



**ATTACHMENTS TO REPORTS OF THE BLAYNEY SHIRE COUNCIL MEETING
HELD ON MONDAY 17 DECEMBER 2018**

INFRASTRUCTURE SERVICES REPORTS

15 Central West Livestock and Equestrian Centre

Attachment 1: Business Case 1



BUSINESS CASE
**CENTRAL WEST EQUESTRIAN &
LIVESTOCK CENTRE**

Construction of a Multi-Purpose Covered Facility



PROJECT PROPOSAL DETAILS

PROPOSAL INFORMATION

Proposal Name	CENTRAL WEST EQUESTRIAN & LIVESTOCK CENTRE
Lead Organisation	Blayney Shire Council
Lead Organisation ABN	47 619 651 511

LEAD CONTACT

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PROJECT SCOPE

Project summary for publication	The Central West Equestrian and Livestock Centre will see the upgrade of an existing facility at the Blayney Showground into a multipurpose covered arena. The Facility will be the only publicly available covered facility for a range of equestrian and livestock uses.
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PROPOSAL LOCATION

Project Address	Marshalls Lane
Latitude and Longitude	Blayney NSW 2799
Local Government Area	Blayney Shire
NSW Electorate	Bathurst
Federal Electorate	Calare
Supporting Information	<ul style="list-style-type: none">• Copy of EOI RGETF Blayney Shire Council• Development Consent• Letters of Support• Centroc Support Document• Events Analysis Covered Arena• Plans and Estimate/Quotes

DOCUMENT SUMMARY INFORMATION

Version	1.2
Version Release Date	15 October 2017

DOCUMENT HISTORY

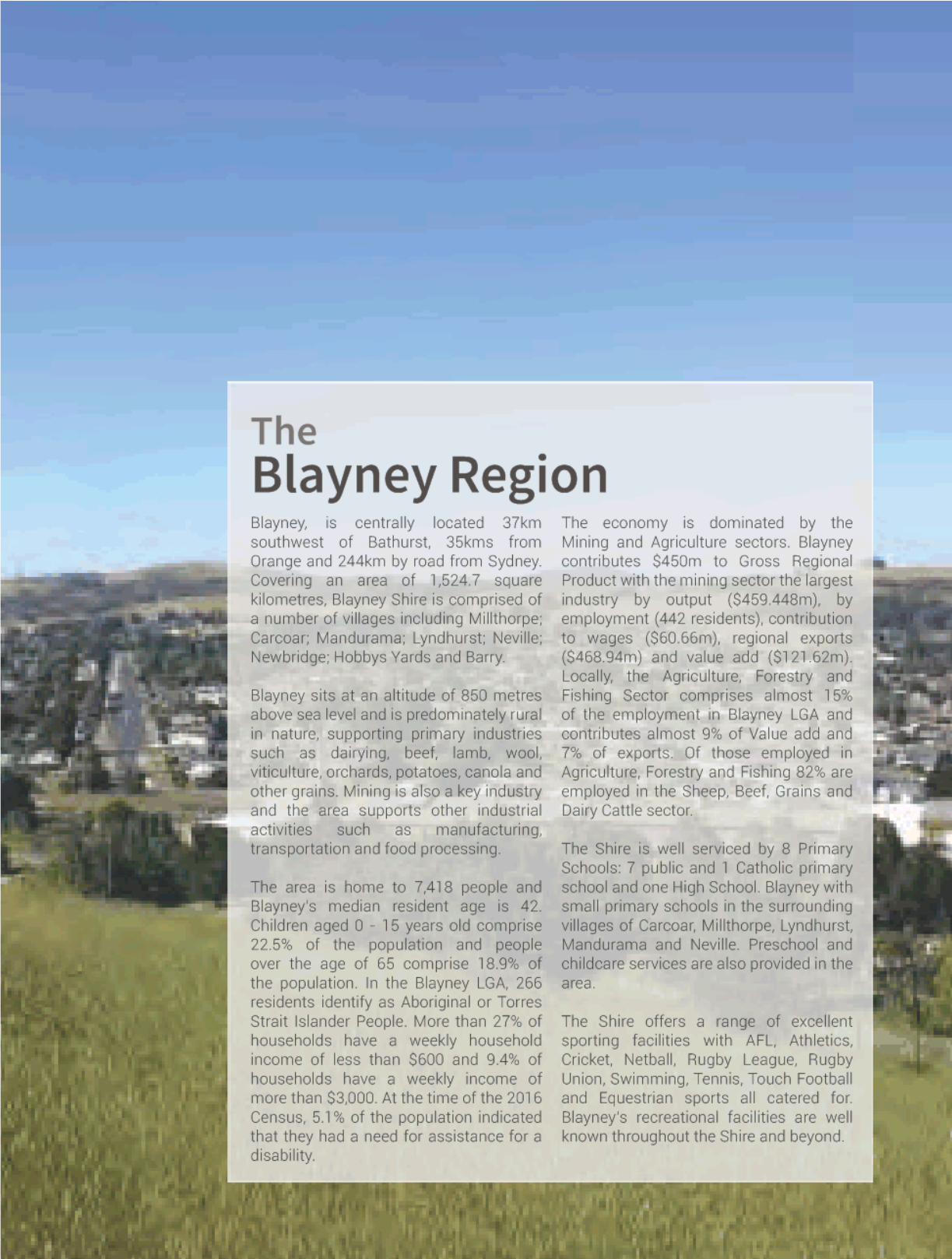
Version	Amendment
1.0	Preliminary
2.0	Final submission

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TABLE OF CONTENTS

BLAYNEY REGION	4
EXECUTIVE SUMMARY	5
CASE FOR CHANGE	7
PROJECT ANALYSIS	24
IMPLEMENTATION CASE	33
ANNEXURES	42
Copy of EOI RGETF Blayney Shire Council	
Development Consent	
Letters of Support	
Centroc Support Document	
Events Analysis Covered Arena	
Plans and Estimate/Quotes	





The Blayney Region

Blayney, is centrally located 37km southwest of Bathurst, 35kms from Orange and 244km by road from Sydney. Covering an area of 1,524.7 square kilometres, Blayney Shire is comprised of a number of villages including Millthorpe; Carcoar; Mandurama; Lyndhurst; Neville; Newbridge; Hobbys Yards and Barry.

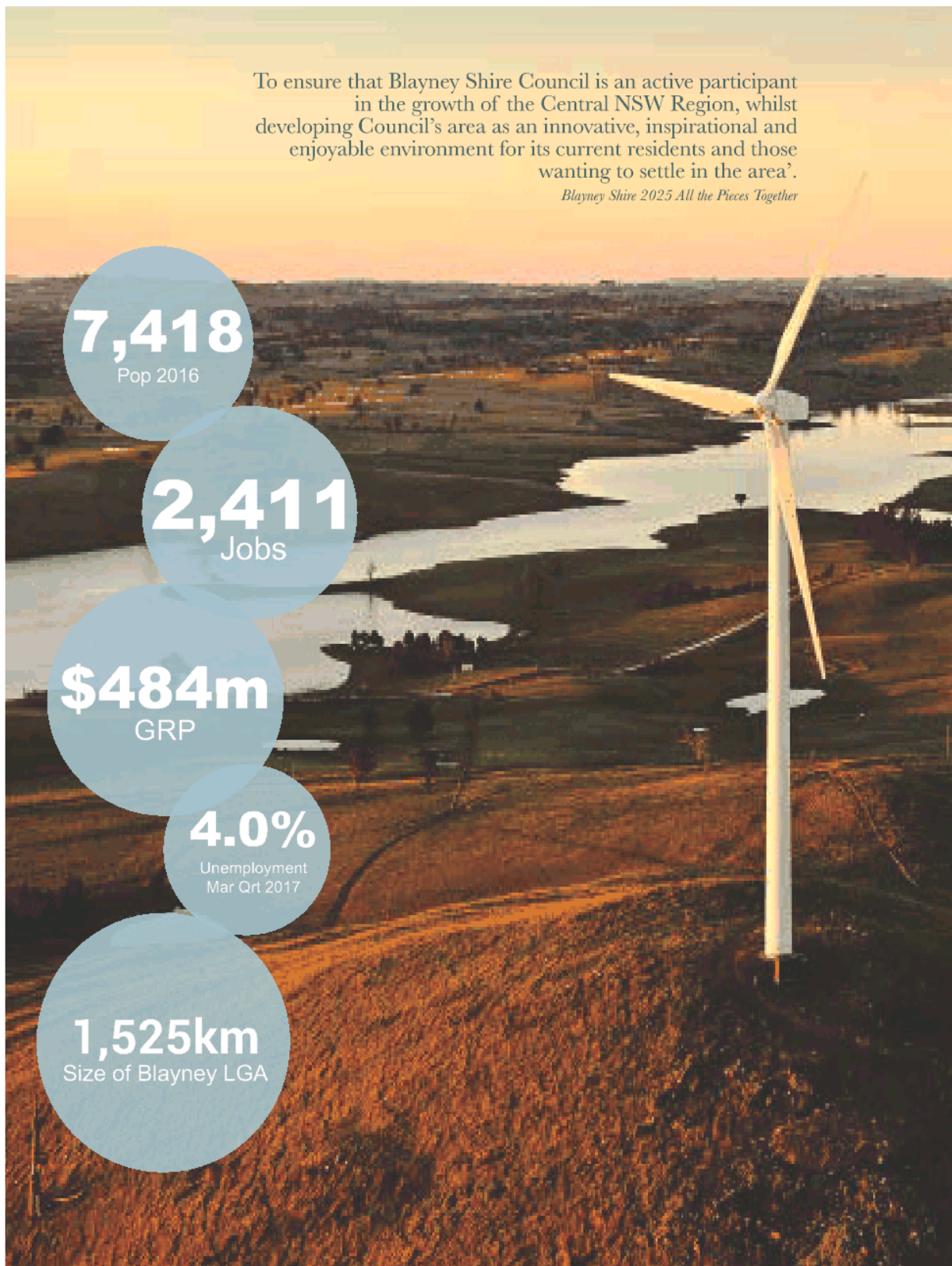
Blayney sits at an altitude of 850 metres above sea level and is predominately rural in nature, supporting primary industries such as dairying, beef, lamb, wool, viticulture, orchards, potatoes, canola and other grains. Mining is also a key industry and the area supports other industrial activities such as manufacturing, transportation and food processing.

The area is home to 7,418 people and Blayney's median resident age is 42. Children aged 0 - 15 years old comprise 22.5% of the population and people over the age of 65 comprise 18.9% of the population. In the Blayney LGA, 266 residents identify as Aboriginal or Torres Strait Islander People. More than 27% of households have a weekly household income of less than \$600 and 9.4% of households have a weekly income of more than \$3,000. At the time of the 2016 Census, 5.1% of the population indicated that they had a need for assistance for a disability.

The economy is dominated by the Mining and Agriculture sectors. Blayney contributes \$450m to Gross Regional Product with the mining sector the largest industry by output (\$459.448m), by employment (442 residents), contribution to wages (\$60.66m), regional exports (\$468.94m) and value add (\$121.62m). Locally, the Agriculture, Forestry and Fishing Sector comprises almost 15% of the employment in Blayney LGA and contributes almost 9% of Value add and 7% of exports. Of those employed in Agriculture, Forestry and Fishing 82% are employed in the Sheep, Beef, Grains and Dairy Cattle sector.

The Shire is well serviced by 8 Primary Schools: 7 public and 1 Catholic primary school and one High School. Blayney with small primary schools in the surrounding villages of Carcoar, Millthorpe, Lyndhurst, Mandurama and Neville. Preschool and childcare services are also provided in the area.

The Shire offers a range of excellent sporting facilities with AFL, Athletics, Cricket, Netball, Rugby League, Rugby Union, Swimming, Tennis, Touch Football and Equestrian sports all catered for. Blayney's recreational facilities are well known throughout the Shire and beyond.



1. EXECUTIVE SUMMARY

The Central West Equestrian and Livestock Centre project will accommodate and attract a wide variety of equestrian sports and activities, livestock shows and stud stock sales to the Blayney and Central West region. Infrastructure works for this new public multipurpose covered arena facility includes the:

- Demolition and removal of existing small shed, livestock pavilion and cattle ramp;
- Fabrication and construction of a steel framed roofed shed (80m x 50m) and installation of end and side wall panels;
- Installation of end and side wall panels
- Upgrade of Power supply,
- Associated earthworks,
- Construction of a new sand arena and base suitable for equestrian and livestock activities,
- Stormwater surface water drainage,
- Installation of rainwater harvesting from the new roof space to an existing dam,
- New water reticulation infrastructure for stock water and dust suppression purposes for existing and new Sand Arenas, and
- Installation of compliant lighting for arena/undercover area.

A feature of Blayney is the accessibility by road from Bathurst (35km), Cowra (69km) and Orange (34km) being no less than half an hours drive to each of these major population centres. The town of Blayney is an important central freight and transport hub to these major regional centres radiating to Canberra, Sydney and western NSW districts with road and rail linkages connecting the shire to Canberra, Sydney, Western and Southern NSW.

This project will create new jobs and regional growth from increased tourist visitation in the Blayney local government area and clearly reflects the significant prospect of the site becoming the premier equestrian sporting and livestock facility for the Central Western region.

This is a unique project, providing great value for the region and public benefit being the only publically accessible multipurpose covered area facility in NSW.

The Central Western Dressage Group, for example, has already held 8 top-level competitions with up to 6 international judges flying in each time to Blayney. This has attracted approximately 300 spectators and 120 riders and was extremely popular with the whole region. Carcoar Pony Club have experienced a growth in numbers as equestrian sports grow in popularity, with more and more young children in the area from Orange and Bathurst, joining the club to gain experience. Last year alone the Pony Club increased enrolments by 20 members compared to this time last year.

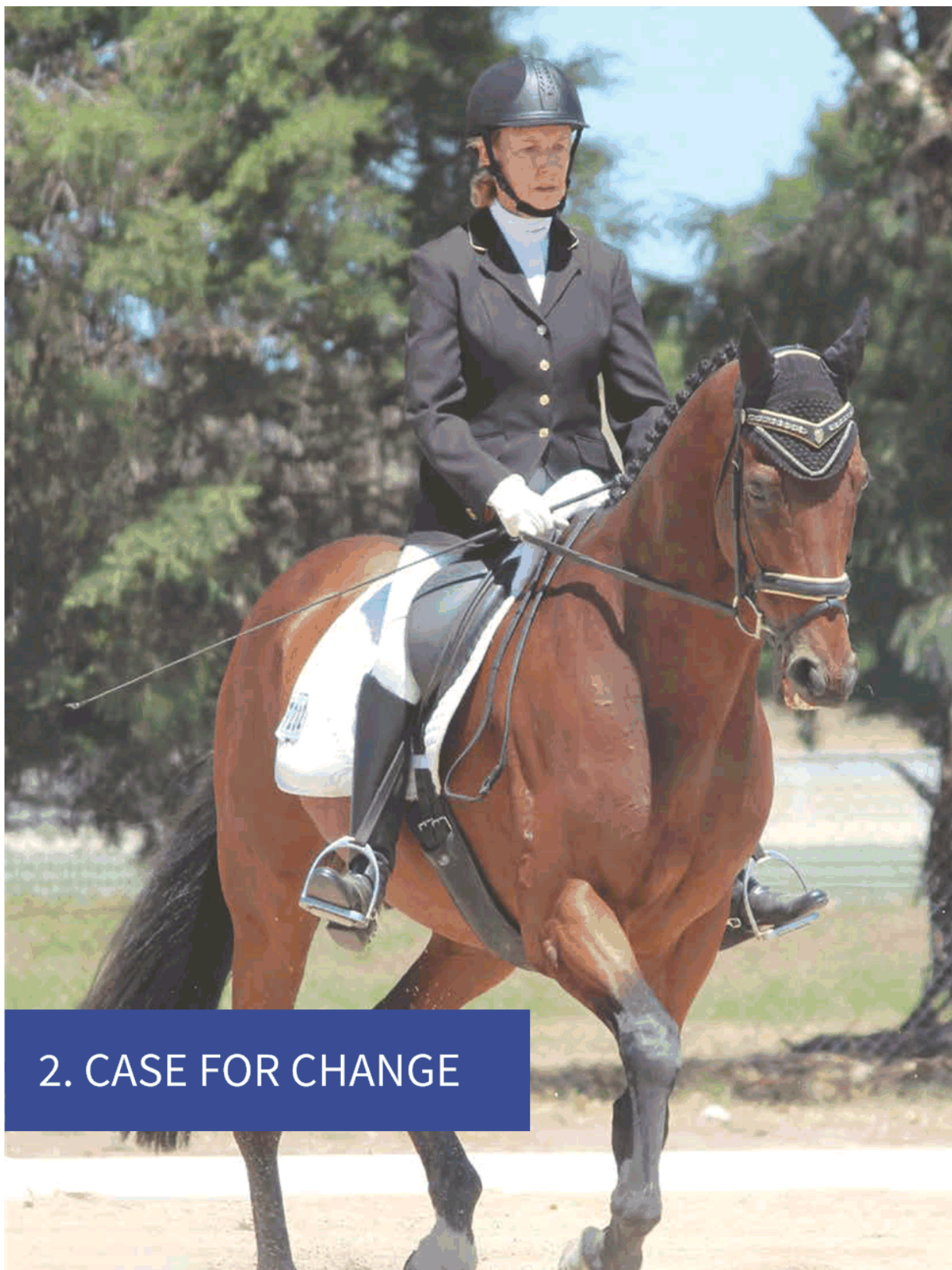
Blayney Shire Council is Trustee of the Blayney Showground which is NSW Crown Land identified as community land for recreational purposes. A Blayney Showground stakeholders group planning session developed a strategy that specifically pertains to the Equestrian area in the north eastern corner of the showground and includes some ancillary facilities in other shared space.

The primary user groups and stakeholders in this area include Central West Dressage, Blayney Agricultural and Pastoral Association, Carcoar and District Pony Club and the Orange Equestrian Club. Secondary users include the Blayney Trotting Association which have interests in the stables and general areas of the Pavilion and trotting track.

A number of projects were identified that would enable Blayney Showground to host regional, state and national equestrian events the first of which saw the planning, design and construction of 2 outdoor FEI Level standard Dressage Arenas. This project was completed in early 2017 co-funded by the Australian Government, Blayney Shire Council and Central West Dressage Association.

The covered multipurpose facility will deliver an additional 42 events increasing competitor numbers by an extra 1,417 and 2,185 spectators for another 21 days and 16 overnight stays which will have a positive economic impact on the Region.





2. CASE FOR CHANGE

2. CASE FOR CHANGE

The Central West Equestrian and Livestock Centre Project involves the construction of a multipurpose covered facility to allow equestrian and livestock events to be conducted regardless of weather conditions. It also allows the Centre to provide first class facilities that are capable of attracting significant events.

2.1 BACKGROUND

Blayney is growing in importance as an equestrian centre in the Central West of New South Wales. In recent years, a number of equestrian groups have relocated to Blayney Showground and are committed to developing the facility into a world class centre capable of hosting local, regional, state and national events.

This is a public facility and will be open to the public upon application and execution of individual User Agreements. The new equestrian and livestock centre, multipurpose covered arena at the Blayney Showground will replace a small livestock cattle show pavilion and a current single sand arena. The sheds, used for storage and pavilion to be replaced have limited access and are the venue of the livestock exhibition for the annual Blayney Show.

The Central West Equestrian and Livestock Centre will enable the hosting of sheep and cattle workshops, classic sheep and cattle events, elite heifer shows, supreme cattle and steer shows. Pony Club rally days are impacted by rain and unfavourable weather conditions. Last year five rally days were cancelled due to rain so the benefit of the new covered arena will give Carcoar Pony Club consistent use of grounds through the year. This will allow progress in the young riders and enable opportunities to attract State / National instructors to be a guest at club rally days.

Additionally, 2016 the Orange Equestrian Club lost four competition days because of rain, and had to change start time of another event to 7am and open two jump rings in order to deal with the heat. The covered and lit arena will enable extra time to ride and compete, out of the heat or wet weather.

The upgraded facilities will attract more entrants, which will benefit each club financially. Competition could have the possibility of running into the evening or over two days. Each group will have the capacity to host increased entries due to improved facilities and reliability of conducting events without the possibly of cancellations due to weather, major factor for people planning to travel to competitions.

The facility will also attract more high profile, Olympic level judges, and competitors to the region. Because there are a limited number of judges, these clinics and events are essential to update current judges and encourage new judges. This presents a very viable option to save travel to Sydney for country judges, not always having to travel to metropolitan areas for clinics. Twilight events can be conducted in summer and are very popular with riders and spectators. The upgraded facility will enable regular twilight show jumping competitions attracting spectators and competitors.

Top-level competitions could be held with improved facilities and arenas. Central West Dressage Group has a proven record of conducting such events however; the private facilities used are no longer available. Blayney would be in a position to host the NSW Country show jumping championships, along with various Pony Club jamborees, dressage events and equitation sports.

Due to the limited number of judges, these clinics are essential to update current judges and encourage new judges. A very viable option to save travel to Sydney for country judges, not always having to travel to metropolitan areas for clinics.

Top-level competitions (CDI) could be held with improved facilities and arenas. CWDG has a proven record of conducting such events however; the private facilities used are no longer available. Blayney would be in a position to host the NSW Country show jumping Championships, along with various Pony Club jamborees, dressage events and equitation sports.

Blayney Shire Council and Equestrian user groups have demonstrated a strong commitment to developing the infrastructure at Blayney Showground. Blayney Shire Council has committed significant funds with refurbishment projects over the past 4 years totalling more than \$400,000. These improvements include:

- Provision of irrigation to Main Arena (\$126,337)
- Construction of two Dressage Arenas (\$94,116)
- Main Arena Fencing (\$81,677)
- Internal ceiling to main Pavilion (\$23,811)
- New Catering Kitchen (\$65,596)
- Amenities Block (\$17,326)

Equestrian user groups have also undertaken a number of projects to enhance the facility contributing more than \$45,000 worth of Projects, including;

- Pony Club Beginners Yards \$16,995
- New Shed \$17,387
- Cattle Pavilion \$11,351

In addition, the concourse area and seating area adjacent to the main Showground centre will be upgraded in 2017 at a budgeted cost of \$47,168.

2.1.1 CENTRAL WEST EQUESTRIAN AND LIVESTOCK CENTRE

This Central West Equestrian and Livestock Centre will become a significant regional facility that will be able to attract a wide variety of equestrian sports and activities, livestock shows and stud stock sales. As identified in the Blayney Showground Strategy long terms plans are for a facility that will comprise of two arenas, one of which will be undercover, a clubhouse and bigger stables to accommodate more horses safely. The Centre will also include camping areas and stable/tie up areas, a large sand pad and a new access road and parking area along the eastern side of the showground.

The Central West Equestrian and Livestock Centre has already seen the construction of the two new dressage arenas as a result of the partnership forged between Central West Dressage and Blayney Shire Council.

This Project involves the construction of a new public multipurpose covered facility and is a significant piece of infrastructure that will increase the usage and function of the Centre. The Project activities include:

- Demolition and removal of existing small shed, livestock pavilion and cattle ramp;
- Fabrication and construction of a steel framed roofed shed (80m x 50m) and installation of end and side wall panels;
- Upgrade of power supply;
- Associated earthworks;
- Construction of a new sand arena and base suitable for equestrian and livestock activities;
- Stormwater surface water drainage;
- Installation of rainwater harvesting from the new roof space to an existing dam;
- New water reticulation infrastructure for stock water and dust suppression purposes for existing and new Sand Arenas; and
- Installation of compliant lighting for arena/undercover area.

The Project is strongly supported by user groups including Central West Dressage, the Blayney Agricultural and Pastoral Association, Carcoar and District Pony Club, Orange Equestrian Club and the Blayney Trotting Association. Blayney Shire Council is also committed to developing the Centre into a significant regional facility capable of hosting large scale regional, state and national events.

*“Access to an all-weather facility would greatly assist in the provision of tuition and mentoring support for junior equestrians.”
Jane Crosland, Secretary, NSW Pony Club Zone 3*



2.2 RATIONALE FOR INVESTMENT

2.2.1 INCREASE USAGE OF SHOWGROUND

The current equestrian facilities at Blayney Showground are well supported by the user groups. However, there are some key factors that limit usage of the facility.

Pony Club rally days have been impacted by rain and unfavourable weather conditions. In 2016, five rally days were cancelled due to rain. A covered arena will enable the Carcoar Pony Club consistent use of grounds through the year, allowing progress in the young riders and provide the opportunity to attract State/National instructors to attend club rally days

“The erection of a covered arena would be an enormous asset to our Club as the weather in the central west in winter is detrimental to our events and many have to be cancelled due to unsafe conditions for riding.”

Beth Maclean, President, Central West Dressage Group

Equestrian Competition days have been impacted by wet weather and extreme temperatures which have resulted in cancellation of events and rescheduling at difficult times. In 2016, the Orange Equestrian Club lost four competition days because of rain. Additionally, the Club had to change start time of another event to 7am and operate two jump rings due to the excessive heat. The new covered and lit facilities will ensure that these events occur as scheduled allowing extra time to ride and compete, out of the heat or wet weather.

Importantly, the new facility will attract more entrants as result of increased certainty around the schedule as well as the improvement of the Centre overall. Competition could be extended into the evenings as the new facility will be lit to competition standard or held over two days extending the length of stay for visitors.

The Centre will provide the opportunity to develop new events that will attract competitors, their families and supporters. Twilight events, especially throughout the summer months, are increasing in popularity amongst both riders and spectators. Additionally, the facility will promote dressage skills to new riders and increase the skills of existing participants.

Development of the Central West Equestrian and Livestock Centre will offer instructors and judges opportunities to officiate which will attract state, national and international instructors and promote the region as an equestrian destination. Further, as there are a limited number of judges, these clinics are essential to update current judges and encourage new judges into the sport. Blayney as a location is viable option for country officials, saving them significant travel time and cost as well as not always having to attend metropolitan areas for clinics.

The facility will be constructed to a standard that will allow top-level competitions, including CDI events. CDI Events are Concours de Dressage International (International Dressage Event) and are recognised by the world governing body of equestrian sports, the Fédération Equestre Internationale (FEI). The Central West Dressage Group has a proven record of conducting such events however, the private facilities used previously are no longer available. Blayney would be in a position to host the NSW Country show jumping Championships, along with various Pony Club jamborees,

2.3 STRATEGIC ALIGNMENT

The Central West Equestrian and Livestock Centre Project aligns with a range of NSW Government plans and strategies and will meet the key objectives of regional and local plans. The table below provides a summary of how the Project will meet the requirements of each policy.

Table 1: Project Alignment with NSW Government, Regional Plans and Council Policies

POLICY	ALIGNMENT
<p>NSW Premier's Priorities – outlines a series of priorities to improve the outcomes for the people of NSW with clear goals and accountability.</p> <p>Creating jobs – 150,000 new jobs by 2019 including supporting regional development via the delivery of the regional environment tourism fund</p>	<p>Central West Equestrian and Livestock Centre will deliver increased visitation to the Blayney LGA and the broader Central West region.</p> <p>It is estimated that the Project will deliver an additional 42 events to Blayney attracting more than 15,000 competitors, supporters, spectators and officials to the community. This will result in an additional \$0.250 million in Gross Regional Product, 2 FTE additional jobs, \$0.095 million more in wages and salaries and a boost in value-added of \$0.183 million per annum.</p>
<p>NSW State Infrastructure Strategy Update 2014 - The one-off capital injection provided by Rebuilding NSW represents a significant opportunity to accelerate a program of infrastructure investment and lock in long-term and higher rates of economic growth and productivity than would otherwise be achievable. The Strategy noted a priority to deliver environmental infrastructure to support tourism in regional areas</p>	<p>This Project delivers on a key priority of the State Infrastructure Strategy Update 2014 which reserved funding to invest in regional tourism infrastructure.</p> <p>The Central West Equestrian and Livestock Centre will be located in regional NSW, drawing visitors from across the state and country to compete in events. There are limited facilities that are able to host a range of equestrian events in regional locations and the Centre will provide opportunities for competitors to attend events outside of metropolitan locations.</p>
<p>Making it Happen in the Regions – NSW Department of Industry.</p> <p>The Framework is based on a model of investment in regional NSW that:</p> <ol style="list-style-type: none"> 1: Aligns efforts to support growing regional centres, acknowledging the needs of areas with strong growth in population, jobs or both; and 2. Identifies and activates economic potential by looking across regional NSW for opportunities to change the economic outlook and activate local economies 	<p>The Central West Equestrian and Livestock Centre Project will support the Framework through investment that will drive visitation in the Blayney Local Government Area and the broader Central West region.</p> <p>Tourism has been identified as an opportunity for these local economies and this Project seeks to drive visitation resulting in increased employment and a significant injection into the local economies.</p>

<p>Visitor Economy Industry Action Plan</p> <p>(VEIAP) - is one of six Industry Action Plans developed under NSW 2021. NSW 2021 is a 10-year plan to rebuild the economy and identifies the visitor economy as a critical sector to contribute to the growth of the overall NSW economy. Goal 1 in NSW 2021, 'to improve the performance of the NSW economy' sets the target to double overnight visitor expenditure to NSW by 2020. The Government established the industry-led Visitor Economy Taskforce to develop a strategy to achieve the 2020 target.</p>	<p>Demonstrating leadership</p> <p>In May 2016, Blayney Shire Council endorsed the Blayney Showground Equestrian Sports Facilities Upgrade Plan. The plan included a list of new and upgraded projects that will realise the full potential for each sport and user group to host regular regional competition and events, focusing on the domestic markets. The multipurpose covered arena was championed as an essential piece of public infrastructure that is irrespective of whether that user groups are able to host these events.</p> <p>Make it easier to do business</p> <p>All of the infrastructure projects listed will require planning, external grant funding, harnessing of the available skills and voluntary labour, financial contributions from user groups or future budget allocations. It is anticipated that by collaborating with stakeholders and working together, that each project will be achieved in the long term. Depending on the size and scale of the project, Council will provide the project management expertise required and a commitment has been provided that as each project is funded and ready to proceed, that a small working group with representation from stakeholders would be included in the design and implementation phase. Council has obtained consent from NSW Crown Lands for this development and the DA approval has been granted. This is a shovel ready project that subject to funding, tenders will be sought for the completion the project.</p> <p>Collaborate to drive innovation and competitiveness</p> <p>The 2016 Equestrian Sports Facilities Upgrade Plan was developed specifically for the area in the north-eastern corner of the Showground, including some ancillary facilities and amenities in other shared space being the camping, eastern access and stable/tie up yards area. The goodwill demonstrated will ensure that the Blayney Showground will become the premier equestrian facility of the Central West region. By responding to the opportunities for Blayney to be the Central West hub for equestrian sports, Council facilitated the strategic direction and planning required to gain collaboration between the various horse sports and user groups. This resulted in the successful completion of the two new FEI Competition Level Dressage Arenas in early 2017. These arenas have already been utilized for regional competitions with the major championships and demonstration events held in February and March 2017.</p> <p>Invest in critical infrastructure</p> <p>Council is committed to planning strategic and efficient infrastructure needed to drive the visitor economy. Support that has been forthcoming from both NSW and Australian Government for recent projects.</p>
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<p>Central NSW Tourism Destination Management Plan 2016/17 and Unearth Campaign</p> <p>The Central NSW Tourism and Destination Management Plan outlines key strategic objectives to support Agricultural and Culinary Tourism including a broad spectrum of agricultural experiences to attract visitors.</p>	<p>The strategic platform aims to increase visitation to the area for events including country shows, team penning, sheep & dog trials, field days and sporting events such as dressage and equestrian. The objectives of the Plan are to:</p> <ul style="list-style-type: none"> • boost product depth and develop agri-tourism experiences, • develop the regional cultural attributes in collaboration with sporting and community groups, • cultivate new and existing product and experiences, • engage more farmers in the visitor economy; and • develop greater use of food and fibre in the regions' offering. <p>The Central West Equestrian and Livestock Centre aligns directly with the key objectives of the Destination Management Plan in the attraction of agricultural based events in the region.</p>
<p>Centroc Community Infrastructure Matrix</p> <p>The Central NSW Councils (Centroc) represents the communities across 13 Local Government areas in Central NSW. Centroc advocates on agreed regional positions and priorities while working cooperatively to benefit the councils and communities of Central NSW.</p> <p>Centroc produced an infrastructure matrix which assesses economic and social benefit against capital investment.</p>	<p>The Central West Equestrian and Livestock Centre project aligns with the Centroc Destination Management Plan 2013 as it directly supports tourism and events.</p> <p>The Centre will add value to intra- regional tourism as it is filling a gap in the offering. The Project also aligns with the Destination Management Plan for 2016 in support for agri-tourism, farming heritage and events. The Project ranks well in the Centroc Prioritisation Matrix for tourism infrastructure and is a priority for the region.</p>
<p>Blayney Shire Community Strategic Plan 2025</p> <p>The Blayney Shire Community Strategic Plan 2025 notes that in seeking to be the centre for sports and culture; participation in sports and cultural events will bring the community together and realise opportunities for economic growth. A coordinated program of events will ensure the Shire reaches its potential to attract visitors and help to grow and sustain local businesses.</p>	<p>Council is committed to the goals of 'developing strong and connected communities' and 'demonstrating leadership qualities to work together' from both within and outside the Shire to build the local capacity of our volunteer and sporting organisations. This Project will deliver significant opportunities for the local sporting organisations, to host regional and national events.</p> <p>Additionally, the Project will develop a regional tourism facility which will drive visitation to the region, supporting the growth of local businesses.</p>

<p>Central West and Orana Regional Plan 2036</p> <p>The Central West and Orana Regional Plan 2036 applies to 20 local government areas, covering an area of 125,666 square kilometres. The region is made up of two equally important areas – the Central West and the Orana. The notes that “each has its own unique economy, environment and settlements. Recognising and strengthening the role of the Central West and Orana will mean that communities can continue to access the infrastructure and services they need to sustain healthy, vibrant lifestyles.”</p>	<p>Blayney Shire falls within the Central West region and the agribusiness, transport and logistics and mining sectors were identified as the Top Three Economic Opportunities for Blayney LGA.</p> <p>The Regional Plan identified 6 key priorities for Blayney Shire which includes:</p> <ul style="list-style-type: none"> • Continue to revitalise Blayney’s main street and central business district • Continue to grow the mining, agribusiness, transport and logistics sectors and associated businesses. • Investigate the development of a regionally significant intensified agricultural precinct for agribusinesses, leveraging existing strategic advantages and future infrastructure. • Leverage Blayney’s strategic advantages including its proximity to Bathurst, Orange, Cowra, Canberra and Sydney; the existence of major utility services; and access to transport, warehousing and freight facilities. • Continue to grow the renewable energy industry sector • Leverage opportunities from the Local Government Area’s rural character to support diverse industries such as tourism. <p>The Central West Equestrian and Livestock Centre aligns with these regional priorities in leveraging the rural character to support tourism and supporting agribusiness in the region.</p>
<p>Blayney Shire Tourism Destination Management Plan (2016)</p> <p>The key objectives of the Blayney Shire Tourism Destination Management Plan include to:</p> <ol style="list-style-type: none"> 1. Provide a forum for collaboration and leadership across the region 2. Expand our visitor economy 3. Grow and evolve our product and experience offering 4. Build demand by developing our destination’s brand and appeal 	<p>Blayney and the surrounding villages of Millthorpe, Carcoar, Newbridge, Mandurama, Neville, Barry and Lyndhurst are well-known for their picturesque country charm, heritage buildings, sporting heritage and agricultural landscape. The area borders growing regional centres including Cowra, Orange and Bathurst and is fast becoming a destination in its own right attracting visitors regionally and across the State.</p> <p>Moving forward, the best utilisation of Council resources is to support and facilitate our local businesses and community groups to enable participation in regional partnerships, maximising our connections and close proximity to regional centres to bring visitors to our area. In addition, continuing to take a leadership role to promote, align and co-ordinate activities across the region. The core themes that summarises what Blayney and villages stand for being; fresh, local produce, farmers’ markets, paddock to plate, authentic farm gate experiences, connecting people with place and produce; the natural country rural landscape showcasing agriculture, sheep, cattle, country shows and focusing on sporting events and recreational opportunities. Council is working to engage more farmers in the visitor economy and to develop greater use of regional food and fibre in the region’s tourism offering, develop the regional culture and heritage tourism product on offer in collaboration with sporting community and cultural groups.</p>

2.4 EXPECTED OUTCOMES

The key outcome from the development of the Central West Equestrian and Livestock Centre will be the ability to host additional equestrian and livestock events in Blayney. However, the Project will deliver a range of additional economic and social benefits for all levels of Government as well as the regional community.

It is estimated that, upon completion, the Project will deliver a venue and capacity for hosting at Blayney Showground an extra 42 events each year, with an additional 16 nights. There will be an increase of 15,534 domestic day visitors (competitors and spectators), 5,710 domestic overnight visitors (competitors) and 41 additional international overnight visitors (judges). On average the number of day visitors will increase by 366 and overnight visitors by 136 per event. In addition to the increased capacity to host more competitors for each of the current events; new events include; twilight Showjumping, NSW Indoor Showjumping Championships, National Young Rider Dressage events, School events, livestock special shows, stud stock sales.

Gross Region Product is estimated to increase by \$0.250 million (0.05 %) to \$483.845 million. Contributing to this is a direct increase in output of \$0.406 million, 2 additional jobs, \$0.095 million more in wages and salaries and a boost in value-added of \$0.183 million.

A proportion of these wages and salaries are typically spent on consumption and a proportion of this expenditure is captured in the local economy. Under this scenario, total output is expected to rise by \$0.534 million. Corresponding to this are anticipated increases in employment of 2 long term jobs, \$0.124 million wages and salaries, and \$0.250 million in terms of value-added.

Table 2: Impact Analysis

IMPACT	DIRECT EFFECT	INDUSTRIAL EFFECT	CONSUMPTION EFFECT	TOTAL EFFECT	TYPE 1 MULTIPLIER	TYPE 2 MULTIPLIER
Output (\$M)	\$0.406	\$0.073	\$0.055	\$0.534	1.179	1.314
Long Term Employment (Jobs)	2	0	0	2	1.000	1.000
Wages and Salaries (\$M)	\$0.095	\$0.018	\$0.011	\$0.124	1.194	1.306
Value-added (\$M)	\$0.183	\$0.032	\$0.034	\$0.250	1.177	1.366

2.4.1 SPORTS PARTICIPATION AND HEALTH

The Central West Equestrian and Livestock Centre will encourage participation in sporting and recreational activities. There is a global push to increase participation in sport and recreation as the direct benefits of increased physical activity across the population result in improved mental health, a reduced risk of cardiovascular and metabolic disease, obesity, osteoporosis and colon cancer. For children, activity assists to reduce childhood obesity and the development of disease in later life. For older people, the benefits include increased functional capacity (Kokolakakis et al 2015). The impact of reducing the prevalence of these diseases at a population level would be profound, with health expenditures in Australian Governments growing and consuming an increasing proportion of total government expenditures.

A report into the contribution of Equestrian activities to the community was released by Equestrian Australia in early 2017. The report found that participation in equestrian related activities contributed more than \$12.7 million annually in physical and mental health savings. (www.equestrian.org.au) The report also found that Equestrian offers a healthy outdoor lifestyle and is often a recreational outlet that leads to personal purpose and fulfilment.

2.4.2 IMPORTANCE OF GOOD SPORT AND RECREATION FACILITIES

Research indicates that good facilities increase participation in sport and leisure activities. A report by the Independent Sport Panel released in 2009 noted that the "inadequate provision of community sporting facilities is a barrier to participation in sports and physical activity" and went on to state that to maximise participation "facilities must be of a quality and quantity that makes participation attractive, convenient and safe".

Additionally, the Heart Foundation in 2014 released a list of recommendations to increase the levels of physical activity in Australian communities. A key action area was to increase the level of sport and recreation through provision of good facilities. The report indicated that Local Government should be funded to maintain, improve and expand facilities in their regions. Development of facilities at Blayney Showground has resulted in increased participation in local groups such as Pony Club. Construction of the new covered multi-purpose facility will allow user groups to increase activities and further encourage participation within the Blayney and regional community.

The project will provide an integral piece of sport and recreational infrastructure in the Blayney Shire that will in fact, service the whole central west region of NSW. From construction phase to completion of the Central West Equestrian and Livestock Centre will contribute significant economic value add, social and community benefits to the Blayney and Central West community. It should be noted that there is no public undercover facility of its type in the Central West which demonstrates a significant gap in the market to support this growing tourism sector.

2.4.3 SUPPORT FOR THE RECREATION SECTOR

At the 2016 Census there were more than 95,000 people employed in the sport and recreation sector, an increase of 19% from the previous census. Sport and recreation organisations attract the largest number of volunteers with 14% of the adult population providing unpaid assistance in a sport or recreation organisation in the previous 12 months (ABS General Social Survey 2010).

Sport is also a major contributor to the national economy. Households spend \$4.8 million on sporting services and products and the export of sporting goods average approximately \$442 million each year over the last seven years (ABS 2011).

Therefore, it is important that sport and recreation contribution to the national economy is captured regionally. A report by commissioned by Equestrian Australia in 2017 found that Equestrian Sport in Australia (which excludes horse racing, polo/ polocrosse, rodeo, western & tent pegging) contributes 1.143 billion dollars to the Australian economy annually. (www.equestrian.org.au) This includes revenue from events, club participation, horse breeding, equestrian retailing, training and coaching. Specifically, the report found that the community spends \$371 million each year on the maintenance and transport of horses.

The Central West Equestrian and Livestock Centre will be located within a small regional town and additional investment in the sporting and recreation sector will be bring much needed income and flow-on employment opportunities.

2.4.4 BUSINESS ATTRACTION AND RETENTION

Communities that have good community services including sport and recreational facilities are more likely to attract and retain businesses. An annual corporate survey asked executives to rate the aspects of a community that would encourage them to relocate (Dean J. Uminski, Area Development, 2014). The survey found that qualitative factors have increased significantly over the last few years with recreational facilities showing a dramatic increase in importance in the 2013 survey. With growing recognition of healthy lifestyles and links to workplace productivity, communities that offer good recreational facilities will have a greater chance of attracting and retaining business investment.

The Central West Equestrian and Livestock Centre will increase awareness of Equestrian based sports and support Agriculture as a career choice for a wide range of people across the Central West of NSW.

2.4.5 SOCIAL BENEFITS

A report commissioned by Equestrian Australia in 2017 study determined that Equestrian sport has a range of unique social strengths that are not offered by other sports including lifelong participation opportunities and a structured, disciplined and selfless mindset. (www.equestrian.org.au) The report also found that the major point of difference Equestrian has from other sports is the responsibility that goes with the management and care of horses which requires commitment, discipline and purpose. Promotion of Equestrian sport across the region through the development of the Central West Equestrian and Livestock Centre will contribute significantly to the social fabric of the local community.



2.4.6 INCREASING PHYSICAL ACTIVITY

The Australian Government's "Girls Make Your Move" program reports that 9 in 10 Australian young people don't move enough and nearly 70% of Australian adults (i.e. almost 12 million adults) are either sedentary or have low levels of physical activity. (ABS Cat No: 4364.0.55.001) It also reports that When young women exercise they do so at a lower level of intensity and have higher amounts of sedentary time than young men.

The program encourages physical activity provides social benefits through social interaction. Among children and adolescents, regular physical activity and exercise has been associated with improved school performance, a greater sense of personal responsibility and group cooperation, and less drug and alcohol consumption. (Bauman A, Bellow B, Vita P, Brown W, Owen N 2002. Getting Australia Active: towards better practice for the promotion of physical activity).

Equestrian Australia has almost 19,000 members nationally and equestrian sports have high rates of participation of females. The ABS Participation in Sport and Physical Recreation, 2013-14 Survey reported that more than 80% of participants in equestrian sports were female. The sport also supports family participation and is available for all age groups. Equestrian sport also offers a range of inclusive programs to encourage participation amongst the broader community.

The Australian Sports Commission launched Sporting Schools, an Australian Government initiative designed to help schools to increase children's participation in sport, and to connect children with community sport. Equestrian Australia has partnered with the Australian Sports Commission to offer free sporting programs to children to teach and engage them in equestrian sport. The Ready Set Trot Program and the Sporting Schools equestrian programs introduced children to horses directly on their school grounds or with a visit to their local riding school.

Pony club is aimed at providing a safe environment for children and young adults to learn and enjoy equestrian sports. This year alone we have increased our enrolment by 20 members compared to this time last year. An upgrade of facilities is only going to continue this pattern and benefit our shire.

Jade Heller, President. Carcoar and District Pony Club

2.4.7 PROMOTION OF THE AGRICULTURE SECTOR

Agriculture is one of the most important sectors and employers in the Central West region. The sector is the third largest contributor to GRP (\$710 million) and employer 6,800 jobs (Regional Development Australia Central West, 2016). However, employment is declining in agriculture in Central West NSW. Encouraging young people to train and work in the Agriculture sector is essential for the future of this important sector.

The Federal Government has recognised the importance of promoting the Agricultural sector. The Agricultural Competitiveness White Paper released in 2016 highlighted the importance of education. "At schools around the country the Government is making sure young Australians are learning about the importance of agriculture. The Agriculture in Education initiative is providing \$2 million over two years to assist teachers in educating children on the products and processes associated with food and fibre production".

The Central West Equestrian and Livestock Centre will provide local school children with the opportunity to participate in agricultural related activities, encouraging them to pursue a career in agriculture. The Centre will allow students show livestock and compete and host events promoting the importance of this industry for regional areas.

The ability to use a multi-purpose livestock arena would greatly increase the opportunity for young people in the Central West to further explore career opportunities in Agriculture, and with hundreds of young people attending heifer shows, greatly benefit local business.

Sarah Ayb, Agriculture Teacher and Cattle Team Manager, James Sheahan Catholic High School Orange.

2.4.8 SENSE OF PRIDE

Research indicates that success by Australian sportspeople in the international arena contributes to a feeling of satisfaction and pride both locally and nationally. (Frontier Economics Report, Economic Contribution of Sport to Australia, 2010) First class facilities, such as those proposed at the Central West Equestrian and Livestock Centre, will support the development of elite athletes from regional locations in an Olympic sport. Combined with the chance to host national and international coaches, instructors and judges, the Centre will provide significant opportunity for our regional athletes. Whilst the construction of these facilities will not guarantee an internationally successful athlete, the potential is greater than if the Centre is not developed.



2.4.9 SOCIAL INCLUSION

Sport and recreation helps to build communities through social inclusion and a sense of connection. Through participation, sport helps address anti-social behaviour and can support education. Access to quality sporting venues has been shown to increase participation in sport and the completion of the covered multipurpose facility as part of the Central West Equestrian and Livestock Centre will enable this within Blayney and the broader region.

An improved facility will act as a meeting point for the community providing social connection, cohesion and ownership, driving people to engage in proactive health behaviours and growth of personal responsibility for maintaining good health.

2.4.10 COMMUNITIES AND SOCIAL COHESION

The provision of quality recreation and sport facilities contributes to making towns vibrant and attractive places to live. Regions that offer physically active lifestyles assist in attracting and retaining skilled labour and high-value businesses.

Sport and recreation is also the catalyst for many community gatherings, from small functions to major events, where people play, talk and share experiences. Importantly, it has a positive effect that reaches many levels thread that ties the region's social fabric. The sporting activities and programs that are currently offered and will be expanded after construction of the Central West Equestrian and Livestock Centre will draw people together, develop a heightened sense of community, identity and willingness to contribute back to the local community.

The volunteer base of recreation and sport is where many people develop and use a range of skills. Twenty-three per cent of Blayney residents are volunteers in the community, with many volunteering in more than one role. The report released by Equestrian Australia in February 2017 showed that 76% of Equestrian Australian members are involved with the sport "for the love of the horse". Further the report showed that 75% of members involved in the sport more than four times per week and 78% have been involved for more than 10 years which indicates a significant level of commitment to the sport.

In 2010, sport and physical recreation organisations attracted 2.3 million volunteers, equivalent to 37 per cent of the volunteer population (adults aged 18 years and over) (ABS, 2011). The expansion of the current sporting programs and groups that will be enabled through the new facilities, will encourage more volunteerism in the community. This helps to develop community leaders and positive role models for children and young people as well as supporting the delivery of these recreation and sport opportunities.

Sport and recreation plays a crucial role in Australian life, energising its participants and offering a spectacle to its viewers. Sport can lay the foundation for lifetime friendship, promote active and healthy lifestyles for every member of society, and serve as the focal point through which members of the community connect. (NSW Sports Federation Strategy Review Report 2012)

2.4.11 CONNECTING COMMUNITIES

The sporting and recreational activities and events created through the development of the Central West Equestrian and Livestock Centre will contribute to the development of stronger social networks and more cohesive communities across the region for participants, volunteers and supporters. Events and activities held at the Centre will provide opportunities for social engagement, which will create awareness and acceptance of differences between individuals and the various communities in the Region.

Equestrian sports generally have a high level of family and female participation and encourages lifelong participation which attracts a broad range of the community to its activities. Bringing people together through sport and recreation boosts confidence in times of prosperity and galvanises communities in times of need. This is especially evident in rural communities, where traditional weekend sports are the glue that bonds the community; often acting as the main community social event for the week.

The valuable social networks developed through shared sporting experiences and aspirations will help instil a sense of belonging and provide an incentive to become involved and remain active in sport.

2.5 STAKEHOLDER & COMMUNITY SUPPORT

Blayney Shire Council is committed developing the Central West Equestrian and Livestock Centre. However, the driving force behind the Project is the community, both stakeholder groups and user groups including Central West Dressage, the Blayney Agricultural and Pastoral Association, Carcoar and District Pony Club, Orange Equestrian Club and the Blayney Trotting Association.

The Blayney Showground Equestrian Sports Facilities Upgrade Plan was adopted by Council and was developed in conjunction with the organisations and Club that utilise the Showground for Equestrian and Livestock events.

A survey of organisations was undertaken to determine the number and type of events and activities that are being held currently as well as any that could occur with the development of the multipurpose covered facility. The key points from the survey were:

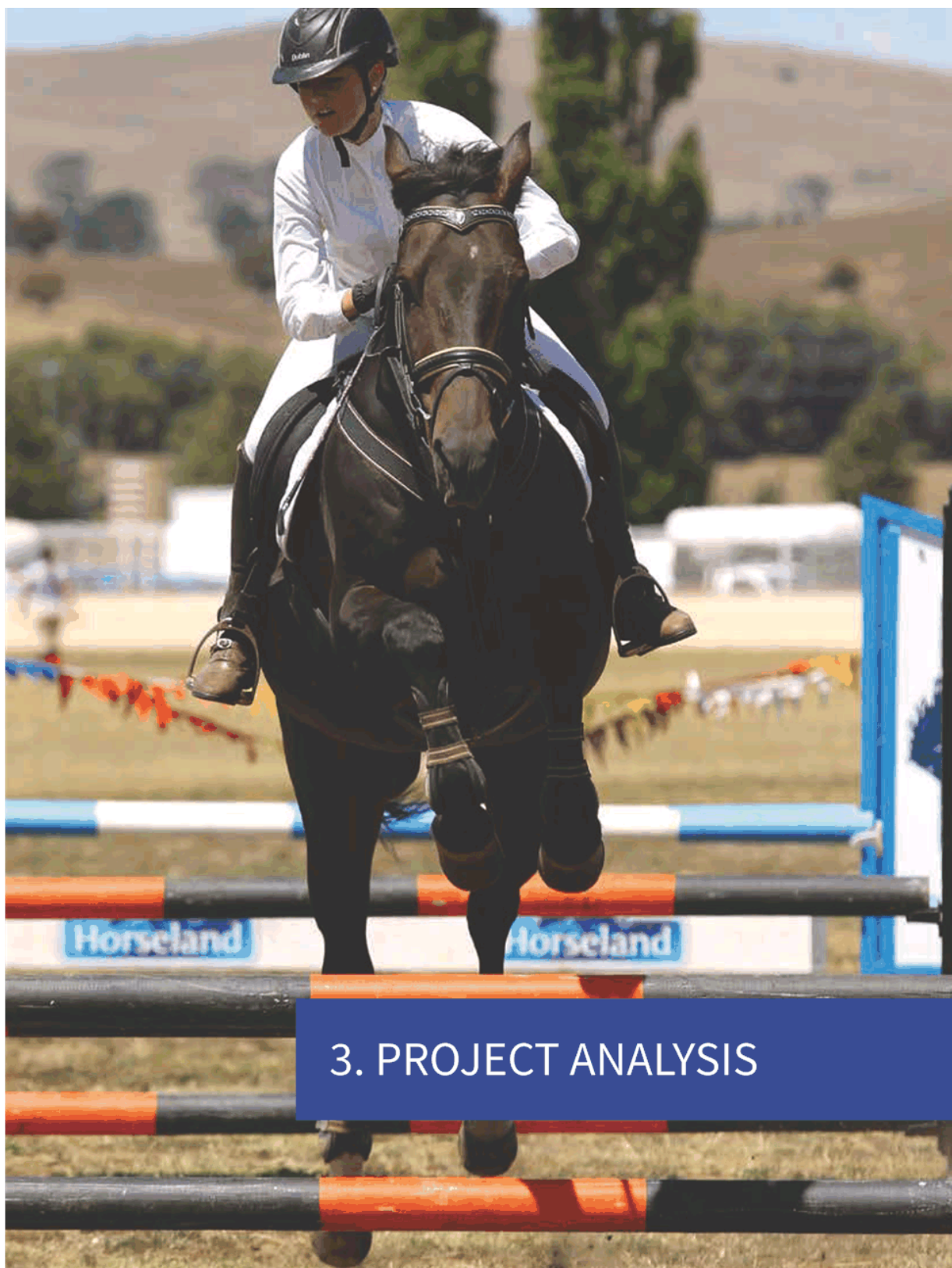
- Stakeholders identified 10 different activities that are currently held at Blayney Showground;
- The current activities produce 40 events each year which attract 990 competitors and 1,785 spectators;
- Stakeholders estimated that the number of activities would increase to 22 upon completion of the new multi-purpose facility; and
- The projected activities will produce more than 82 events which is estimated to attract 2,410 competitors and 3,970 spectators.

The organisations have additionally provided letters of support for the Project which are located in the Annexures.

Council has also worked with user groups to complete significant improvement works at the Showground. This infrastructure improvement was supported by both NSW and Federal Government via a number of grant programs, Blayney Shire Council and community fundraising. Equestrian user groups have also undertaken a number of projects to enhance the facility contributing more than \$45,000 worth of Projects, including;

- Pony Club Beginners Yards \$16,995
- New Shed \$17,387
- Cattle Pavilion \$11,351

User groups have also provided significant volunteer time and expertise to enhance the Blayney Showground facility and amenities. A single sand arena was constructed by the Carcoar Pony Club, with club members volunteering their time and labour to spread sand and install rubber edging to the arena. Yards were purchased and constructed to provide a safe arena for learner riders as well as 10 yards for horses during rally days and other events. The Club House and Canteen Facility was constructed using donated labour and materials and equipment.



3. PROJECT ANALYSIS

3.1 OBJECTIVES AND INDICATORS

Table 3: Proposal Objectives

KEY PROBLEM/ISSUE	KEY PROPOSAL OBJECTIVE	KEY SUCCESS INDICATOR
Cancellation or postponement of events due to adverse weather conditions	Construction of a multipurpose covered facility to allow competition to continue in adverse weather including rain and extreme heat	<ul style="list-style-type: none">Reduction in the number of cancelled or postponed eventsIncrease in participants due to certainty around scheduling
Inability to host evening events	Installation of competition standard lighting to allow for twilight and evening competitions and events	Number of twilight and evening competitions and events
Ability to attract national and regional events	Construction of world class facilities that enable local user groups to host regional and national events	Number of regional and national events

3.2 THE BASE CASE

The Base Case for this Project would be a "Do Nothing" approach. The current facilities allow some level of competition, however the usage is restricted and has limited ability to expand the range of events and competitions.

This option would limit growth of Equestrian and Livestock related activities within Blayney Shire and restrict visitation levels.

3.4 INFORMATION ABOUT THE PROPOSAL



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3.5 PROJECTED COSTS

Table 5: Proposal Projected Costs

	2017-18	2018-19	TOTAL
Base cost estimate	\$769,000	\$576,000	\$1,345,000
Contingency	\$77,000	\$78,000	\$155,000
Escalation	\$846,000	\$654,000	\$1,500,000

3.5.1 PROJECTED ONGOING COSTS

The sporting and recreational activities and events created through the development of the Centre. Blayney Shire Council has estimated the lifetime cost of the covered multipurpose facility from the initial investment is \$6,029,161. This assumes an 80-year useful life including renewals, operations maintenance and depreciation.

Council has allocated an annual budget allocation of \$56,615 for renewals, operations and maintenance, insurance, waste, electricity and depreciation allowance.

Council will continue to maintain the Blayney Showground facilities as Trustee, within current service levels. Income is generated via User Pays fees, as agreed to by Council as per Council's Fees and Charges Policy. The Blayney Showground Users sign individual Licence Agreements for seasonal usage and a booking system is managed by Council for coordination of events and activities.

Table 6: Lifecycle Costs

YEAR	INCOME - FEES AND CHARGES	OPERATIONAL EXPENSES	NET COST TO COUNCIL
2013/14	\$5,987	\$60,149	\$54,162
2014/15	\$3,601	\$89,105	\$85,504
2015/16	\$4,650	\$67,657	\$63,007
2016/17 YTD	\$7,634	\$52,513	\$44,879

3.6 COST BENEFIT ANALYSIS

The Project will provide an integral piece of sport and recreational infrastructure both in the Blayney Shire and the central west region of NSW. Currently, there is no public covered facility of its type in the Central West, which demonstrates a significant gap in the market to support this growing tourism sector.

The Central West Equestrian and Livestock Centre will contribute significant economic value add to the Blayney and Central West community from construction and in its ongoing operation.

An independent cost-benefit analysis has not been completed for this Project, however, the key figures have been entered into the application spreadsheet provided as part of the Program requirements.

3.6.1 VISITOR EXPENDITURE

Blayney receives over 36,000 visitors per year with tourism generating over \$14 million towards the local economy. It is estimated that 115 people are employed in jobs supported by the tourism sector. (REMPPLAN) Data collected by Tourism Research Australia and published by Destination NSW indicates that visitor expenditure in Blayney equates to expenditure per visitor night of \$145.

Events such as sporting carnivals are important drivers of the regional economy. A report released by Tourism Research Australia in 2014 indicated that one quarter of all Australians had visited an event (including a sporting event) in a regional area in the previous two years and that three quarters of respondents would not have visited that location if it wasn't for that event.

Local events such as those offered by equestrian groups in Blayney, attract participants and their families from around the state. Increased visitation contributes directly to the economy via expenditure within the local retail and hospitality sectors.

As a club, we currently offer 6 bi-monthly competitions a year to our members and EA members, which take the form of Dressage and Show jumping. We also offer a 'Weekend Spectacular' around Christmas time that we bring in further disciplines including, Hacking, Sporting, Barrel Racing, 6-Bar Show jumping, Time Trials as well as the regular Dressage and Show jumping. We attract up to 100 competitors at each of our competitions, with at least 40 spectators and helpers and this brings a lot of people into the Blayney community.

Jacki Smith, Secretary, Orange Equestrian Club

Blayney Shire Council and key user groups have identified a range of events and activities that are expected to be attracted to the region when the covered multi-purpose facility is constructed. These include:

- Country Show jumping Championships – This event is currently held at Wagga Wagga because it is the only indoor arena in the country area. The Central West Equestrian and Livestock Centre would see competitors come from all over Australia to compete.
- Clinics - An indoor area would provide an incentive to attract high level instructors, such as Olympians, to the area. Instructors of this calibre will attract riders from outside the region. Clinics are most effective if they conducted over two days which would include overnight stays for attendees.
- State and National Dressage competitions -currently these are mostly held in metropolitan areas. The completion of the new covered multi-purpose facility in Blayney would allow this competition to be held in a regional location, promoting the sport and increasing participation.
- Central Western Dressage Group has previously held annual top level competitions (CDI) with international judges being flown in from overseas to attend. The facility used to host these competitions was privately owned and is no longer available so the competitions have been cancelled. These have attracted 120 riders and 300 spectators. The new covered facility would be capable of hosting these events and Central Western Dressage Group is seeking to provide these events in the future.
- Jumping Equitation Days – these have been hosted by NSW Pony Club at Blayney Showground and provide top level instruction to all riders at subsidized rates and are not frequently held outside of metropolitan areas. The unpredictable weather creates uncertainty around the events preceding and often limits participation. It is expected that the number of Equitation Days and participants will increase with the construction of the covered facility at Blayney.
- Agricultural events – School cattle teams in the area have attended Agriculture events at Blayney showground during the year. These have included Sullivan Show Stock University from the USA and other youth cattle groups. However, the lack of a publicly owned facility impacts on the ability to host more events. James Sheahan Catholic High School in Orange has been seeking to host the National Shorthorn Youth Show in the Central West, however there are no currently no appropriate facilities. The covered multipurpose facility at Blayney Showground would enable the school to host this and other events.

3.6.2 ECONOMIC IMPACT

The economic impact of the Central West Equestrian and Livestock Centre Project was assessed in terms of the impact of the construction of the various components of the Project as well as the on-going impact of increased visitor expenditure.

The economic impact was prepared from the perspective of the impact on both Blayney LGA and the broader Central West RDA region, as direct and flow-on impacts will affect the local community in terms of employment, household income and gross regional product.

The increased visitor expenditure as a result of events at the Central West Equestrian and Livestock Centre is one of the key on-going economic impacts of the Project. The Centre will continue to attract events each year after completion, providing on-going impact in terms of employment and contribution to the local Blayney economy.

An economic impact assessment was undertaken using the REMPLAN economic modelling tool. The impact analysis tool allows additional expenditure or employment to be added to different sectors of the economy and calculates the direct and indirect impacts of this increase on the region.

3.6.3 ECONOMIC IMPACT OF INCREASED VISITATION

A surveys of user groups was conducted giving an indication of the expected use of the Central West Equestrian and Livestock Centre. The survey asked the user groups to indicate the number of additional events that could be conducted upon completion of the new multipurpose facility.

The results suggest an additional **42 events** each year which will include an additional **16 nights** to attend two-day events. This is estimated to attract an additional **15,534** domestic day visitors (competitors and spectators), **5,710** domestic overnight visitors (competitors) and **41** additional international overnight visitors (judges).

The extra visitation will be generated through additional competitors in existing events as the improved facility is more likely to attract competitors and new events including twilight showjumping, NSW Indoor Showjumping Championships, National Young Rider Dressage events, school events, livestock special shows and stud stock sales.

Based on the REMPLAN economic model for Blayney LGA, increased visitation as a result of the development of the Central West Equestrian and Livestock Centre, will generate \$0.250 million in Gross Region Product, 2 FTE additional jobs, \$0.095 million more in wages and salaries and a boost in value-added of \$0.183 million.

3.6.4 ECONOMIC IMPACT OF CONSTRUCTION

The total cost of the construction of the new multi-purpose covered facility is \$1.5 million. It is estimated that the majority of the costs will be retained locally as the majority of the labour and materials will be purchased from the local area. The local expenditure was split between the Professional, Technical and Scientific Services, the Manufacturing and the Construction Sectors.

The investment of \$1.5 million into the local economy from local contractors and suppliers engaged to undertake the construction will result in a direct increase in output and increase in demand for intermediate goods and services to value of \$0.632 million. Total output, including all direct, industrial and consumption effects is estimated to increase by up to \$2.319 million. This represents a Type 2 Output multiplier of 1.546.

The corresponding creation of direct jobs is estimated at 3 jobs. From this direct expansion in the economy, flow-on industrial effects in terms of local purchases of goods and services are anticipated, and it is estimated that these indirect impacts would result in the gain of a further 2 jobs. This represents a Type 1 Employment multiplier of 1.667.

The project will provide an integral piece of sport and recreational infrastructure in the Blayney Shire that will in fact, service the whole central west region of NSW. From construction phase to completion of the Central West Equestrian and Livestock Centre will contribute significant economic value add, social and community benefits to the Blayney and Central West community. It should be noted that there is no public undercover facility of its type in the Central West which demonstrates a significant gap in the market to support this growing tourism sector.

The corresponding increase in direct value-added is estimated at \$0.470 million. This represents a Type 1 Value-added multiplier of 1.482. The consumption effects as a result of this project will further boost the value-add benefit to the local Blayney region by \$0.117 million. Total value-added, including all direct, industrial and consumption effects is estimated to increase by up to \$0.814 million. This represents a Type 2 Value-added multiplier of 1.731.

Table 7: Project Impact Analysis

IMPACT SUMMARY	DIRECT EFFECT	INDUSTRIAL EFFECT	CONSUMPTION EFFECT	TOTAL EFFECT	TYPE 1 MULTIPLIER	TYPE 2 MULTIPLIER
Output (\$M)	\$0.406	\$0.073	\$0.055	\$0.534	1.179	1.314
Employment (Jobs)	2	0	0	2	1.000	1.000
Wages and Salaries (\$M)	\$0.095	\$0.018	\$0.011	\$0.124	1.194	1.306
Value-added (\$M)	\$0.183	\$0.032	\$0.034	\$0.250	1.177	1.366

3.7 FINANCIAL APPRAISAL

The key costs as identified in Section 3.5 are:

- Capital costs and contingency associated with the construction of the multi-purpose covered facility
- Ongoing operation and maintenance costs

Blayney Showground is primarily a sports facility that is accessible to all user groups provided as a community service at a net cost to Council. There will be some additional revenue benefits for Council from hosting of large national events such as the NSW Showjumping Championships. However as a whole the user groups will be the main beneficiaries having the capacity to attract and host more and higher standard events.

The cashflows of the projects have been summarised in Table 4 and 5.

Council is in a sound financial position and independently assessed by TCorp and IPART in 2015 as financially sustainable in the long term. For the 2017 financial year, Council has presented a net operating result of \$4.5 million with a net operating result before the inclusion of grants and contributions for capital purposes of \$1.3 million. After the exclusion of non-cash items incorporated into the income statement there is a cash surplus from operating activities of \$10 million. This operating cash surplus contributed to funding Council's capital works program for the year, with the remainder of the required funding coming from the proceeds from asset sales and Council's reserves.

Council expended \$7.4 million on new non-financial assets throughout the year. A large amount of this was spent on improving Council's road infrastructure and ongoing expenditure on plant and equipment replacement.

Operating Performance Ratio

This ratio expresses Council's ability to contain operating expenses, including depreciation, within its continuing operating revenue. The outcome of positive 7.12 % (2015 – 3.59 %) represents the buffer between continuing operating revenue and continuing operating expenses.

The improvement in this ratio is the combined result of the increase in revenue generated by Council during the year, combined with a reduction in materials and contracts expense due to a change in the mix of operating and capital works undertaken by Council.

Own Source Operating Revenue

This indicator is intended to measure Council's fiscal flexibility by showing its degree of reliance on external funding sources such as grants and contributions. The higher the ratio, the more financially flexible Council is considered to be.

At 64.24% (2015 – 71.86%) Blayney Shire Council's result indicates a degree of financial flexibility which exceeds the benchmark of greater than 60% determined by the Office of Local Government.

Unrestricted Current Ratio

The Unrestricted Current Ratio is a measure of Council's liquidity that demonstrates its ability to satisfy obligations out of short-term and immediate asset balances. Council's ratio of 7.23:1 indicates that it is comfortably able to settle its debts as and when they fall due.

Debt Service Cover Ratio

This ratio measures the ability of Council to service debt by expressing that capacity as a multiple of the operating result from continuing operations, excluding capital items and depreciation / impairment, over the principal and interest costs. At 19.39 times (2015 – 10.65 times) Blayney Shire Council's ratio indicates that it can comfortably meet its current levels of debt.

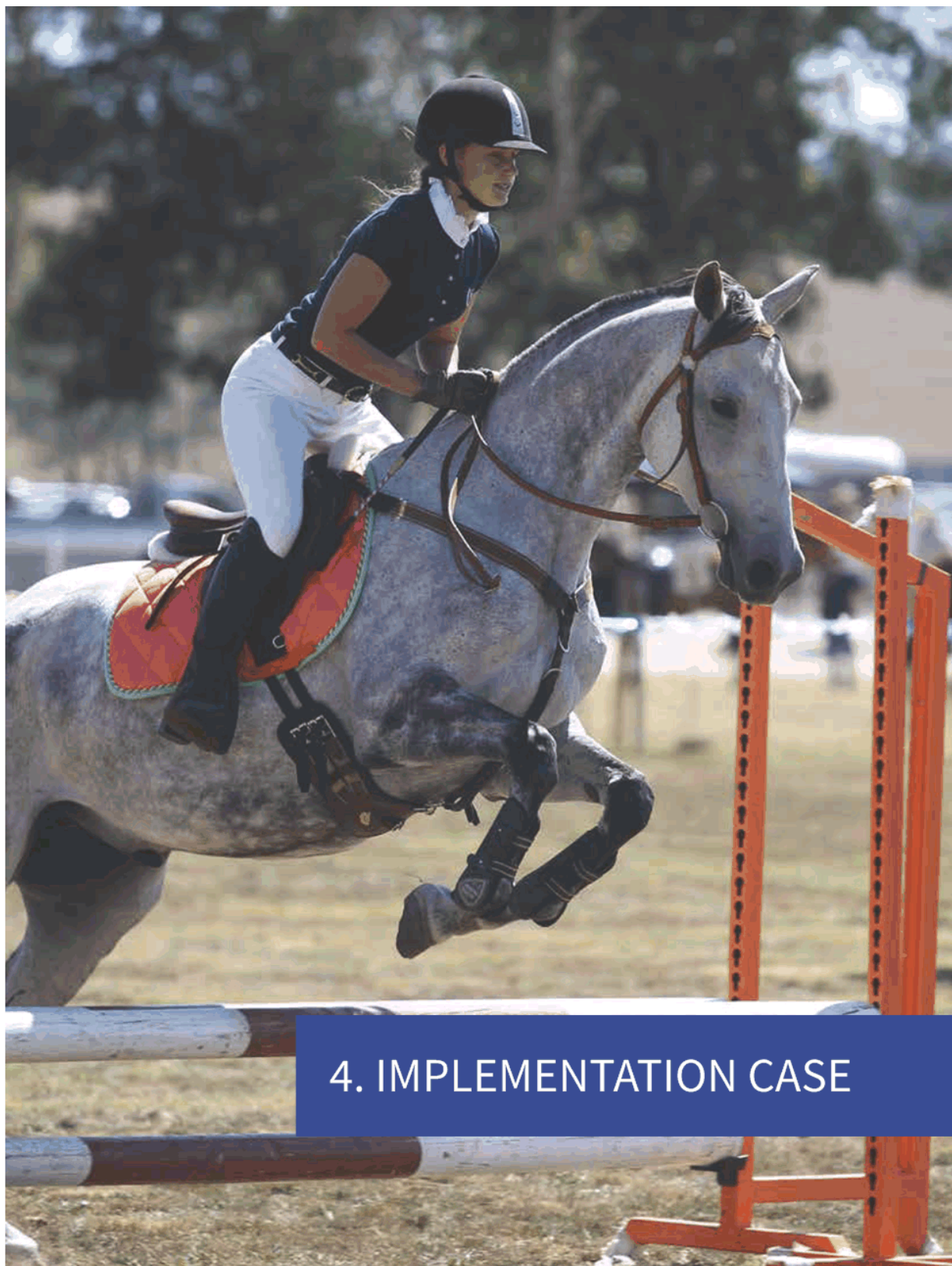
Rates & Annual Charges, Interest & Extra Charges Outstanding Ratio

The ratio is a measure of management efficiency. Whilst prevailing economic conditions may influence Council's ability to collect revenue, the efficiency and application of collection procedures are still the largest determinant of this ratio. Blayney Shire Council's rates and annual charges outstanding percentage of 2.22% (2015 – 2.28%) indicates effective rates debtor management

3.8 PROPOSED FUNDING ARRANGEMENTS

Table 8: Proposed capital funding contributions (\$000s)

STAGE	2017-18	2018-19	TOTAL
Proposal capital costs	\$846,000	\$654,000	\$1,500,000
Funding sources			
NSW Government (subject of this request)	\$846,000	\$654,000	\$1,500,000
* <i>Inkind Council contributions (Project Management, Administration, Reporting)</i>	\$70,000	\$70,000	\$140,000*
Sub-total	\$846,000	\$654,000	\$1,500,000



4. IMPLEMENTATION CASE

4. IMPLEMENTATION CASE

4.1 PROGRAM & MILESTONES

Table 9: Project Milestones

KEY MILESTONES	PROJECT ACTIVITIES	TIMEFRAME
Contractor Engagement	<ul style="list-style-type: none"> Upon execution of Funding Agreement by Council and Infrastructure NSW, Specification and Tender Documents for the main infrastructure works will be prepared and advertised as per Council's Procurement Policy and NSW Local Government Tendering Guidelines Tenders will be assessed by Panel, recommendation to Council reported for those tenders >\$150K Contractors engaged 	4 months Starts 01.02.18 Ends 31.05.18
Site Preparation and Sand Arena	<ul style="list-style-type: none"> Existing small shed and livestock pavilion will be pulled down and salvaged for relocation at a later date Earthworks Subsoil drainage Installation of the Sand Arena 	3 months Starts 01.06.18 Ends 31.08.18
Shed	<ul style="list-style-type: none"> Fabrication, delivery and construction of the shed structure Installation of wall panels on western end and part side 	6 months Starts 01.09.18 Ends 28.02.19
Electricity	<ul style="list-style-type: none"> Upgrade of Electricity supply Installation of Shed Lighting 	5 months Starts 01.11.18 Ends 31.03.19
Water	<ul style="list-style-type: none"> Connection of water harvesting/collection to existing dam Installation of pipe infrastructure, pump and switch system for stock water and dust suppression to both new and existing Sand Arenas 	3 months Starts 01.12.18 Ends 28.02.19

4.1 PROJECT MANAGEMENT

The Project will be administered and project managed by Blayney Shire Council. The Council has a strong track record of capital works delivery including major capital projects including road infrastructure in the Blayney Region. Blayney Shire Council has committed funding for the Central West Equestrian and Livestock Centre as it is viewed as a strategic priority for the economic and social returns for the community as well as the broader region.

Blayney Council have demonstrated their ability to professionally deliver and manage funded projects through their vision and forward planning and is a valued partner with both State and Federal Governments delivering a variety of large capital projects in recent times. Projects have been delivered on time, within budget and all financial acquittals approved by auditors and partner agencies.

The Council is experienced in managing and acquitting State and Federal Government Grants with the Council successfully acquitting over \$9.97M over past 6 years or \$10.73M over past 7 years.

Recent major capital projects completed include:

- 2017: Browns Creek Road (Fixing Country Roads \$1.1M);
- 2016: Errowanbang Road (Fixing Country Roads \$1.6M);
- 2015 Forest Reefs Road (Blackspot \$1M); and
- CentrePoint Sport and Leisure Centre Energy Efficiency Upgrades (Commonwealth Energy Efficiency Program \$0.36M).

Council has also managed significant showground infrastructure refurbishment projects over the past 4 years totalling \$408,903. These include:

- Internal ceiling to main Pavilion \$23,811
- Amenities Block \$17,326
- Irrigation to Main Arena \$126,337
- Main Arena Fencing \$81,677
- New Catering Kitchen \$65,596
- Construction of 2 Dressage Arenas \$94,116

The Council has a fully staffed financial services department with six staff employed across Council's Financial Services including the roles of Management, Financial/ Asset/ Management Accounting, Corporate Reporting, Taxation, Treasury, Payroll, Accounts Payable and Revenue. The section includes 2 qualified Chartered Professional Accountants and the remaining staff have minimum Tertiary qualifications in Commerce, Business or Accounting and postgraduate qualifications.

This department is responsible for the administration of financial activities in preparation of forward planning for the sustainable financial future of Council and the Blayney Shire community. The unit currently manages a \$21.27 million operating budget, which incorporates any grant funding received.

Blayney Shire Council has the capabilities and experience to manage the funding arrangement of the Project. The Blayney Shire Council budget is allocated into various cost centres. Each project is designated its own cost centre and budget. These cost centres are framed in the context of Council's four year delivery plan and annual operational budget. Council produces a quarterly report that is publicly available, which details all incumbent expenditure for all cost centres, and is subject to year end audit, overseen by the Audit Committee to ensure that the accounts reflect an accurate and transparent view. These procedures ensure the financial accountability of public

monies are executed and managed in accordance with relevant Acts and Policies that the Blayney Shire Council operates under.

Blayney Shire Council's Procurement of Goods and Services Policy applies to all procurement processes and activities undertaken by Council, including purchasing, ordering, tendering, contracting and disposals and therefore applies to the Central West Equestrian and Livestock Centre.

4.2.1 FUNDAMENTAL PROCUREMENT PRINCIPLES

All procurement activities related to the Project will be conducted in accordance with seven fundamental principles:

1. Ethical behaviour, Integrity, Probity and Fair Dealings
2. Value for Money
3. Open and Effective Competition
4. Cooperation
5. Ethically and Environmentally Responsible
6. Risk Management
7. Support for Local Industry

4.2.2 PURCHASING OF GOODS AND SERVICE

Council has a comprehensive internal skill base with Strategic, Communications, Engineering, Operational and Project Management expertise. Council is currently delivering a \$20M annual budget, which comprises of \$11.8M worth of CAPEX major works to roads, bridges and other infrastructure. The project will be detailed and costed, professionally managed by Council staff with necessary experience in this area.

Council's governance, procurement and tendering processes are bound by the Local Government Act and Regulations. All budgets are reported to Council and monitored via quarterly budget reviews and contracts over \$150,000 in value are tendered externally as per Council's Procurement Policy and Local Government Tendering Guidelines. Council will form a small working group of Showground User Groups to continue the engagement and collaboration of all stakeholders.

Delegations of authority for staff to procure goods and services are covered under the Local Government Tendering Guidelines, Local Government Act (1993) and the Local Government (General) Regulation (2005), Blayney Shire Council Management Procurement of Goods and Services Policy with staff delegations as approved by Council and the General Manager.

With respect to this policy framework, any procurement or contract engaged in excess of \$150,000 require a tender to be called and a Council Resolution to be adopted.

Where expenditure is estimated to be between \$5,000 and \$20,000, quotations are required to be obtained from appropriate persons or firms. A minimum of three quotes are required, with at least two local suppliers being requested to quote. Where expenditure is estimated to be between \$20,000 and \$149,999 Requests for Quotations are invited by advertisement.

4.3 KEY RISKS

Blayney Shire Council recognises that managing risks in projects is a very important management process in order to achieve the Project objectives in terms of time, cost, quality, safety and environmental sustainability. As such to identify and appropriately treat risks affecting the project, Council's Infrastructure Services Department have developed a comprehensive Risk Management Plan, including Risk Management Matrix for the Project.

The objective of the Project Risk Management Plan is to manage the actions to identify, assess and treat risks to the project objectives and its delivered system to create, maintain, action and report upon the risk register. The Plan is a living document that is completed and updated throughout the life of the project. The high level Risk Analysis includes identified risk, estimate and schedule items, new risks, secondary risks, scope changes, change orders and actual costs, so as to provide a graphic depiction of the changing nature of project risk over time.

Due to the nature of risks involved in the implementation of the Project Council recognises that the Risk Management Plan will require regular review. The responsibility of maintaining the Plan and the associated registers will be the responsibility of the Project Manager.

Internal and external policies adopted to guide the risk management procedures in the Project include:

- Work Health and Safety Act 2011
- Work Health and Safety Regulation 2011
- Local Government Act 1993
- Local Government (General) Regulation 2005
- Blayney Shire Council WHS Policy
- Blayney Shire Council Risk Management Procedure
- Blayney Shire Council Contractor Management Procedure

Blayney Shire Council believes that good risk management involves the entire project team including design, engineering, business, contracts, finance, purchasing, estimating and project controls. The Project Manager will lead the project team and is assigned the authority and responsibility for meeting the project objectives including the overall management of the risks identified within the project.

4.4 LEGISLATIVE, REGULATORY ISSUES & APPROVALS

The Project is investment ready with all design work completed to full engineering specifications, and detailed Project and Risk Management Plans finalised. Works to date including Construction drawings, Engineering Plans, formal quotations, have been obtained from local construction engineering contractors and suppliers where required for the major items being the Shed Construction and Power/Lighting.

Landowners Consent from NSW Crown Lands to lodge the Development Application was issued on 3 April 2017. Development Consent (DA No 26/2017) has been granted for this project on 6 April 2017 and is attached under separate cover. In addition, the various formal documents, which oversee the community assets have been formally adopted by Council and supported through the Long Term Financial and Strategic Planning process.

4.5 PROPOSED MANAGEMENT ACTIVITIES

The Blayney Showground Equestrian Sports Facilities Upgrade Plan has been formulated specifically for the implementation of each of the Project Elements. The Project will be managed in accordance with Blayney Shire Council's Project Management Plan, which documents the overarching project controls that will be followed for the life of the project.

The Project Management Plan includes:

A comprehensive overview of the project outputs and describes the roles and responsibilities of each of the parties;

- Key stakeholders (Government, funding parties, project staff) with a documented framework to ensure the delivery of defined project outcomes and to effectively monitor the project from start to finish; and
- A formalised agreement between the governing body and the Project Manager regarding the project structure, scope and key components.

By following strict management guidelines for the Project will ensure that its work practices and project delivery are undertaken effectively and efficiently within an underlying philosophy of continual improvement and quality assurance.

Cost estimates for The Central West Equestrian and Livestock Centre Project were prepared by Blayney Shire Council Engineering and Asset Management staff. Budgets were obtained from recent capital projects undertaken by Council which has included the construction of two 60x20 Dressage Arenas in 2017, two irrigation projects in 2016 being at Blayney Showground and Redmond Oval (Millthorpe), a number of sewerage drainage works and real costs of plant, labour and contractor hire for earthworks. Engineering staff are experienced and have real knowledge of the cost of delivering capital infrastructure projects

4.5.1 BENEFIT MANAGEMENT

It is proposed that a post-evaluation will be undertaken by Council one year after implementation to measure the success of the Project. As outlined in Section 3.1, three success indicators have been identified:

- Metric 1: Reduction in the number of cancelled or postponed events and an increase in participants due to certainty around scheduling
- Metric 2: Number of twilight and evening competitions and events
- Metric 3: Number of regional and national events

Council's booking system will be used to provide most of the information required to inform the post-evaluation report. Council will also contact the user groups and clubs to obtain patronage estimates. Council will also undertake surveys to measure attendance levels at events and competitions.

4.5.2 RISK MANAGEMENT

Risks associated with the delivery of the project include; the asset not being fit for purpose, poorly defined scope, scope creep, project timeline slippage, latent conditions and stakeholder dissonance. These risks will be managed by; the use of professional project management tools and a detailed business risk management and project plan that will analyse options, design and scope requirements. Council's project management plan and communication strategy will address procurement, stakeholder engagement and public relations risks.

If the scope of the project is not fit for purpose it will require major changes, if incorrectly valued then outcomes will be unachievable in budget. Scope creep will cause the budget to increase and project slippage will result in increasing sunken costs and increased whole of life costs from poor construction. Risks are managed by stakeholder engagement in design and options identification phase which has occurred to ensure scope is fit for purpose and facility is designed as intended by user groups.

A detailed scope, based upon preferred option and robust quality management systems, will be in place to ensure any construction defects are addressed, assessed and rectified. Appropriate contract management, procurement practices and policies will ensure the project is delivered to scope, WHS issues addressed, contract risks addressed and the asset appropriately insured during construction prior to completion and handover.

All contractors are inducted on site, SWMS are assessed and insurances checked. Council's Risk Officer oversees all Council WHS requirements, adhering to Council's Business Ethics, EEO, Code of Conduct and adhering to WHS Policies.

4.5.3 ASSET MANAGEMENT & OPERATIONS

The various assets created as a result of the Project will be managed in accordance with best practice asset management. The assets created as a result of the completion of the Project would be maintained in accordance with Council's Transportation Asset Management Plan and any planned maintenance and capital funding reviewed and allocated annually.

Council recognises that failure to adequately plan for the renewal of assets and the development of new assets would result in the needs of the community, now and into the future, not being met. As such Council has developed an Asset Management Strategy, Council's Asset Management Policy as part of Council's goal to adopt contemporary best practice in Asset Management.

The Asset Management Strategy provides clear courses of action for managing Asset Management at Council and supports the Blayney Shire's Community Strategic Plan and Asset Management Policy. The Asset Management Strategy is also the basis for outlining and monitoring Key Performance Indicators and provides Council with the ability to monitor, measure and report on asset management plans and processes.

These key documents allow Council the:

- Ability to provide better outputs with fewer resources by better aligning Council resources and needs.
- Ability to understand what condition the assets are in and by monitoring the effect actions are having on them. Having a key set of actions that will allow Council to manage the provision of these assets into the future at lowest long-term cost.
- Ability to assign appropriate levels of funding for each asset class in line with the respective service level targets. Being able to clearly define what service levels Council can deliver to customers, the ratepayers and users.

All of these qualities work together. They are the vital connections in a visionary plan to meet the social, economic and environmental goals we need to build a resilient city. An adaptable community is better equipped for the challenges of the future with a long-term vision bolstered by clear sustainable guidelines.

4.6 PROPOSED REPORTING

The Council will use its integrated project management software tool to track:

- Expenditure to date
- Value generated
- Projected expenditure remaining
- Contingency utilised
- Contingency remaining
- Program adherence
- Key project risk and issues.

The Project Team will use this tool to generate monthly reports to inform the General Manager, the Steering Group and Councillors of the Project's status.

A post-evaluation report will be produced one year after the completion of the Project, to be prepared by the Project Manager.





ANNEXURES



Rebuilding NSW

Regional Growth – Environment & Tourism Fund



Expression of Interest

PLEASE COMPLETE THIS APPLICATION FORM AND ATTACH RELEVANT DOCUMENTS.

You may type full answers in this form or you may refer to an attachment. For more information, please refer to NSW Department of Industry website.

Before completing this application please read the program guidelines:

<http://www.industry.nsw.gov.au/rgetf>

Applicant Organisation		ABN
Blayney Shire Council		47 619 651 511
Registered Address		
91 Adelaide Street		
Blayney NSW 2799		
Postal Address		
PO Box 62		
Blayney NSW 2799		
Contact Person	Position	
Rebecca Ryan	General Manager	
Telephone No.	Mobile	
6368 2104	0427 752 690	
Email		
rryan@blayney.nsw.gov.au		

Description of Project

Project Name
Central West Equestrian and Livestock Centre
Geographical References
Blayney Showground
22 Marshalls Lane
Blayney NSW 2799
33°30'53.26"S 149°15'32.28"E

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



Project Summary

The Central West Equestrian and Livestock Centre will accommodate and attract a wide variety of equestrian sports and activities, livestock shows and stud stock sales to the Blayney and Central West region.

Infrastructure works for this new public multipurpose covered facility includes;

- Demolition and removal of existing small shed, livestock pavilion and cattle ramp,
- Fabrication and construction of a steel framed roofed shed (80m x 50m),
- Upgrade of Power supply,
- Associated earthworks,
- Construction of a new sand arena and base suitable for equestrian and livestock activities,
- Stormwater surface water drainage,
- Installation of rainwater harvesting from the new roof space to an existing dam,
- New water reticulation infrastructure for stock water and dust suppression purposes for existing and new Sand Arenas,
- Installation of compliant lighting for arena/undercover area; and
- Shed Fit out - installation of retractable wall panel system and flexible yard/livestock handling enclosures

Project Timeline

(please provide the proposed start and end dates for your project)

Start Date

End date

01.08.2017

31.06.2018

Estimated total cost of the infrastructure

Please include estimated expenditure by years.

The estimated lifetime cost of this facility from the initial investment assuming an 80 year useful life including renewals, operations maintenance and depreciation is \$6,029,161

An annual budget allocation of \$56,615 will account for renewals, R&M, Insurance, Waste, Electricity and depreciation allowance.

Funding requested (\$) from Rebuilding NSW

Please include proposed funding profile by years

\$1,500,000 Year 1 2017/18

Other Funding Contributors:

Include name, contribution amounts and whether contributors are confirmed or prospective.

Blayney Shire Council will provide the necessary budget allocation of \$56,615 per annum for the ongoing operations, maintenance, renewals, insurance and depreciation cost of the new facility.

Council has received Development Approval (DA) for this project, and has funded the DA fees of \$8,320.

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Regional Growth – Environment & Tourism Fund



Project Details Relevant To Assessment Criteria

1. Strategic Assessment
a) Meets the statutory purpose of the Restart NSW Fund, which is to improve economic growth and productivity in NSW. Describe how the project may open up new economic opportunities for the region and the State. Describe the area's demographic, industry and employment profile and trends.
<p>Blayney Shire is located in the Central West/Central Tablelands region and encompasses an area of 1,525 square kilometres. The Shire's main township of Blayney is the centre of a productive agricultural district, strategically located between the regional centres of Bathurst, Cowra and Orange. Blayney Shire is renowned for its historic villages which have retained a significant proportion of late 19th century architectural heritage buildings, including Millthorpe, Carcoar, Mandurama, Lyndhurst, Neville, Newbridge, Hobbys Yards and Barry. The Shire enjoys positive population growth, currently 7,400 with NSW Department of Planning estimate of 7,800 by 2031. There is an even distribution across the age groups with a median age of 40 years (ABS, 2011). The region is home to many families, attracted to the region for the close proximity to secure employment, business opportunities, school and university education and excellent district health and ancillary services.</p> <p>Gross revenue generated by businesses and organisations in Blayney Shire is worth \$1,218.5 million. Blayney Shire is predominately rural in nature, with a thriving agricultural sector supporting a diversity of primary industries such as dairy, beef, lamb, wool, viticulture, orchards, potatoes, canola and other grains – accounting for \$98.3 million worth of output. Mining is also a key industry, accounting for 33% or \$402.8 million worth of output and the area supports other industrial activities such as transportation, warehousing and food processing (ABS, 2011). Manufacturing contributes 23% of output worth \$298.5 million.</p> <p>The major employment sectors are Mining (18.3%), Agriculture (14.6%), Manufacturing (12.6%), Construction (7.1%), Education and Training (6.8%) and Health Services (6.8%).</p> <p>A feature of Blayney is the accessibility by road from Bathurst (35km), Cowra (69km) and Orange (34km) being no less than half an hours drive to each of these major population centres. The town of Blayney is an important central freight and transport hub to these major regional centres radiating to Canberra, Sydney and western NSW districts with road and rail linkages connecting the shire to Canberra, Sydney, Western and Southern NSW.</p> <p>This project will create new jobs and regional growth from increased tourist visitation in the Blayney local government area and clearly reflects the significant prospect of the site becoming the premier equestrian sporting and livestock facility for the central Western region.</p> <p>This is a unique project, providing great value for the region and public benefit being the only public accessible multipurpose covered area facility in NSW.</p> <p>The Central Western Dressage Group for example has already held 8 top-level competitions with up to 6 international judges flying in each time to Blayney. This has attracted approximately 300 spectators and 120 riders and was extremely popular with the whole region. Carcoar Pony Club have experienced a growth in numbers as equestrian sports grow in popularity, with more and more young children in the area from Orange and Bathurst, joining the club to gain experience. Last year alone the Pony Club increased enrolments by 20 members compared to this time last year.</p>

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b) Meets the purpose of this program, to improve local environment and tourism infrastructure in regional areas.

Describe how the specific improvements to environment and tourism infrastructure will address a problem or opportunity in your area.

Examples include projects that:

- Provides new or upgraded visitor infrastructure to environmental areas
- Repurposes recreation lands, such as trails or heritage areas, for tourism

Blayney Shire Council is Trustee of the Blayney Showground, which is NSW Crown Land identified as community land for recreational purposes. The primary user groups and stakeholders in this area include Central West Dressage Group, Blayney Agricultural and Pastoral Association, Carcoar and District Pony Club and the Orange Equestrian Club. Secondary users include the Blayney Trotting Association, which have interests in the stables and general areas of the current cattle Pavilion and trotting track. This is a public facility; open to the public upon application and execution of individual User Agreements. The new equestrian and livestock centre, multipurpose covered arena at the Blayney Showground will replace a small livestock cattle show pavilion and a current single sand arena. The sheds, used for storage and pavilion to be replaced have limited access and is the venue of the livestock exhibition for the annual Blayney Show.

Last year alone user groups were forced to cancel at least a dozen events due to either very hot or very wet and cold weather. The erection of a covered arena would be an enormous asset to user groups as the weather in the central west in winter is detrimental to many events with cancellations due to unsafe riding conditions. There is a current evidenced lack of such a public facility like this proposed in the region. An undercover Arena will provide comfortable riding conditions out of the sun, rain and snow. Recently an event had to be moved forward to 6:30am so it could be finished before the heat of the day set in.

Opportunities for additional events include; training clinics with visiting judges, dressage and show jumping training schools under lights, more competitors, more regular competitions, which means events, could move from metro to regional areas, more spectators, visitors and tourists. Other events such as show jumping, pony club gymkhanas, freestyle dressage could be held and benefit the whole community. An indoor arena would provide an enticing incentive to not only get higher level instructors, such as Olympians to tour our area but other rider from further afield to come to the region.

Currently, the facility attracts a total 6,446 day-visitors each year for the various agricultural and equestrian events. With this development and improved infrastructure facilities, it is anticipated there will be growth to 21,800 day-visitors per annum, including competitors and spectators. The new undercover facility will ensure the venue can be utilised in all weather conditions, which is important considering the four distinct seasons experienced in the region including often frosty, snowy and wet winters and springs.

Other visitation benefits include using the showground to accommodate visitors travelling in caravans, campervans and motorhomes during busy regional events such as the Bathurst 1000 motor race, Elvis Festival and NAB B2B Cycling Festival.

Council has worked with the user groups and stakeholders to develop a strategic plan and build community infrastructure which responds to the needs and demands of the community in partnership. The initial concept and planning of this development stimulated by a unique level of collaboration between all stakeholders.

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Regional Growth – Environment & Tourism Fund



c) Describe how the project will grow and diversify the regional economy.

Describe the project will help increase visitor numbers and tourism spending in the region.

The Central West Equestrian and Livestock Centre will enable stud stock cattle, sheep, alpacas and horses. Hosting of sheep and cattle workshops, classic Sheep and Cattle events, elite Heifer Shows, Supreme Cattle and Steer Shows.

Pony Club rally days are impacted by rain and unfavourable weather conditions, Last year 5 rally days were cancelled due to rain so the benefit of the new covered arena will give Carcoar Pony Club consistent use of grounds through the year. This will allowing progress in the young riders and enable opportunities to attract State / National instructors to be a guest at club rally days Equestrian Competition days that are currently impacted by rain or unfavourable weather will be avoided. The upgraded facilities will attract more entrants, which will benefit each club financially. Competition could have the possibility of running into the evening or over two days. More to offer instructors and judges, which can attract State, National or even International instructors.

In 2016 the Orange Equestrian Club lost 4 Competition days because of rain, and had to change start time of another event to 7am and open 2 Jump rings in order to deal with the heat. The covered and lit arena will enable extra time to ride and compete, out of the heat or wet weather.

The facility will attract more high profile, Olympic level judges, and competitors to the region. Each group will have the capacity to host increased entries due to improved facilities and reliability of conducting events without the possibly of cancellations due to weather, major factor for people planning to travel to competitions.

Twilight events popular in summer and are very popular events with riders and spectators and this facility will enable regular twilight showjumping competitions, popular for spectators and competitors.

The facility will promoting dressage skills to new and experienced riders. Encouragement to all riders with the aim of producing future Olympians.

Because there are a limited number of judges, these clinics are essential to update current judges and encourage new judges. A very viable option to save travel to Sydney for country judges, not always having to travel to metropolitan areas for clinics.

Top-level competitions (CDI) could be held with improved facilities and arenas. CWDG has a proven record of conducting such events however; the private facilities used are no longer available. Blayney would be in a position to host the NSW Country show jumping Championships, along with various Pony Club jamborees, dressage events and equitation sports.

Letters [**Annexure 1**] evidencing support for this project have been received from the following;

1. NSW Member for Bathurst the Hon Paul Toole MP
2. Federal Member for Calare the Hon Andrew Gee MP
3. Orange Equestrian Club
4. Blayney A&P Association
5. Central Western Dressage Group
6. Carcoar and District Pony Club
7. NSW Pony Club Zone 3
8. James Sheahan Catholic High School
9. David Thomas
10. Central NSW Councils (Centroc)

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



d) How the project aligns with NSW Government priorities.

Describe how the project's objectives align with NSW Government priorities including the Visitor Economy Industry Action Plan, any Destination Management Plans relevant to the region and other regional strategies and policies including the Regional Development Framework and Regional Plans.

Include data about the expected use of new infrastructure or additional use of existing infrastructure.

This project achieves the principles of the **NSW Government Visitor Economy Industry Action Plan 2012**, including;

Demonstrating leadership: In May 2016, Blayney Shire Council endorsed the Blayney Showground Equestrian Sports Facilities Upgrade Plan. The plan included a list of new and upgrade projects that will realise the full potential for each sport and user group to host regular regional competition and events, focusing on the domestic markets. The multipurpose covered arena was championed as an essential piece of public infrastructure that will ensure irrespective of weather that user groups are able to host these events.

Make it easier to do business: All of the infrastructure projects listed will require planning, external grant funding, harnessing of the available skills and voluntary labour, financial contributions from user groups or future budget allocations. It is anticipated that by collaborating with stakeholders and working together, that each project will be achieved in the long term. Depending on the size and scale of the project, Council will provide the project management expertise required and a commitment has been provided that as each project is funded and ready to proceed, that a small working group with representation from stakeholders would be included in the design and implementation phase. Council has attained consent from NSW Crown Lands for this development and the DA approval has been granted. This is a shovel ready project that subject to funding, tenders will be sought for the completion the project.

Collaborate to drive innovation and competitiveness: The 2016 Equestrian Sports Facilities Upgrade Plan was developed specifically for the area in the north-eastern corner of the Showground, including some ancillary facilities and amenities in other shared space being the camping, eastern access and stable/tie up yards area. The goodwill demonstrated will ensure that the Blayney Showground will become the premier equestrian facility of the Central West region. By responding to the opportunities for Blayney to be the Central West hub for equestrian sports, Council facilitated the strategic direction and planning required to gain collaboration between the various horse sports and user groups. This resulted in the successful completion of the two new FEI Competition level Dressage Arenas in early 2017. These arenas have already been utilized for regional competitions with the major championships and demonstration events held in February and March 2017.

Invest in critical infrastructure: Council is committed to planning strategic and efficient infrastructure needed to drive the visitor economy. Support that has been forthcoming from both NSW and Australian Government for recent projects.

This project has also been included in the recent **CENTROC** community infrastructure matrix, which assesses economic and social benefit against capital investment. As outlined in the attached 'Making the case for investment in Tourism Infrastructure in Central NSW' matrix [**Annexure 2**]. This project has alignment with the Destination Management Plan 2013 as it supports tourism and events. It will add value to intraregional tourism as it is filling a gap in the offering. It is also a good fit with the Destination Management Plan 2016, as it will support agritourism, farming heritage and events. It ranks well in the Centroc Prioritisation Matrix for tourism infrastructure and is a priority for the region.

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



The **Central NSW Tourism Destination Management Plan 2016/17** and Uneath Campaign outlines key strategic objectives to support Agricultural and Culinary Tourism including a broad spectrum of agricultural experiences that visitors would be interested in. The strategic platform aims to increase visitation to the area for events including country shows, team penning, sheep & dog trials, field days and sporting events such as dressage and equestrian. The objectives being to;

- boost product depth and develop agri-tourism experiences,
- developing the regional cultural attributes in collaboration with sporting and community groups,
- cultivating new and existing product and experiences,
- engaging more farmers in the visitor economy; and
- developing greater use of food and fibre in the regions' offering.

This project is aligned with **Regional Development Australia Central West Regional Plan 2013/2016** objectives of 'facilitating partnerships and initiatives that aim to improve the overall quality and standard of living across the Central West region' and 'development of infrastructure projects to meet the needs and opportunities of the Central West region'.

The Central West region of NSW covers an area of over 63,000 sq. km, which starts at the temperate, elevated Central Tablelands on the western side of the Blue Mountains and extends almost 500km to the Central West plains. Approximately 174,000 people live in the region, which comprises the local government areas of Lithgow, Oberon, Bathurst, Blayney, Orange, Cabonne, Cowra, Parkes, Forbes, Weddin and Lachlan.

The Central West region is unique in its diversity of economy and investment opportunities with growth sectors in transport and logistics, agribusiness, professional services, health, advanced manufacturing, education and research, technology services and tourism. The region is strategically located and supported by all tiers of government working collaboratively with business and industry to advance the economic development of the region.

It notes the strengths of the Region being; close proximity to Sydney and other major population centres, agricultural productivity and diversity, population growth in major centres of Orange and Bathurst, and attractiveness for tourists. Growth in the tourism sector is identified as a key growth opportunity for the region.

Blayney Shire Community Strategic Plan 2025 notes that in seeking to be the centre for sports and culture; participation in sports and cultural events will bring the community together and realise opportunities for economic growth. A coordinated program of events will ensure the Shire reaches its potential to attract visitors and help to grow and sustain local businesses.

Council is committed to the goals of 'developing strong and connected communities' and 'demonstrating leadership qualities to work together' from both within and outside the Shire to build the local capacity of our volunteer and sporting organisations.

Blayney and the surrounding villages of Millthorpe, Carcoar, Newbridge, Mandurama, Neville, Barry and Lyndhurst are well-known for their picturesque country charm, heritage buildings, sporting heritage and agricultural landscape. The area borders growing regional centres including Cowra, Orange and Bathurst and is fast becoming a destination in its own right attracting visitors regionally and across the State.

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



Moving forward, the best utilisation of Council resources is to support and facilitate our local businesses and community groups to enable participation in regional partnerships, maximising our connections and close proximity to regional centres to bring visitors to our area. In addition, continuing to take a leadership role to promote, align and co-ordinate activities across the region. Key objectives of the **Blayney Shire Tourism Destination Management Plan (2016)** include to;

1. Provide a forum for collaboration and leadership across the region
2. Expand our visitor economy
3. Grow and evolve our product and experience offering
4. Build demand by developing our destination's brand and appeal

The core themes that summarises what Blayney and villages stand for being; fresh, local produce, farmers' markets, paddock to plate, authentic farm gate experiences, connecting people with place and produce; the natural country rural landscape showcasing agriculture, sheep, cattle, country shows and focusing on sporting events and recreational opportunities.

Council is working to engage more farmers in the visitor economy and to develop greater use of regional food and fibre in the region's tourism offering, develop the regional culture and heritage tourism product on offer in collaboration with sporting community and cultural groups.

Tourism Impact Benefit

Surveys collected from user groups have demonstrated the expected use of the new facility, which will provide a venue and capacity for hosting at Blayney Showground an extra 42 events each year, with an additional 16 nights. There will be an increase of 15,534 domestic day visitors (competitors and spectators), 5,710 domestic overnight visitors (competitors) and 41 additional international overnight visitors (judges). On average the number of day visitors will increase by 366 and overnight visitors by 136 per event. In addition to the increased capacity to host more competitors for each of the current events; new events include; twilight Showjumping, NSW Indoor Showjumping Championships, National Young Rider Dressage events, School events, livestock special shows, stud stock sales.

Gross Region Product is estimated to increase by \$0.250 million (0.05 %) to \$483.845 million. Contributing to this is a direct increase in output of \$0.406 million, 2 additional jobs, \$0.095 million more in wages and salaries and a boost in value-added of \$0.183 million.

A proportion of these wages and salaries are typically spent on consumption and a proportion of this expenditure is captured in the local economy. Under this scenario, total output is expected to rise by \$0.534 million. Corresponding to this are anticipated increases in employment of 2 long term jobs, \$0.124 million wages and salaries, and \$0.250 million in terms of value-added.

Tourism Impact Summary

Impact	Direct Effect	Industrial Effect	Consumption Effect	Total Effect	Type 1 Multiplier	Type 2 Multiplier
Output (\$M)	\$0.406	\$0.073	\$0.055	\$0.534	1.179	1.314
Long Term Employment (Jobs)	2	0	0	2	1.000	1.000
Wages and Salaries (\$M)	\$0.095	\$0.018	\$0.011	\$0.124	1.194	1.306
Value-added (\$M)	\$0.183	\$0.032	\$0.034	\$0.250	1.177	1.366

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



2. Economic Assessment

a) Capacity to improve economic growth

Describe the economic benefits expected from this project in terms of net benefits arising from the project. Note – Calculation of the net economic benefit is not required at this stage but should be provided if available. However, you must provide a description of how the project is expected to produce a positive net economic benefit and the expected impact on jobs.

Examples include projects that:

- Provide new or additional employment opportunities in recreation activities, in retail, in tourist accommodation. The Regional Growth – Environment and Tourism Fund encourages applications that provide indigenous employment opportunities.
- Improve visitor amenity. The Regional Growth – Environment and Tourism Fund encourages applications that improve the attraction of regional areas to tourists.

The project will provide an integral piece of sport and recreational infrastructure in the Blayney Shire that will in fact, service the whole central west region of NSW. From construction phase to completion of the Central West Equestrian and Livestock Centre will contribute significant economic value add, social and community benefits to the Blayney and Central West community. It should be noted that there is no public undercover facility of its type in the Central West which demonstrates a significant gap in the market to support this growing tourism sector.

Direct Benefit

The investment of \$1.5 million into the local economy from local contractors and suppliers engaged to undertake the construction will realise a direct increase in output and increase in demand for intermediate goods and services to value of \$0.632 million. Total output, including all direct, industrial and consumption effects is estimated to increase by up to \$2.319 million. This represents a Type 2 Output multiplier of 1.546.

The corresponding creation of direct jobs is estimated at 3 jobs. From this direct expansion in the economy, flow-on industrial effects in terms of local purchases of goods and services are anticipated, and it is estimated that these indirect impacts would result in the gain of a further 2 jobs. This represents a Type 1 Employment multiplier of 1.667.

The corresponding increase in direct value-added is estimated at \$0.470 million. This represents a Type 1 Value-added multiplier of 1.482. The consumption effects as a result of this project will further boost the value-add benefit to the local Blayney region by \$0.117 million. Total value-added, including all direct, industrial and consumption effects is estimated to increase by up to \$0.814 million. This represents a Type 2 Value-added multiplier of 1.731.

Direct Benefit Impact Summary

Impact Summary	Direct Effect	Industrial Effect	Consumption Effect	Total Effect	Type 1 Multiplier	Type 2 Multiplier
Output (\$M)	\$1.500	\$0.632	\$0.187	\$2.319	1.421	1.546
Employment (Jobs)	3	2	0	5	1.667	1.667
Wages and Salaries (\$M)	\$0.249	\$0.135	\$0.036	\$0.420	1.542	1.687
Value-added (\$M)	\$0.470	\$0.227	\$0.117	\$0.814	1.482	1.731

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



3. Affordability

a) Project affordability

Describe the funding arrangements for this project. Demonstrate that you have sufficient funding to complete the project (include any budget allocated to this project).

Council is in a sound financial position and independently assessed by TCorp and IPART in 2015 as financially sustainable in the long term. For the 2016 financial year Council has presented a net operating result of \$4.5 million with a net operating result before the inclusion of grants and contributions for capital purposes of \$1.3 million. After the exclusion of non-cash items incorporated into the income statement there is a cash surplus from operating activities of \$10 million. This operating cash surplus contributed to funding Council's capital works program for the year, with the remainder of the required funding coming from the proceeds from asset sales and Council's reserves.

Council expended \$7.4 million on new non-financial assets throughout the year. A large amount of this was spent on improving Council's road infrastructure and ongoing expenditure on plant and equipment replacement.

Showground infrastructure refurbishment projects totalling \$408,903 undertaken over the past 4 years include;

1. Internal ceiling to main Pavilion	\$23,811
2. Amenities Block	\$17,326
3. Irrigation to Main Arena	\$126,337
4. Main Arena Fencing	\$81,677
5. New Catering Kitchen	\$65,596
6. Construction of 2 Dressage Arenas	\$94,116

Council is committed to working with user groups and have undertaken significant improvement works made possible by value adding user groups cash contributions with support provided from the NSW or Federal Government. This infrastructure improvement was supported by both NSW Government via a number of grant programs, Blayney Shire Council and community fundraising. User groups have also undertaken a number of projects to enhance the facility totalling \$45,433 including;

1. Pony Club Beginners Yards \$16,995
2. New Shed \$17,387
3. Cattle Pavilion \$11,351

Each user group in addition to the above, provide significant volunteer time and expertise to enhance the Blayney Showground facility and amenities.

A single sand arena was constructed by the Carcoar Pony Club, with club members volunteering their time and labour to spread sand and install rubber edging to the arena. Yards were purchased and constructed which provides a safe arena for learner riders and 10 yards for horses during rally days and other events. The Club House and Canteen Facility was constructed using donated labour and materials and equipment.

In 2017, the concourse area and seating area adjacent to the main Showground centre will be upgraded at a budgeted cost of \$47,168.

Blayney Council have demonstrated their ability to professional deliver and manage funded projects through their vision and forward planning and is a valued partner with both State and Federal Governments delivering a variety of large capital projects in recent times. Projects have been delivered on time, within budget and all financial acquittals approved by auditors and partner agencies.

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



Year	Income – Grants and Contributions	Capital Expenses	Net Cost to Council
2013/14	\$25,454	\$38,241	\$12,787
2014/15	\$49,897	\$63,938	\$14,041
2015/16	\$25,016	\$183,387	\$158,371
2016/17 YTD	\$117,168	\$163,449	\$46,281

Financial benchmarks as determined by the Office of Local Government confirm Councils' capacity for long term affordability of this project.

Operating Performance Ratio

This ratio expresses Council's ability to contain operating expenses, including depreciation, within its continuing operating revenue. The outcome of positive 7.12 % (2015 – 3.59 %) represents the buffer between continuing operating revenue and continuing operating expenses.

The improvement in this ratio is the combined result of the increase in revenue generated by Council during the year, combined with a reduction in materials and contracts expense due to a change in the mix of operating and capital works undertaken by Council.

Own Source Operating Revenue

This indicator is intended to measure Council's fiscal flexibility by showing its degree of reliance on external funding sources such as grants and contributions. The higher the ratio, the more financially flexible Council is considered to be.

At 64.24% (2015 – 71.86%) Blayney Shire Council's result indicates a degree of financial flexibility which exceeds the benchmark of greater than 60% determined by the Office of Local Government.

Unrestricted Current Ratio

The Unrestricted Current Ratio is a measure of Council's liquidity that demonstrates its ability to satisfy obligations out of short-term and immediate asset balances. Council's ratio of 7.23:1 indicates that it is comfortably able to settle its debts as and when they fall due.

Debt Service Cover Ratio

This ratio measures the ability of Council to service debt by expressing that capacity as a multiple of the operating result from continuing operations, excluding capital items and depreciation / impairment, over the principal and interest costs.

At 19.39 times (2015 – 10.65 times) Blayney Shire Council's ratio indicates that it can comfortably meet its current levels of debt.

Rates & Annual Charges, Interest & Extra Charges Outstanding Ratio

The ratio is a measure of management efficiency. Whilst prevailing economic conditions may influence Council's ability to collect revenue, the efficiency and application of collection procedures are still the largest determinant of this ratio.

Blayney Shire Council's rates and annual charges outstanding percentage of 2.22% (2015 – 2.28%) indicates effective rates debtor management

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



b) Describe the source of the cost estimate for this project.

Project construction cost estimates should be reasonably researched and validated.
An appropriate amount of contingency should be allocated considering the project stage and risks.

Cost estimates for this project have been prepared by Council Engineering and Asset Management staff. Budgets have been attained from recent capital projects undertaken by Council which has included the construction of two 60x20 Dressage Arenas in 2017, two irrigation projects in 2016 being at Blayney Showground and Redmond Oval (Millthorpe), a number of sewerage drainage works and real costs of plant, labour and contractor hire for earthworks. Engineering staff are experienced and have real knowledge of the cost of delivering capital infrastructure projects.

Works to date including Construction drawings, Engineering Plans, formal quotations, have been attained from local construction engineering contractors and suppliers where required for the major items being the Shed Construction and Power/Lighting [**Annexure 3**].



Council will provide in kind all required project management expertise and skills, public relations, communications, financial and contractor management deliverables.

c) Capacity to maintain and develop the infrastructure

Describe the life-cycle cost impacts (on-going operating and maintenance, renewal and other costs) of this project and funding arrangements. Projects with maximum contribution from various sources are assessed favourably e.g. Council, industry, users and other Federal and State sources.

The whole of life costs for this project has is assumed to be over an 80 year useful life, annual costs include;

Depreciation	\$33,014
Renewals	\$7,275
Operations and Maintenance	\$16,325
TOTAL	\$56,615

Council will continue to maintain the Blayney Showground facilities as Trustee, within current service levels. Income is generated via User Pays fees, as agreed to by Council as per Council's Fees and Charges Policy. The Blayney Showground Users sign individual Licence Agreements for seasonal usage and a booking system is managed by Council for coordination of events and activities.

Year	Income – Fees and Charges	Operational Expenses	Net Cost to Council
2013/14	\$5,987	\$60,149	\$54,162
2014/15	\$3601	\$89,105	\$85,504
2015/16	\$4,650	\$67,657	\$63,007
2016/17 YTD	\$7,634	\$52,513	\$44,879

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



4. Deliverability

a) Risk Management

Describe the key service and financial risks for this project and the risk management approach e.g. for achieving delivery on time.

Landowners Consent from NSW Crown Lands to lodge the Development Application was issued on 3 April 2017. Development Consent (DA No 26/2017) has been granted for this project on 6 April 2017 and is attached under separate cover [**Annexure 4**].

Delivery

Risks associated with the delivery of the project include; the asset not being fit for purpose, poorly defined scope, scope creep, project timeline slippage, latent conditions and stakeholder dissonance. These risks will be managed by; the use of professional project management tools and a detailed business risk management and project plan that will analyse options, design and scope requirements. Council's project management plan and communication strategy will address procurement, stakeholder engagement and public relations risks.

Financial

If the scope of the project is not fit for purpose it will require major changes, if incorrectly valued then outcomes will be unachievable in budget. Scope creep will cause the budget to increase and project slippage will result in increasing sunken costs and increased whole of life costs from poor construction. Risks are managed by stakeholder engagement in design and options identification phase which has occurred to ensure scope is fit for purpose and facility is designed as intended by user groups.

A detailed scope, based upon preferred option and robust quality management systems, will be in place to ensure any construction defects are addressed, assessed and rectified. Appropriate contract management, procurement practices and policies will ensure the project is delivered to scope, WHS issues addressed, contract risks addressed and the asset appropriately insured during construction prior to completion and handover.

All contractors are inducted on site, SWMS are assessed and insurances checked. Council's Risk Officer oversees all Council WHS requirements, adhering to Council's Business Ethics, EEO, Code of Conduct and adhering to WHS Policies.

b) Project Management and Procurement

Describe the proposed arrangements for delivery of the project and any innovative procurement approach.

Council has a comprehensive internal skill base with Strategic, Communications, Engineering, Operational and Project Management expertise. Council is currently delivering a \$20M annual budget, which comprises of \$11.8M worth of CAPEX major works to roads, bridges and other infrastructure. The project will be detailed and costed, professionally managed by Council staff with necessary experience in this area.

Council's governance, procurement and tendering processes are bound by the Local Government Act and Regulations. All budgets are reported to Council and monitored via quarterly budget reviews and contracts over \$150,000 in value are tendered externally as per Council's Procurement Policy and Local Government Tendering Guidelines. Council will form a small working group of Showground User Groups to continue the engagement and collaboration of all stakeholders.

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Regional Growth – Environment & Tourism Fund



c) Timetable

Describe key milestones and estimated timetable.

The project will take 11 months to complete, with the following key milestones:

Key Milestones	Project Activities	Timeframe Start & End Date
Contractor Engagement	<ol style="list-style-type: none"> 1. Upon execution of Funding Agreement by Council and Infrastructure NSW, Specification and Tender Documents for the main infrastructure works will be prepared and advertised as per Council's Procurement Policy and NSW Local Government Tendering Guidelines 2. Tenders will be assessed by Panel, recommendation to Council reported for those tenders >\$150K 3. Contractors engaged 	<p>4 months</p> <p>Starts 01.08.17 Ends 30.11.17</p>
Site Preparation and Sand Arena	<ol style="list-style-type: none"> 1. Existing small shed and livestock pavilion will be pulled down and salvaged for relocation at a later date 2. Earthworks 3. Subsoil drainage 4. Installation of the Sand Arena 	<p>3 months</p> <p>Starts 01.12.17 Ends 28.02.18</p>
Shed	<ol style="list-style-type: none"> 1. Fabrication, delivery and construction of the shed structure 	<p>6 months</p> <p>Starts 01.12.17 Ends 30.05.18</p>
Electricity	<ol style="list-style-type: none"> 1. Upgrade of Electricity supply 2. Installation of Shed Lighting 3. Shed Fit out – installation of retractable wall panel system, flexible yard/livestock handling enclosures 	<p>5 months</p> <p>Starts 01.02.18 Ends 31.06.18</p>
Water	<ol style="list-style-type: none"> 1. Connection of water harvesting/collection to existing dam 2. Installation of pipe infrastructure, pump and switch system for stock water and dust suppression to both new and existing Sand Arenas 	<p>3 months</p> <p>Starts 01.04.18 Ends 31.06.18</p>

Rebuilding NSW

Regional Growth – Environment & Tourism Fund



Declaration

I certify that the information provided in and supporting this Expression of Interest is true and correct and that I am legally authorised to sign this Expression of Interest for and on behalf of the applicant organisation/company.

Signed	Date
	19.04.17
Name	Position
Rebecca Ryan	General Manager

All Expressions of Interest must also be endorsed and signed off by the Asset Owner/s and Asset Manager/s before the project will be considered.

By Mail:

Infrastructure NSW
Regional Growth –
Environment & Tourism Fund
PO Box R220
Royal Exchange NSW 1225

Email:

<mailto:tourism@insw.com>

Website:

<http://www.industry.nsw.gov.au/rgetf>

Expressions of Interest must be submitted by **5pm, 20 April 2017**



**Letter to Applicant
(consent granted)**

Steve Pearson
Phone: 202 6391 4317
steve.pearson@crowmland.nsw.gov.au

Rebecca Ryan – General Manager, Blayney Shire Council
PO Box 62
Blayney NSW 2799

3 April 2017

Dear Rebecca

Landowner's Consent for Lodgement of Applications relating for development comprising:

The proposed construction of a 50 x 80m covered Arena at Blayney Showground

Crown land: Lot 1 DP 575355

Crown reserve: R89744

Parish: Lindsay

County: Bathurst

Consent is granted by the Minister for Lands and Forestry to lodging a development application under the *Environmental Planning and Assessment Act 1979*, and other associated applications required under other legislation, for the development proposal described above.

This consent is subject to the following:

- (1) This consent is given without prejudice so that consideration of the proposed development may proceed under the *Environmental Planning and Assessment Act 1979* and any other relevant legislation.
- (2) This consent does not imply the concurrence of the Minister for Lands and Forestry for the proposed development, or the issue of any necessary lease, licence or other required approval under the *Crown Lands Act 1989*; and does not prevent the Department of Industry - Lands (the Department) from making any submission commenting on.
- (3) This consent will expire after a period of 12 months from the date of this letter if not acted on within that time. Extensions of this consent can be sought.
- (4) The Minister reserves the right to issue landowner's consent for the lodgement of applications for any other development proposals on the subject land concurrent with this landowner's consent.
- (5) Irrespective of any development consent or any approval given by other public authorities, any work or occupation of Crown land cannot commence without a current tenure from the Department of Industry - Lands authorising such work or occupation.

Department of Industry – Lands
PO Box 2185 Dangar NSW 2309
Tel: 1300 886 235 Visit: www.crowmland.nsw.gov.au

This letter should be submitted to the relevant consent or approval authority in conjunction with the development application and/or any other application. You are responsible for identifying and obtaining all other consents, approvals and permits required under NSW and Commonwealth laws from other agencies for the proposed development.

You are required to forward to Department of Industry - Lands a copy of any development consent or other approval as soon as practical after that consent or approval is received.

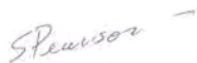
If any modifications are made to the application (whether in the course of assessment, by conditions of consent, or otherwise), it is your responsibility to ensure the modified development remains consistent with this landowner's consent.

This landowner's consent relates to the following plans and other documents as retained by the Department of Industry - Lands:

Those forwarded to the department by forwarded by Email from Patsy Moppett by 29 March 2017 along with the Landowners consent application form.

For further information, please contact Steve Pearson via the details given in the letter head.

Yours sincerely



Steve Pearson

Department of Industry – Lands, Orange

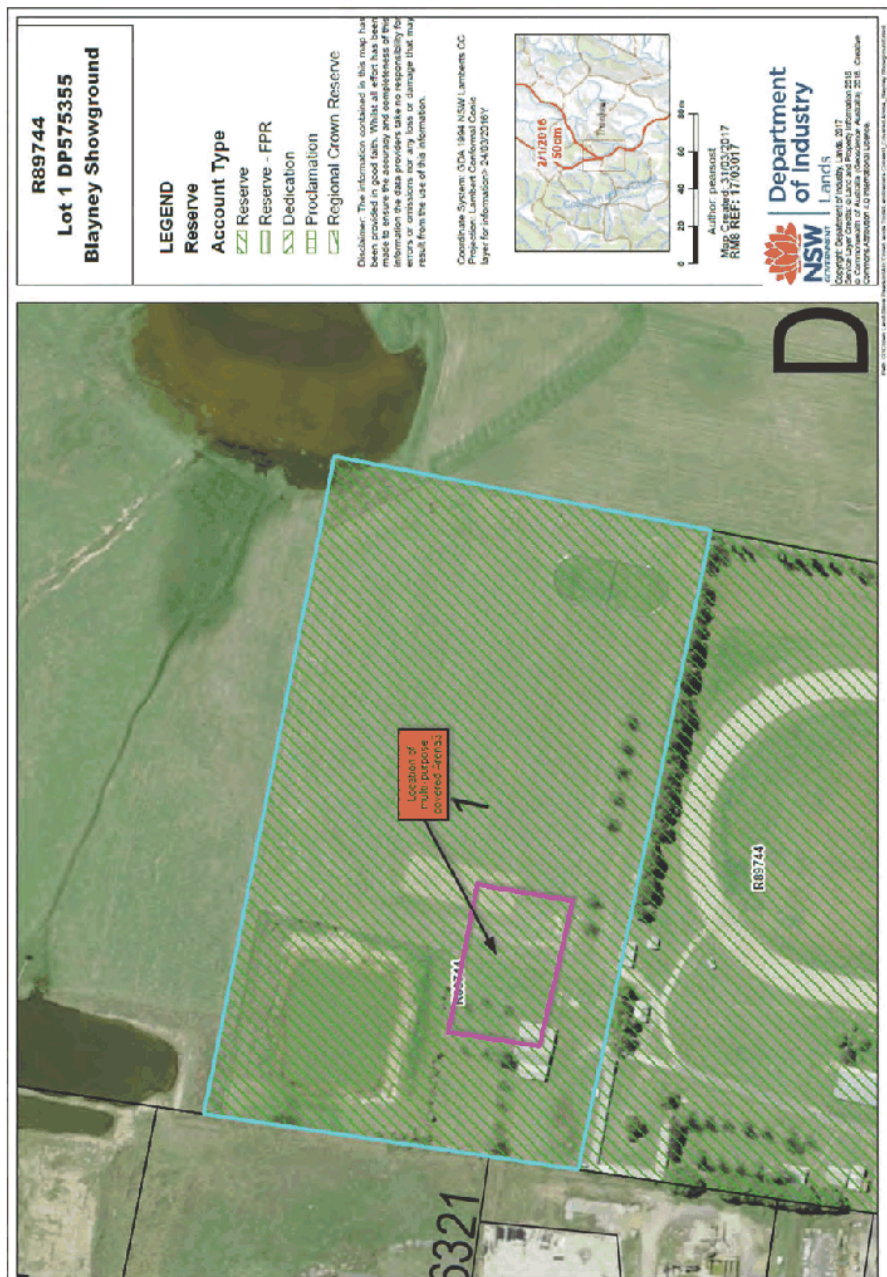


Figure 1: Location of proposed multipurpose covered arena 3 on Lot 1 DP575355 at Blayney Showground

Disclaimer:
 The information contained in this map has been provided in good faith. Whilst all effort has been made to ensure the accuracy and completeness of this information the data providers take no responsibility for errors or omissions nor any loss or damage that may result from the use of this information.

Copyright: NSW Department of Industry, Skills and Regional Development, 2016



Blayney Shire Council

Council Office 91 Adelaide Street, Blayney Postal Address PO Box 62, Blayney NSW 2799
Telephone (02) 6368 2104 Email council@blayney.nsw.gov.au
Web www.blayney.nsw.gov.au
ABN 47 619 651 511

6 April 2017

Our Reference: IAPPD/31263

Blayney Shire Council
PO Box 62
BLAYNEY NSW 2799

Dear Sir/Madam

RE: Development Consent No. 26/2017

Please find enclosed Council's development consent in response to your application.

The application has been approved subject to your compliance with specified conditions of consent. **Please take the time to read the conditions and ensure that they are complied with at the appropriate time.**

Work is not to commence until such time as a Construction Certificate has been issued.

Council wishes you well with your development and invites you to contact the Planning & Environmental Services Department if you have any query concerning this consent on (02) 6368 9653.

Yours faithfully

Patsy Moppett
Senior Town Planner



Blayney Shire Council

Council Office 91 Adelaide Street, Blayney Postal Address PO Box 62, Blayney NSW 2799
Telephone (02) 6368 2104 Email council@blayney.nsw.gov.au
Web www.blayney.nsw.gov.au
ABN 47 619 651 511

**NOTICE OF DETERMINATION
OF DEVELOPMENT APPLICATION**

issued under the *Environmental Planning & Assessment Act, 1979*
Section 81(1)

Applicant: Blayney Shire Council
Applicant Address: PO Box 62
BLAYNEY NSW 2799

Development Application (DA) No: 26/2017

Description of the Development: Covered Arena Showground Pavilion

Land to be developed: Lot 1, DP575355 & Lot 3 DP540356 – 22
Marshall's Lane, Blayney

Owner/s: Blayney Shire Council

Building Code of Australia Classification: 10a

Determination: Your development has been determined by the
granting of consent subject to the conditions in
Schedule "A".

Date of Determination: 6/4/2017

Date from which the Consent Operates: 6/4/2017

Date the Consent Lapses: 6/4/2022

Has a Public Inquiry been held into the application? No.

RIGHT OF APPEAL:

- Lapsing of consent: Unless a shorter period is specified in this notice, this consent will lapse if the development is not physically commenced within (five) 5 years of the date endorsed on this notice.
- In accordance with Section 82A* of the Environmental Planning & Assessment Act 1979, you may request the Council to review the determination of the application within 6 months from the date of this determination.
*However, Section 82A does not apply to Designated Development, Integrated Development or State Significant development
- If you are dissatisfied with this decision, Section 97* of the Environmental Planning & Assessment Act 1979 gives you the right to appeal to the Land and Environment Court within 6 months after the date on which you receive this notice.

**Section 97 of the Environmental Planning and Assessment Act 1979 does not apply to the determination of a development application for State significant development or local Designated Development that has been the subject of a Commission of Inquiry.*

- Section 98 of the Environmental Planning & Assessment Act 1979 allows an objector, who is dissatisfied with the determination of a consent authority to grant consent to a development application for Designated Development within 28 days after the date on which notice of the determination was given, appeal to the Land & Environment Court.

P.M. Moppett

Patsy Moppett
Senior Town Planner

6 April 2017

**Schedule A
Conditions of Consent**

**CONDITIONS ISSUED WITH DEVELOPMENT APPLICATION No.
26/2017**

STATUTORY

REASON: To comply with legislative statutory requirements

1. Development is to take place in accordance with the attached stamped plans for Development Application No. 26/2017, documentation submitted with the application and subject to the conditions below, to ensure the development is consistent with Council's consent.
*Note: Any alterations to the approved development application plans must be clearly identified **WITH THE APPLICATION FOR A CONSTRUCTION CERTIFICATE**. The Principal Certifying Authority (PCA) for the project may request an application for modification of this consent or a new application in the event that changes to the approved plans are subsequently made.*
2. Provide a clearly visible sign to the site stating:
 - a) Unauthorised entry is prohibited;
 - b) Builders name and licence number; or owner builders permit number;
 - c) Street number or lot number;
 - d) Contact telephone number/after hours number;
 - e) Identification of Principal Certifying Authority.
3. The building shall be constructed and maintained in accordance with the requirements of the Building Code of Australia. In this regard the roof must be designed for a snow load in accordance with Australian Standard AS/NZS 1170.3-2003.
4. Prior to the occupation or use of the building an Occupation Certificate is to be obtained and where Council is not the PCA a copy is submitted to Council.
5. The development is subject to the requirements of the Depart of Primary Industries (Crown Lands) as attached to this consent, dated 3 April 2017.
6. The cover over the sand arena shall not be further enclosed (including external wall cladding) without the prior consent of Council.
7. The the sand arena and covering structure shall only be used for agricultural purposes. No additional uses are permitted without the prior consent of Council.

8. Disabled car parking and access is to be provided in accordance with AS1428.1 and AS2890

CONSTRUCTION

REASON: To comply with Council's statutory requirements.

9. The developer is to relocate, if necessary, any utility services, at the developer's cost.
10. The applicant is to submit to Council, at least two (2) days prior to the commencement of any works, a notice of commencement of building or subdivision works and Appointment of Principal Certifying Authority (PCA).
11. Toilet facilities must be available or provided at the work site before works begin and must be maintained until the works are completed at a ratio of one toilet, plus one additional toilet for every 20 persons employed at the site.
Each toilet must:
 - i. be a standard flushing toilet connected to a public sewer, or
 - ii. have an on-site effluent disposal system approved under the Local Government Act 1993, or
 - iii. be a temporary chemical closet approved under the Local Government Act 1993.
12. The applicant install, prior to the commencement of works, install adequate sediment and soil erosion controls on the site in accordance with *WBC Guidelines for Engineering Works*.
13. All rubbish and debris associated with the development, including that which can be windblown, must be contained on site in a suitable container at all times. The container shall be erected on the development site prior to work commencing.
Materials, sheds or machinery to be used in association with the development must be stored and stacked wholly within the worksite unless otherwise approved by Council.
Note 1: No rubbish or debris associated with the development will be placed or permitted to be placed on any adjoining public reserve, footway or road.
Note 2: Offenders are liable for prosecution without further warning.
14. All excavation and backfilling associated with the erection/demolition of the building works must:
 - a) be executed safely and in accordance with appropriate professional standards, and
 - b) be properly guarded and protected to prevent them from being dangerous to life or property.
15. All road and inter allotment drainage is to be conveyed to the existing dam in accordance with *WBC Guidelines for Engineering Works*.

16. The applicant is to submit three (3) copies of engineering plans, specifications and calculations in relation to Condition 15. Further, the works are to comply with *WBC Guidelines for Engineering Works*.
17. The developer is to submit a soil and water management plan for the site in accordance with *WBC Guidelines for Engineering Work*. No building, engineering, or excavation work, or topsoil stripping or vegetation removal, is to be carried out in relation to this development until such time as a Compliance Certificate pursuant to Section 109C of the Environmental Planning and Assessment Act 1979, as amended, **or inspection report** has been issued by Council or an accredited certifying authority, certifying that the plan is in accordance with Council's *WBC Guidelines for Engineering Works*. Upon certification, the measures in the Soil and Water Management Plan are to be implemented during the course of the development.
18. Prior to the commencement of any works on Council or Roads and Maritime Services (RMS) controlled land including a public road, the applicant is to affect Public Liability Insurance to the minimum amount of \$20 million. This insurance is to note Council's interest and is to remain current for at least the period from the issue of the Construction Certificate until the issue of a Compliance Certificate or final inspection report for the works. Documentary evidence of the currency of the cover is to be provided to Council prior to the commencement of works within the road reserve.
19. The applicant is to arrange an inspection of the development/subdivision works by Council's Engineering Department, at the following stages of the development. This condition applies notwithstanding any private certification of the engineering works.

	COLUMN 1	COLUMN 2
A	Drainage	* After laying of pipes and prior to backfill; * Pits after rendering openings and installation of step irons.
B	Erosion and Sediment Control	* Prior to the installation of erosion measures.

20. The site shall be managed so that:
 - (a) No additional filling shall be placed on the land which may impede the flow of flood waters;
 - (b) Any clearing or drainage activities shall not alter the drainage patterns across the site;
 - (c) No landscaping or similar type structures shall be installed which will inhibit the flow of flood waters;
 - (d) Any plant or goods stored upon the site shall be stored in a manner which will not allow pollution of the flood waters;
 - (e) All actions shall be taken upon the site which will minimise the effect of the property upon the flood waters.

AMENITY

REASON: To comply with Council's statutory requirements.

21. Noise generating demolition activities are to be restricted to the hours of:
- Monday to Friday 7am to 6pm
 - Saturday 8am to 5pm
 - Sundays and Public Holidays Nil

ADVICE AND NOTES

Inspection Schedule

The Principal Certifying Authority (PCA) is required to ensure all work is carried out in accordance with the consent, Building Code of Australia (BCA), and relevant standards, which is done during inspections at nominated stages of the work. The "Inspection Schedule" lists the mandatory and other required inspections that must be carried out by Blayney Shire Council during construction of the work.

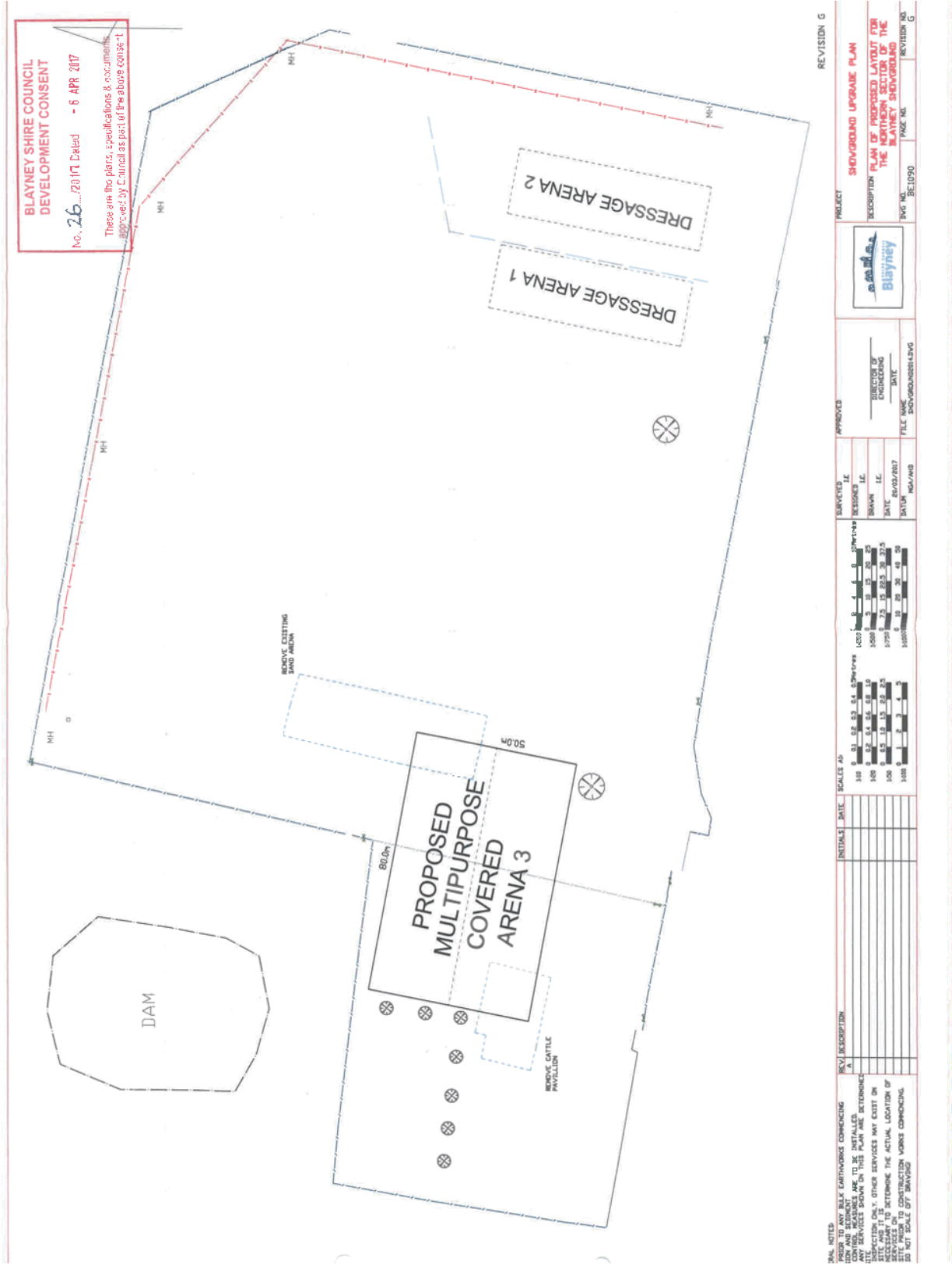
- a. Slab/footing inspection when steel is laid prior to the pouring of concrete.
- b. Final/stormwater inspection at time of completion of all works.

Notice of Commencement

Notice of commencement of building works – The attached form needs to be completed and faxed or mailed to Council at least 2 days before any work commences on the site.

Reference to the Building Code of Australia

A reference to the *Building Code of Australia* is a reference to that Code as in force on the date the application for the relevant construction certificate is made.



**BLAYNEY SHIRE COUNCIL
DEVELOPMENT CONSENT**
No. 26.../2017 Dated - 6 APR 2017
These are the plans, specifications & documents approved by Council as part of the above consent.

REVISION G

<p>BLAYNEY SHIRE COUNCIL</p>		<p>PROJECT SHOWGROUND UPGRADE PLAN</p>	
<p>APPROVED SIGNATURE OF _____ DATE _____</p>		<p>DESCRIPTION PLAN OF PROPOSED LAYOUT FOR THE UPGRADE SECTION OF THE BLAYNEY SHOWGROUND</p>	
<p>FILE NAME SHOWGROUND1818.DWG</p>		<p>PAGE NO. 18 OF 19</p>	
<p>DATE 18/02/2017</p>		<p>REVISION G</p>	

SCALE AS

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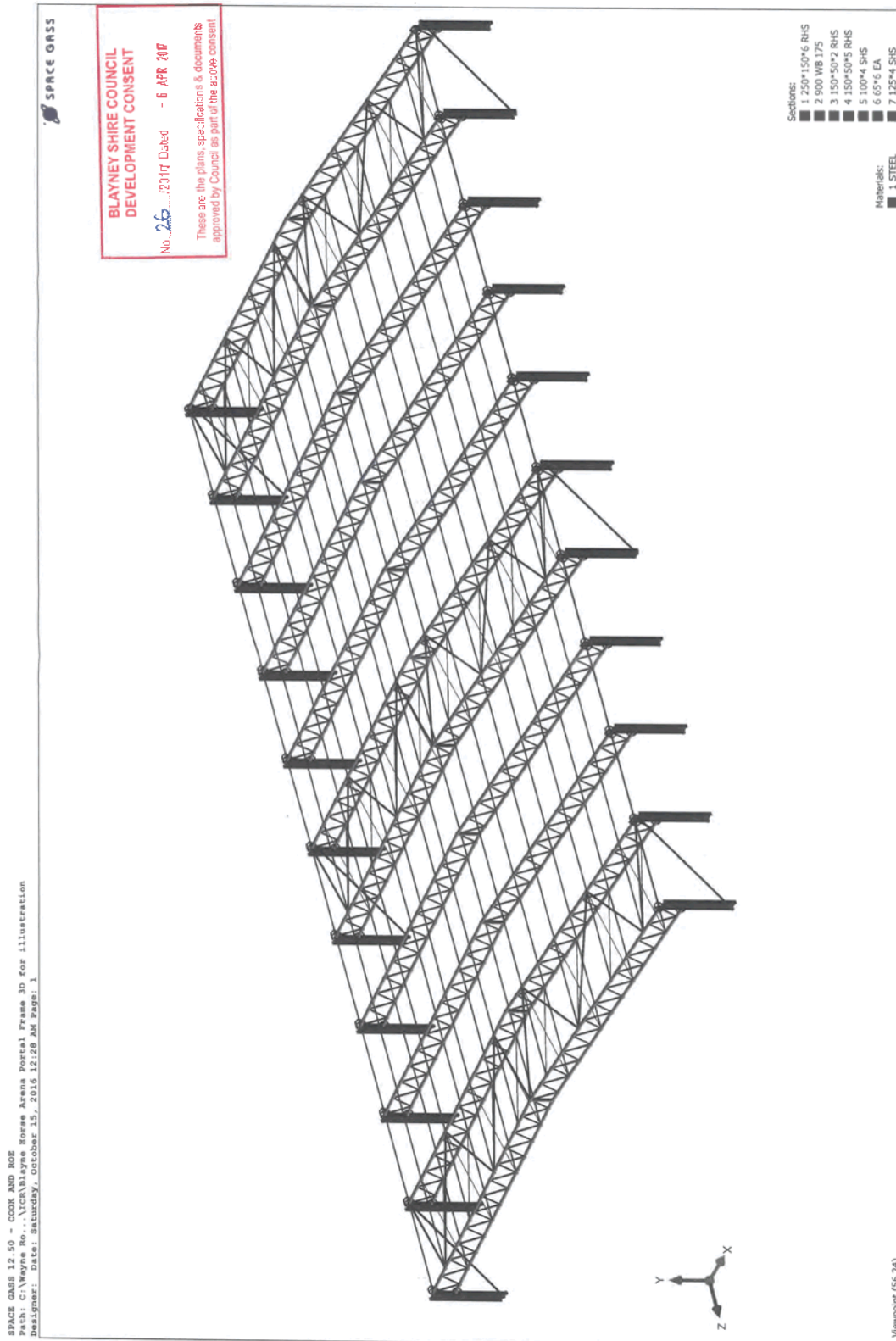
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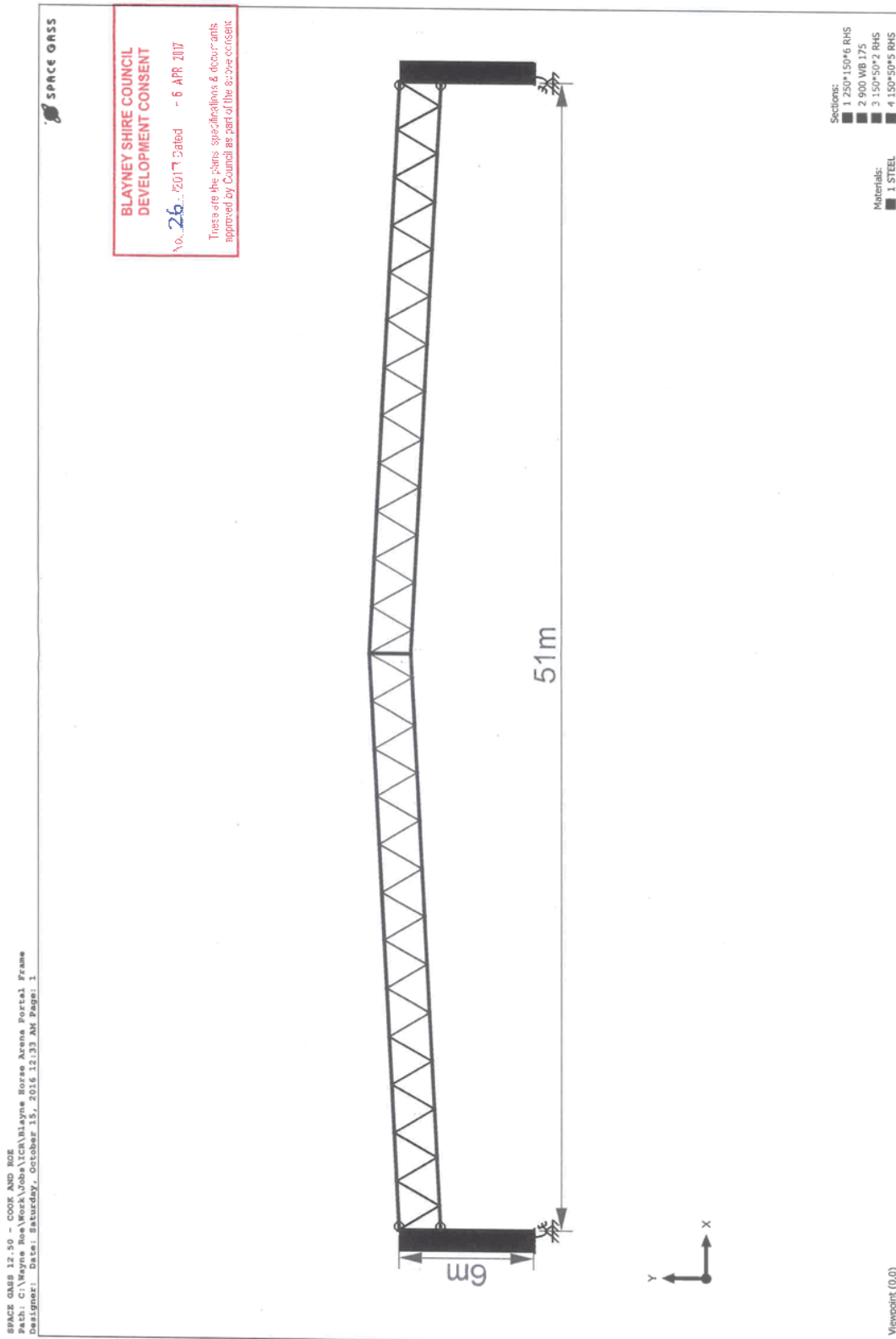
INITIALS: _____

REV. DESCRIPTION:

A

BEFORE TO ANY BULK Earthworks commencing CONTROL MEASURES ARE TO BE INSTALLED. UTILITY SERVICES SHOWN ON THIS PLAN ARE DETERMINED BY THE DESIGNER AND OTHER SERVICES MAY EXIST ON SITE AND IT IS THE RESPONSIBILITY OF THE CONTRACTOR TO DETERMINE THE ACTUAL LOCATION OF SERVICES ON SITE PRIOR TO CONSTRUCTION WORKS COMMENCING. SEE PLAN FOR DIMENSIONS AND LOCATIONS OF SERVICES. NOT SCALE OFF DRAWING.







STATEMENT OF ENVIRONMENTAL EFFECTS

LEGISLATION

In accordance with Schedule 1 of the *Environmental Planning and Assessment Act Regulation 2000*, a development application must be accompanied by a Statement of Environmental Effects (SEE).

This SEE is suitable for minor impact developments such as dwellings, subdivisions, dwelling alterations, additions and outbuildings. It may be necessary for Council to request additional information depending on the nature and impacts of a proposal.

PLEASE NOTE: LARGER SCALE DEVELOPMENT SHOULD BE ACCOMPANIED BY A DETAILED AND SPECIFIC STATEMENT OF ENVIRONMENTAL EFFECTS PREPARED BY A SUITABLY QUALIFIED CONSULTANT

(Please provide additional comment if answering 'yes' to any of the questions. If necessary attach additional information)

ASSISTANCE

This is a legal document & Council staff are not permitted to complete the form when blank spaces are left. Please answer every question. Where not relevant, please write N/A. Please refer to the Development and Building Guide for assistance in completing this form. Definition – LEP means Local Environmental Plan, Blayney 2012

DETAILS

Site address... 22 MARSHALLS LANE BLAYNEY NSW 2799
Development... COVERED ARENA / SPORTS GROUND PAVILLION

DEVELOPMENT STANDARDS

What is the zoning of the land? RE1 (please obtain from Council's Staff or written Planning and Development Advice received)

Is the proposal permissible within this zone? (Please refer to the LEP link on Council's website) Yes No

Is the proposal consistent with the zone objectives? (Please refer to the LEP link on Council's website) Yes No

Please list the relevant Development Control Plans that apply to the development? A list of DCPs is available on Council's website or from Council. If you are unclear please check with Council Staff.

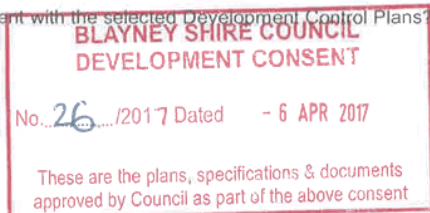
DCP No. DCP No.

DCP No. DCP No.

DCP No. DCP No.

Is your proposal consistent with the selected Development Control Plans? If not, please indicate how the development is not consistent.

Comments:



Document review January 2017

SITE SUITABILITY

Is the development in an area that may be prone to natural hazards such as bushfires or floods? (please check with Council's Staff) Yes No

Describe the physical features of the site such as, slope, vegetation, any waterways

CURRENT AND PREVIOUS USES

What is the current use of the site? SHOWROOM Date present use commenced (if known)

Previous Use (if known)

What is the present use(s) of the adjoining land? INDUSTRIAL AND RURAL

Is it possible that the site could be contaminated from current or previous usage? Yes No

Comments:

Is it possible that asbestos will be removed as part of this application? Yes No

OPERATIONAL DETAILS (if applicable)

For applications that involve a usage other than residential, describe how the establishment will operate.

What is the type of business you wish to operate?

Number of staff

Days of operation: Mon Tues Wed Thurs Fri Sat Sun

Hours of operation

Comments:

ACCESS, TRAFFIC & UTILITIES – please refer to Council's website

Will the development increase local traffic movements and volumes? Yes No N/A

If yes, will this be significant?

INTERNAL ROADS BUILT TO MEET PEAK PERIODS
TRUCK ACCESSIBLE

Has vehicle manoeuvring and onsite parking been addressed in the design? Yes No N/A

Will vehicles, pedestrians, bicycles and disabled persons be able to access the development? Yes No N/A

Is there vehicle access to a public road? Yes No N/A

Are the following utilities readily available to the site?

Water Yes No

Telecommunications Yes No

Electricity Yes No

Sewer Yes No

Comments:

SOCIAL AND ECONOMIC IMPACTS Note: Impacts can be positive or negative

Will the proposal have any social or economic consequence for the area?

- Yes No
 Positive Negative

Comments:

INCREASED VISITOR TOURISM NUMBERS
ADDITIONAL EVENTS / ACTIVITIES / HOSTING COMPETITION.

CONTEXT AND SETTING Note: Impacts can be positive or negative

Will the development:-

- be visually prominent in the surrounding area?
- be inconsistent with the existing streetscape or council setback policies?
- be out of character with the surrounding area?
- have a negligible impact

- Yes No
 Yes No
 Yes No
 Yes No

Is there any significant impact on neighbouring properties relating to:

Visual Privacy YES NO (If yes please comment)

If yes, what mitigation measures will be put in place?

Views YES NO (If yes please comment)

If yes, what mitigation measures will be put in place?

Overshadowing YES NO (If yes please comment)

If yes, what mitigation measures will be put in place?

ENVIRONMENTAL IMPACTS Note: Impacts can be positive or negative

Air and Noise

- Will any form of air pollution be created from the development?
- Will the development create any noise impacts?

- Yes No
 Yes No

If yes, what mitigation measures will be put in place?

Soil and Water

- Does the development have the potential to result in any form of water pollution?
- Will the development require any significant excavation or filling?
- During & after construction could the development cause erosion or sediment run-off?

- Yes No
 Yes No
 Yes No

Document review January 2017

Comments/Mitigation measures put in place?:

Heritage (please check with Council's Staff)

- Is the development a heritage item as listed in Council's LEP or the State Heritage Register? Yes No
- Is the development located in a defined heritage conservation area? Yes No
- Will the development be adjoining a listed heritage item? Yes No
- Will the development have an impact on any listed heritage item or defined heritage conservation area? Yes No
- Will the development disturb any known Aboriginal artefacts? Yes No

If yes, list Aboriginal artefact

1. If yes to any of the above questions a *Heritage Impact Statement* **may** be required for any work to a heritage item or a building within a Heritage Conservation Area that requires consent under Council's Local Environment Plan. Where a Heritage Impact Statement is required it must be prepared by a suitably qualified heritage advisor/consultant.

The statement must address:

- Historical development of the site
- Description of the item and its setting (e.g. garden, fences, ancillary buildings, etc)
- Contribution to the streetscape: height, scale, mass, setback, fenestration, architectural style and period
- Heritage significance (use heritage manual criteria)
- Affect of proposal on the heritage significance of the building and its setting
- Design options and rationale for the preferred option
- Relevant conservation principles in accordance with ICOMOS Burra Charter

The NSW Heritage Manual, Heritage Impact Guideline and the Burra Charter can be obtained from Department of Planning - NSW Heritage Branch.

2. Alternatively, a statement of mitigation measures should be provided, and comment sought from Council's Heritage Advisor.

Sites adjoining a listed heritage item will require assessment in relation to the impact of any proposed development on the heritage item.

Comments:

**DEVELOPMENT IS CONSISTENT WITH USE OF FACILITY
IS A MAJOR REFURBISHMENT AND UPGRADE**

Flora and Fauna

Will the development:

- Result in any removal of vegetation on the site? Yes No
- Be likely to have an impact on threatened species, populations or ecological communities, or their habitats? Yes No
- Be subject to any significant landscaping treatments? Yes No
- Is the development in a koala habitat? Yes No
- Is the land a critical habitat? Yes No
- Is the development biodiversity compliant? (EP&A Regulation, Schedule 1, 1(2)) Yes No

N/A
Document review January 2017

Comments:

.....

Waste

Will the development provide adequate waste (domestic/construction/demolition) facilities and controls? (collection, storage and disposal)

Yes No

Comments:

ANY SOIL / BASE WILL BE SPREAD, CONTAINED.
WATER COLLECTION INTO TANK, ONSITE DAMS.

Energy

Is the development considered to be environmentally sustainable in terms of energy consumption?

Yes No

BASIX Certificate supplied?

Yes No

Comments:

.....

DECLARATION

I declare to the best of my knowledge and belief that all particulars herein are correct in every detail and all information required has been supplied.

Applicant Signature/s.....

R Ryan

Date.....

17/3/17

Paul Toole MP

MEMBER FOR BATHURST ELECTORATE

24th March 2017

To whom it may Concern.

I am writing in support of the Expression of Interest (EOI) before you presented by Blayney Shire Council in relation to the Central West Equestrian and Livestock Centre Project.

Under the umbrella of the Restart NSW Regional Growth-Environmental and Tourism Project Program this is an initiative which responds to all aspects of the guidelines and subsequently has the measurable potential to have a positive impact on both the regional economy and tourism.

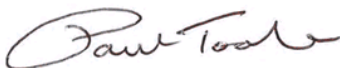
The initial concept and planning of this development stimulated a unique level of collaboration between all stakeholders and clearly reflects the significant prospect of the site becoming the premier equestrian facility in the Central Western region.

Blayney Council have demonstrated their capacity to professionally deliver and manage funded projects and through their vision and forward planning have worked tirelessly to build community infrastructure which responds to the needs and demands of the community and into the future.

I commend your consideration of this EOI and I strongly support this initiative and recognise the beneficial outcomes this project would have on the community of Blayney and the Central West.

Should you require further substantiation please do not hesitate to contact me.

Yours faithfully



Paul Toole MP
Member for Bathurst.

bathurst@parliament.nsw.gov.au

Unit 1, 229 Howick Street
(PO Box 2237)
Bathurst NSW 2795

ph 02 6332 1300



THE NATIONALS
for Regional NSW

Andrew Gee MP

FEDERAL MEMBER FOR CALARE

Ms Rebecca Ryan
General Manager
Blayney Shire Council
PO Box 62
BLAYNEY NSW 2799
Email: RRyan@blayney.nsw.gov.au

BLAYNEY SHIRE
COUNCIL

- 5 APR 2017

Doc. No.

Verified:

Disp.
GA39:

Sent.

Our Ref: 17/03.311

SENT VIA EMAIL

Dear Ms Ryan,

I write in support of Blayney Shire Council's application for funding through the Restart NSW Regional Growth – Environment and Tourism (RGETF) Program for the Central West Equestrian and Livestock Centre.

The Central West Equestrian and Livestock Centre will expand the existing facility to allow for an additional number of equestrian and sports activities, livestock shows and sales each year. Currently the complex is used by Central West Dressage, Blayney Agricultural and Pastoral Association (A&P), Carcoar and District Pony Club, the Orange Equestrian Club and the Blayney Trotting Association.

The project is expected to create new jobs and regional growth from increased tourist visitation in the Blayney local government area.

I note that the proposed infrastructure works include construction of a steel framed roofed shed, associated earthworks, a sand arena and base suitable for equestrian and livestock activities, stormwater drainage, installation of rainwater harvesting and water transfer system from the new roof space for stock water and dust suppression purposes.

I also understand that the project will be the only public accessible multipurpose covered arena facility in NSW.

I therefore offer my unqualified support to this application for funding for the expansion of the Central West Equestrian and Livestock Centre and wish the application every success.

Yours faithfully



Andrew Gee MP
Federal Member for Calare

2 April 2017

Bathurst 85 Keppel Street, PO Box 54, Bathurst NSW 2795 Ph (02) 6331 0524 Fax (02) 6331 2561
Orange Suite 1/179A Anson Street, PO Box 673, Orange NSW 2800 Ph 02 6361 7138 or 1300 301 740 Fax (02) 6362 3480



THE NATIONALS
for Regional NSW



ORANGE EQUESTRIAN CLUB

General Manager
Blayney Shire Council
PO Box 62
Blayney NSW 2799

To Whom It May Concern:

Orange Equestrian Club is an EA Affiliated Club which operates under the Equestrian Australia Rules and Guidelines. We have been operating as a club for 10 years and have been calling Blayney Showground home for the last 3 years. We are proud to now be associated with Blayney Council, who are open to progression and change.

As a club, we currently offer 6 bi-monthly competitions a year to our members and EA members, which take the form of Dressage and Show jumping. We also offer a 'Weekend Spectacular' around Christmas time that we bring in further disciplines including, Hacking, Sporting, Barrel Racing, 6-Bar Show jumping, Time Trials as well as the regular Dressage and Show jumping. We attract up to 100 competitors at each of our competitions, with at least 40 spectators and helpers and this brings a lot of people into the Blayney community.

The prospective Central West Equestrian and Livestock Centre would make the world of difference to us as a club because we could increase our regular days and introduce new disciplines and higher levelled events.

The following are an outline of further events we could host if the indoor arena was to go ahead, as well as reasons the arena would benefit us:

1. Wet Weather – Last year alone, we had to cancel 4 events in regards to the wet weather. Not only do we have to cancel events when it is raining, but even if it has rained all week and it is no longer raining on the competition day, we have to cancel as the grounds are too wet to ride on and will be ruined for future events.
2. Hot Weather – The Central Western region likes their highs and lows in weather. If it's not snowing it's too hot to ride. We started an event recently at 6.30am so that we could be finished before the heat of the day set in. With an indoor arena, we can avoid starting times like this, as our members would be undercover and out of the sun.
3. Clinics – For some years now, our members have asked for clinics to be held in the Central West. It is quite difficult to entice well known coaches to our area of the country with little infrastructure to provide. An indoor area would provide an enticing incentive to not only get higher level instructors, such as Olympians, to our area, but other riders coming from further afield to attend. Clinics are also best if

Phone: 0479 199 750 | Koolabah Farm Cargo Rd Orange NSW 2800 | www.orangeequestrian.com.au



ORANGE EQUESTRIAN CLUB

- they are over 2 days, and this would include overnight stay, which would further benefit the Blayney region in accommodation and food outlets.
4. Country Show jumping Championships – This event is currently held at Wagga Wagga because it is the only indoor arena in the country area. To offer another, in Blayney, would see competitors come from all over Australia to compete and would see an increase in tourism in the region.
 5. Friday night Show jumping Competitions – This event has been ‘on the cards’ for a long time, with incredibly interest in hosting twilight Friday night Jump Club, however we haven’t been able to pursue it as yet because there is no lighting to the grounds. With an indoor arena, we can provide a safe environment for people to ride in at night and increase their competition hours.

There are an incredible amount of opportunities that open to us, as an Equestrian Club, to be able to provide for our riders, if an Equestrian Centre, with Indoor Arena is produced in Blayney. As a club, we are committed to supporting Blayney Council and the other members of the Blayney Showground Society to further benefit all of us to achieve the best possible outcome for our future. We have moved around to numerous grounds, trying to find the right fit, and looking for a council that would help us to further our discipline, and it was not until we arrived at Blayney Showgrounds and were welcomed with open arms by the other members of the grounds and the Blayney Council, that we have truly felt at home.

Blayney Council has our full support in this project and we look forward to an incredible, collaborative future with them.

If you would like to discuss this any further, please don’t hesitate to contact me.

Regards,

Jacki Smith

Secretary of Orange Equestrian Club

Email: info@orangeequestrianclub.com.au

Phone: 0479 199 750

Phone: 0479 199 750 | Koolabah Farm Cargo Rd Orange NSW 2800 | www.orangeequestrian.com.au

Blayney A & P Association Inc
ABN 50801135226

C/- 433 Millthorpe Road
Blayney NSW 2799

Ph (02) 6368 2270

31 March 2017

The General Manager
Blayney Shire Council
Adelaide Street
BLAYNEY NSW 2799

Dear Rebecca

Re Blayney Showground

I refer to a meeting held on Tuesday 28 March concerning the proposed improvements for the Blayney Showground

On behalf of the President and members of the Blayney A & P Association I wish to support your application for a grant to cover the development of The Central West Livestock and Equestrian Centre.

Blayney A & P Association has contributed to the improvement of the Showground as follows:

New shed for the display of Wool and Vegetables at our Annual Show, and to store equipment used at the Show. Cost \$17,387.10.

Extension to the Cattle Shed - \$11,351.78.

Maintenance material, work carried out by Volunteers - \$2698.48

Total expenditure over the last three years - \$31,437.36

Yours faithfully



Secretary
Blayney A & P Association Inc.

CENTRAL WESTERN DRESSAGE GROUP Inc.
2 Old Regret Road
ORANGE NSW 2800

Ms Rebecca Ryan
General Manager
Blayney Shire Council
P O Box 62 Blayney NSW 2799

Re: Central West Equestrian and Livestock Centre.

Dear Ms Ryan

The members of the Central Western Dressage Group wish to express our total support to the proposed 80 metres x 50 metres covered arena.

Our Club has been active in the Central West for 55 years and finally with the enormous support from Blayney Shire Council have been able to secure our home grounds at the Blayney Showground.

Our involvement in the development of an overall plan for the equestrian area has been demonstrated by the recent building of two top quality sand dressage arenas at a cost to the Club of \$70,000.

The erection of a covered arena would be an enormous asset to our Club as the weather in the central west in winter is detrimental to our events and many have to be cancelled due to unsafe conditions for riding.

We see the following benefits for having a covered arena:

- Protection from the weather for riders, horses and spectators.
- Events would not have to be cancelled.
- Training clinics could proceed through the cold winter and hot times in summer.
- Judges training schools could be held under cover.
- More competitors and more regular competitions as the covered arena would enable 2 more arenas to be used.
- Night competitions could be held under lights.
- State and National Dressage competitions could be held which would mean these events could be moved from the metropolitan areas.
- These events would encourage more riders, spectators and tourists to the region.
- Blayney is the ideal situation to feature a large equestrian complex as it is central to many areas such as Orange Bathurst and Cowra.

- Demonstrations and competitions of many equestrian disciplines could be held in a covered arena attracting many participants.
- It would provide a safe area for all riders particularly young and novice riders or riders with young inexperienced horses coming out for the first time.
- Other livestock could use the arena such as dog shows, stud sales and shows etc
- With different events such as Show jumping, Pony Club gymkhanas, freestyle dressage to music being held this would encourage tourists to the area and therefore benefit the whole community.

The Central Western Dressage Group has already held 8 annual top level competitions (CDI) with up to 6 international judges being flown in each time. Riders from all over Australia competed however it has been cancelled this year as the indoor arena used was a private one and is no longer available. This attracted approximately 300 spectators and 120 riders and was extremely popular with the whole region. Our Club members would be very excited to conduct this spectacular event again but it would only be possible in a large covered arena as the highlights of the event are run at night with a large audience.



Yours faithfully

Beth Maclean

President

CENTRAL WESTERN DRESSAGE GROUP Inc.



Blayney Showground Equestrian
c/- 1423 Vittoria Rd
Millthorpe NSW 2798
President –
Jade Heller 0419 635 090

29th March 2017

Mr Scott Ferguson
Blayney Shire Council
Adelaide St
Blayney NSW 2799

Dear Mayor Ferguson,

We would like to speak on behalf of all the members of Carcoar & Districts Pony Club in offering our full support to the Proposed Multipurpose Covered Area 3, as part of the Showground upgrade plan.

This proposal will have a positive impact to our club, with the addition of an all-weather 50m x 80m covered sand pad.

Pony club is aimed at providing a safe environment for children and young adults to learn and enjoy equestrian sports. We are finding more and more young children in our area are joining our club to gain this experience. This year alone we have increased our enrolment by 20 members compared to this time last year. An upgrade of facilities is only going to continue this pattern and benefit our shire.

Due our cold climate, winter is difficult to facilitate a club rally day and the grounds can become wet and dangerous, which can lead to cancellations or restricted riding. Last year alone we were forced to cancel five of our club monthly rally days, due to unsafe conditions.

An all-weather facility would ensure that our monthly rally days can always run smoothly and children will enjoy the experience of learning to ride no matter the weather.

Thank you and we wish you luck with this proposal.

Yours sincerely

Jade Heller
President

Jo Copelin
Treasurer

BLAYNEY SHIRE COUNCIL
29 MAR 2017
Doc. No. 1431455
Verified:
Disp. Vol 4 GA39: SA.
Sent.



NSW PONY CLUB *ZONE 3*



To whom it may Concern

Re: All-purpose livestock arena at Blayney Showground

We are writing to express the wholehearted support for the building of a multi-purpose covered livestock arena at the Blayney Showground. As the executive of the Zone 3 Pony Club, we have often felt an all-purpose covered arena would greatly facilitate the equestrian development of Pony Club riders throughout the Zone which ranges from Wellington to Lithgow and includes riders from aged three to 25 years.

Recently, the Zone hosted a Jumping Equitation day at the Blayney grounds with funding from NSW Pony Club to provide top level instruction to all riders at a subsidized rate. These types of schools are frequently not available to riders outside the metropolitan region mainly due to the lack of appropriate facilities. However, until the morning of the event, we were not confident of the event going ahead due to predicted poor weather conditions. This level of uncertainty could be avoided with the provision of an all-weather facility similar to that at Dubbo Showgrounds.

It is the intention of Zone 3 to run many more clinics designed to benefit young riders and their families with instructional clinics planned for later in the year in order to keep young riders as safe as possible while pursuing their chosen sport. Access to an all-weather facility would greatly assist in the provision of tuition and mentoring support for junior equestrians.

Kind regards

A handwritten signature in blue ink, appearing to read 'Jane Crosland'.

Jane Crosland
Zone 3 Secretary/Treasurer

John Ford
Zone 3 President

Gary Hamer
Zone 3 Chief Instructor



Orange
PO Box 146, Anson Street, Orange NSW 2800
Telephone: (02) 6362 1422 Facsimile: (02) 6362 0776
School Website: www.jschs.nsw.edu.au E-mail: jschs@bth.catholic.edu.au

To Whom it may Concern

I am writing to express the wholehearted support for the building of a multi-purpose covered livestock arena at the Blayney Showground. As the extra-curricular director of Agriculture at James Sheahan Catholic High School's Cattle Team, we have frequently attended Junior Agriculture events at the Showground throughout the year. These include demonstration programs by Sullivans Show Stock University from the United States and various cattle Youth groups. The problem has been the lack of a public owned building suitable to run livestock activities in, with the nearest being located at the Dubbo Showgrounds.

For many years, we have wanted to host the National Shorthorn Youth Show in the Central West, but have been unable to do so due to the lack of appropriate facilities in the event of poor weather in the Central West.

The ability to use a multi-purpose livestock arena would therefore greatly increase the opportunity for young people in the Central West to further explore career opportunities in Agriculture, and with hundreds of young people attending heifer shows, greatly benefit local business.

I am available to chat should you have further questions.

Kind Regards

Sarah Eyb
Agriculture Teacher and Cattle Team Manager.

Preparing Students for Life

3rd April 2017

General Manager
Blayney Shire Council
PO Box 62
BLAYNEY NSW 2799

Letter of Support for Proposed Central West Equestrian and Livestock Centre.

General Manager

Lee Smith is an international Horsemanship instructor. I have been able to secure the Central West of NSW on Lee's international tour. November 2016 we held a 3 day clinic and November 2017 I have a 4 day clinic booked at the Orange Showground.

The proposed Central West Equestrian and Livestock Centre would be ideal venue for these annual clinics as meeting an international schedule does not allow for poor weather and cancellations are costly.

Clinics have a total of 20-30 participants plus support persons with majority camping at the venue and supporting local businesses.

Lee Smith's schedule, which we are to be added as we are in the latter half of 2017.
<http://www.leesmithdiamonds.com/schedule.php>

As the Local Representative (co-ordinator) of Lee Smith's clinics I strongly support the Central West Equestrian and Livestock Centre development.

Yours sincerely



David Thomas
0439 587 534



Centroc
PO Box 333
Forbes NSW 2871
Phone: 0428 690 935
Email: jennifer.bennett@centroc.com.au

Acting Chairman: Cr John Medcalf, Mayor, Lachlan Shire Council

6 April 2017

Reference: jm:vp 041706
Enquiries: Ms J Bennett: 0428 690 935

Infrastructure NSW
Regional Growth
Environment and Tourism Fund
PO Box R220
Royal Exchange NSW 1225

Dear Minister Barilaro

Re: Support for Blayney Shire Council Regional Growth Environment and Tourism Funding for the Central West Equestrian and Livestock Centre

Representing the communities across 13 Local Government areas in Central NSW, Centroc advocates on agreed regional positions and priorities while working co-operatively to benefit the councils and communities of Central NSW.

Centroc supports Blayney Shire Councils application for funding under the Infrastructure NSW Regional Growth Environment and Tourism Fund for the Central West Equestrian and Livestock Centre.

As part of Centroc's work, this region has developed a Multi Criteria Analysis for prioritising infrastructure. Approved by the Board in August 2016, the methodology for this prioritisation takes 28 evaluation criteria using a QBL approach informed by funding programs of both the State and Federal governments. The Centroc Board has requested each Council's identify the top two projects in the community tranche, which include projects in the Education, Health, Sporting and Cultural sectors. The Board accepts that the Tourism projects identified through this analysis as being ranked in order of value to the region.

Centroc understands the Central West Equestrian and Livestock Centre will accommodate and attract a wide variety of equestrian sports and activities, livestock shows and sales to the Blayney region. Infrastructure works for this new public multipurpose covered facility includes construction of a steel framed roofed shed (80m x 50m) and associated earthworks, power upgrade and lighting, a sand arena and base suitable for equestrian and livestock activities, stormwater drainage and installation of rain water harvesting and water reticulation system from the new roof space for stock water and dust suppression purposes.

The region commends Blayney Shire Council for their foresight and commitment to increase the use and attractiveness for livestock opportunities.

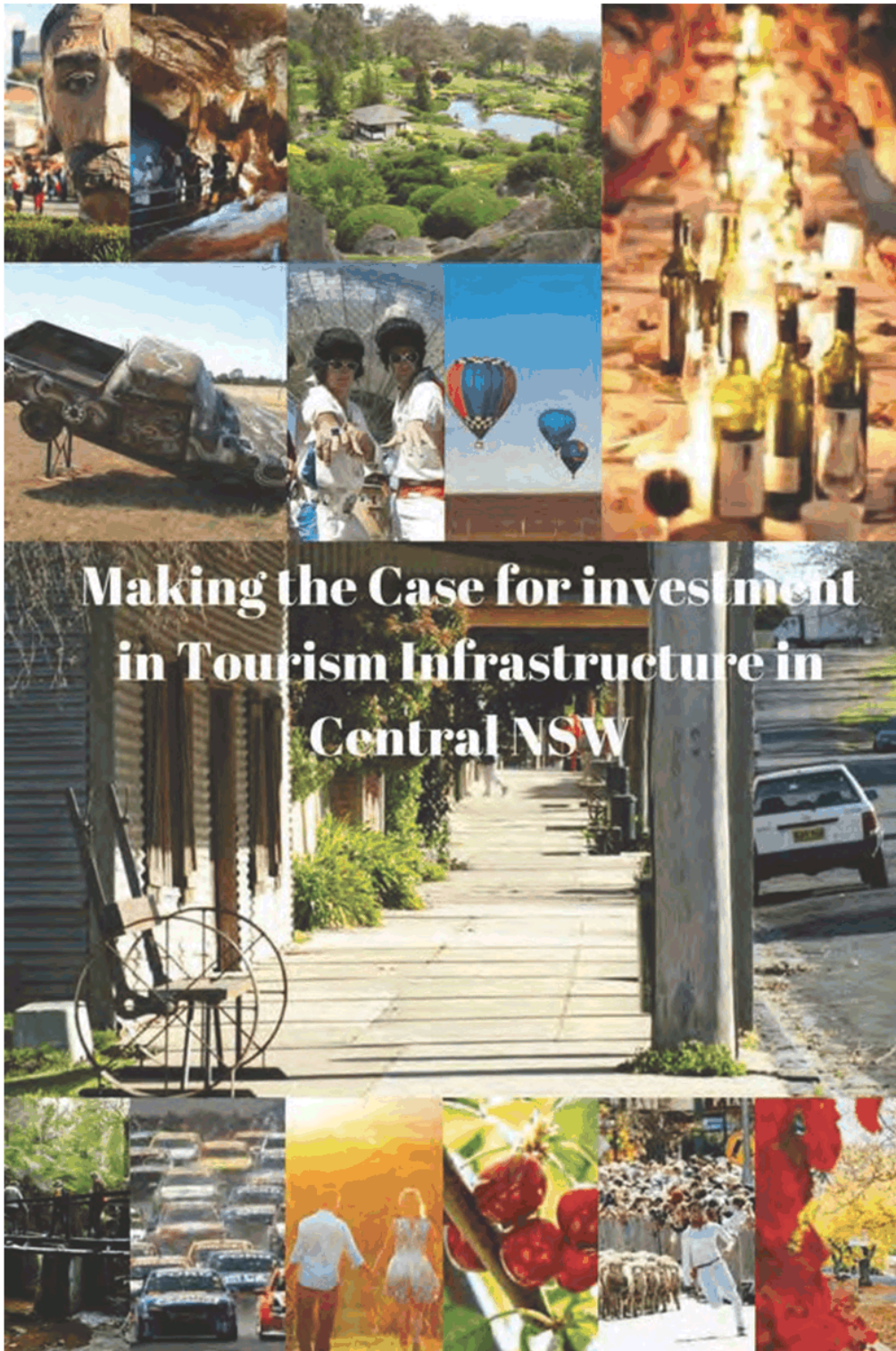
The Centroc Board commends this project to you.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Cr John Medcalf'.

Cr John Medcalf
Acting Chair
Central NSW Councils (Centroc)

This Regional Organisation of Councils speaks for over 200,000 people covering an area of more than 50,000 sq/kms comprising the Local Government Areas of Bathurst, Blayney, Cabonne, Cowra, Hilltops, Forbes, Lachlan, Lithgow, Oberon, Parkes, Upper Lachlan, Weddin and Central Tablelands Water.



Making the case for investment in Tourism Infrastructure in Central NSW

About Centroc

Central NSW Councils (Centroc) represents over 200,000 people covering an area of more than 50,000sq kms comprising Bathurst Regional, Blayney, Cabonne, Cowra, Forbes, Hilltops, Lachlan, Lithgow City, Oberon, Orange City, Parkes, Upper Lachlan, Weddin and Central Tablelands County Council.

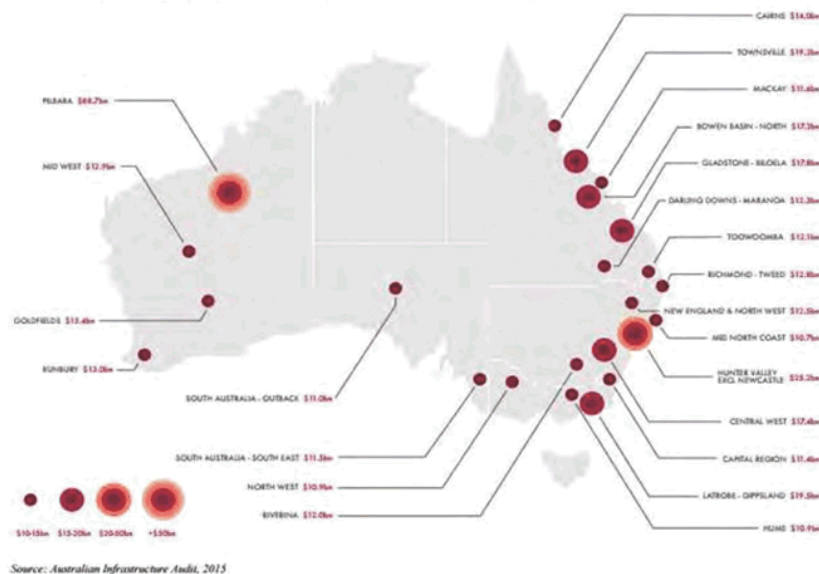
Centroc's vision is to be recognised as vital to the sustainable future of NSW and Australia. Its mission is to be recognised as the lead organisation advocating on agreed regional positions and priorities for Central NSW whilst providing a forum for facilitating regional cooperation and sharing of knowledge, expertise and resources.

The Centroc Board is made up of the 28 Mayors and General Managers of its members who determine priority for the region. For more advice on Centroc programming and priorities, please go to our website and download our annual report at <http://www.centroc.com.au/resources/centroc-publications/>

Central NSW Councils (Centroc) was selected by the State Government as one of only five regional pilot Joint Organisations to assist the NSW Government strengthen and reform Local Government. Joint Organisations are a key component of the State Government's "Fit for the Future" Local Government reform package. Our Pilot is predicated on the belief that a strong network of Councils working collaboratively across NSW will offer this state competitive advantage.

Infrastructure Australia, in their 2015 Audit, provided advice that Central NSW will be one of the 7 top contributors to GRP in 2031.¹

Figure 4.1: Projected gross regional product for major regional centres in 2031



¹ Infrastructure Australia Audit, 2015

Making the case for investment in Tourism Infrastructure in Central NSW

Why invest in tourism infrastructure in Central NSW?

Build on the successful growth of the Visitor Economy in Central NSW

A review of data provided by Tourism Research Australia as provided in the Central NSW Tourism Annual Reports to our members shows that our region is punching above its weight.

Central NSW is delivering more than double the increase in the visitor economy on ABS related data that the balance of regional NSW^[1] Domestic overnight expenditure has increased by 20% over the past three years.

Invest in region growing in maturity at leveraging its product

Central NSW is rich with natural and cultural heritage. From the Jenolan Caves in Oberon through to Lake Cargelligo in Lachlan the region abounds with nationally significant natural heritage. There are national parks; important river systems and waterways; significant agricultural production including wool, wheat and wine; unique Wiradjuri culture; historic villages and nationally valuable architecture and folklore; all of which makes Central NSW a treasure trove of attractions.^[2]

Notably the National Trust has 1130^[3] items listed in this region. The region also has the only Chinese Bushranger, Sam Poo, hanged at Bathurst Goal! Recognising our heritage significance, we have a broad and growing museum offering ranging from the Age of Fishes, to Elvis to Motoring Museums. The Central NSW region has significant built heritage in its towns and villages, and intangible popular culture which includes bushrangers, the prominent literary figures Henry Lawson and Banjo Patterson and the painters associated with Hill End. The region is also home to Australia's first payable gold discovery in 1851 which ignited historic changes across the country.^[4]

Events are a growing segment of the region's product offering. These range from internationally significant events with big attendances and corollary spends like motor racing at Mount Panorama Bathurst



^[1] LEK Consultation 2016

^[2] CNSWT Destination Management Plan 2013

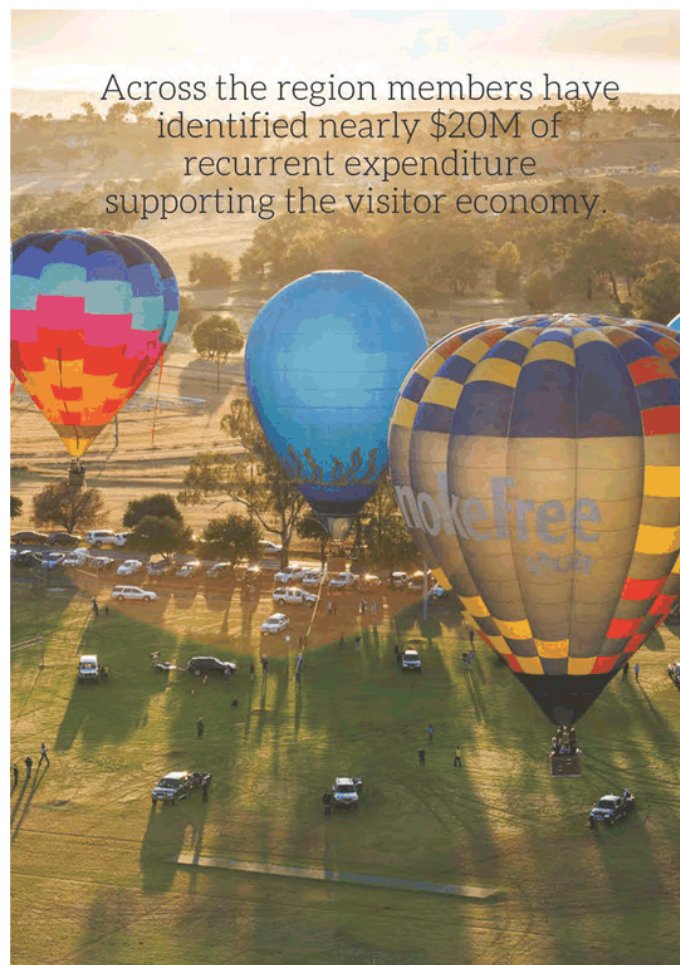
^[3] CNSWT Destination Management Plan 2013

^[4] ibid

Making the case for investment in Tourism Infrastructure in Central NSW

and Elvis in Parkes through to wine and food events in Orange and surrounds. The region has a proud history of events linked to the region's heritage like those in Cowra around its war history and the regions poets like Henry Lawson and Banjo Patterson. Quirky events driven by local champions with growing attendances include the Canowindra Balloon Festival, Iron Fest and Halloween in Lithgow, the ABBA Festival in Trundle, VanFest and Grazing on the Lachlan in Forbes.

Central NSW communities participate in and support a variety of sports including camp-drafting, horse racing, harness racing and trotting, league, union, soccer, AFL, touch football, basketball, netball, triathlons, dragon boating, water sports, tennis, golf and car racing. All of which attract visiting friends and relatives (VFR) as well as day and overnight visitors to the region. There have been important investments into sporting facilities across Central NSW, including the Mt Panorama international racing circuit in Bathurst which encourages other facilities to seek funding to ensure world-class sporting facilities are on offer within the Central NSW Communities. ^[5]



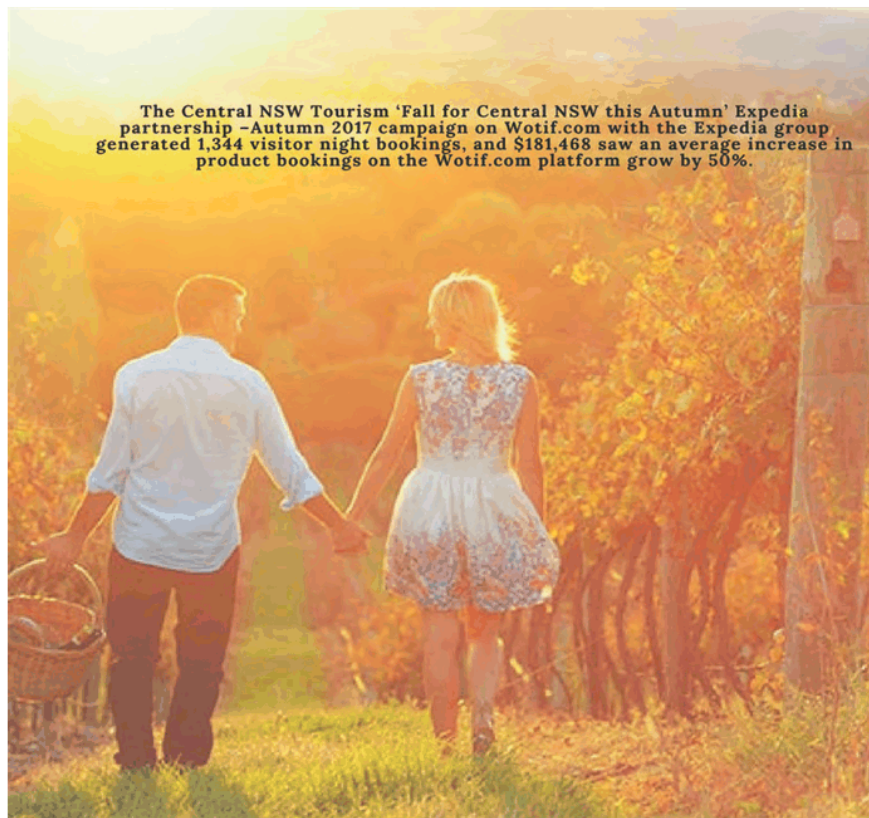
^[5] ibid

What

Strategic priorities for Central NSW Tourism

The Central NSW Destination Management Plan 2016 has a focus on the following:

- 1. Culinary and agritourism tourism - Authentic farm to plate experiences – From a simple on farm experience to gastronomic delights of long lunches and food and wine festivals, the region offers visitors an opportunity to unearth a feast of food, wine, cider, beer, spirits and farm gate experiences that connect with our people, place and produce and appeal to a wide variety of markets.*
- 2. Nature and magnificent landscapes in abundance – From national parks and waterways, beautiful parks and gardens that transform with each of the four seasons; sculptured agricultural landscapes, big night skies and breathtaking sunrises, the region offers wide open spaces and extraordinary experiences to explore the heavens and earth.*
- 3. Rich culture and heritage – From ancient aboriginal cultures, gold miners and bush rangers to legendary sporting events, pop culture, artists and architecture, the region has an abundance of stories to tell and experiences to share that reflect the rich culture of the community past and present.²*



² Central NSW Tourism DMP 2016

What Projects should be funded?

Background

The Centroc Board has determined that having a methodology that provides more structure to infrastructure prioritisation in the region will:

- inform advocacy
- better enable funding for infrastructure for member Councils
- grow capacity in member Councils in understanding the funding framework
- give this region competitive advantage
- better leverage the existing funding framework which relies on benefit cost ratio

Accordingly, a multi criteria analysis based matrix informed by the State and Federal funding framework was developed for Centroc and Regional Development Australia Central West.

Having a prioritised regional view of infrastructure investment for the Central NSW region, clearly aligned to the economic imperatives of the region, enables the region to proactively participate in the broader State and Federal infrastructure planning and funding processes in a strategic and targeted manner.

This should lead to improved outcomes for each of the levels of government investing in infrastructure and the delivery of the higher priority, economically enabling, projects for the region.

A considered view of regional priorities in advance of funding programs from the State and Federal government will allow the local governments of the Central NSW region to be proactive and responsive in developing their submissions to take full advantage of opportunities to attract funding to the region.

Each Council is able to provide advice as to their priorities both locally and regionally for projects in each of these tranches. The advice is fed into a substantive Excel Spreadsheet that ultimately ranks projects in a priority order informed by State and Federal funding programs.

The project was enabled by the deep connection Centroc has with its members through its operational programming.

The Matrix and Tourism

The Matrix is reflective of the State and Federal funding framework and so will prioritise those projects that have the closest link within the LGA's where tourism has a fit with the driver of jobs and GDP. Most of the following projects are included in the Matrix and contain good linkages to the region's Destination Management Plan. Commentary in this regard is provided for each project

Projects requesting funding

Council	Detail	Total Project Cost	Alignment with the Centroc Prioritisation Matrix and the Central NSW Tourism 2013 and 2016 Destination Management Plans
<p>Bathurst</p> <p>Mt Panorama Second Circuit</p>	<p>Velocity Park -Construction of multi-use 2nd circuit at Mt Pan including ancillary infrastructure.</p>	<p>\$10M</p>	<p>This project has been identified as having links to international tourism. It builds on the region's capability in events. Notably car racing events at Mount Panorama are significant to the regional economy and are important contributors to intraregional tourism. Central NSW is strong in sports tourism which has been identified as a priority in the 2013 Destination Management Plan. It ranks highly in the Centroc Prioritisation Matrix for tourism infrastructure and is a priority for the region.</p>
<p>Mt Panorama Board Walk</p>	<p>The Mount Panorama Boardwalk will be a safe and well-designed walking track that will provide the critical infrastructure needed bring the natural and cultural history of this major attraction, to life and with equal billing alongside the much-celebrated iconic status of Mount Panorama as a world famous motor racing circuit.</p>	<p>\$2M</p>	<p>This project adds to the visitor experience at the internationally iconic Mount Panorama. It has alignment with the Destination Management Plan 2016 for the region which identifies nature and heritage as two of three areas of focus.</p>
<p>Blayney</p> <p>Central West Equestrian Facility</p>	<p>To establish a Central West equestrian centre of excellence, enabling attraction of national events. Upgrade existing facilities to better cater for the wide range of sporting activities undertaken at the existing showground. Including the construction of stables, indoor arena with seating, turf and irrigation upgrade, associated amenities and support facilities.</p>	<p>\$1.5M</p>	<p>This project has alignment with the Destination Management Plan 2013 as it supports supports tourism and events. It will add value to intraregional tourism as it is filling a gap in the offering. It is also a good fit with the Destination Management Plan 2016 as it will support agritourism, farming heritage and events. It ranks well in the Centroc Prioritisation Matrix for tourism infrastructure and is a priority for the region.</p>
<p>Cabonne</p> <p>Age of Fishes Museum Canowindra Digital Display and Cinema installation</p>	<p>The Age of Fishes Museum plans to create a large 3D display comprising of over 20 HD TV screens that will recreate in a digital format and in great scientific detail all of the flora and fauna that would have been found in the Canowindra Devonian Billabong over 360 million years ago. Renowned</p>	<p>\$500K</p>	<p>Central NSW has a growing number of museums recognising the significant heritage of the region. The museums work collaboratively and there is support collateral to encourage visitation through heritage trails. This project is a good fit with the Destination Management Plan 2016 as</p>

Making the case for investment in Tourism Infrastructure in Central NSW

Council	Detail	Total Project Cost	Alignment with the Centroc Prioritisation Matrix and the Central NSW Tourism 2013 and 2016 Destination Management Plans
	international Digital Artist and Animator Craig Walsh will produce the work that will run for over 30 minutes like a live aquarium. This ambitious will involve an extensive renovation of the current displays at Canowindra and the new digital space will include new interpretations of the amazing Canowindra fossils in a broader Australian Devonian Era context. It will enhance tourism within the region and create a Devonian recreation of this prehistoric environment.		it will support the focus on heritage and nature.
Cowra Upgrade to caravan park	A council owned facility beside the Lachlan River, 100 metres from CBD. Major Infrastructure improvements will bring forward the masterplan for this tourism asset.	\$2.85M	Councils in Central NSW recurrently annually expend nearly \$20m in support of the visitor economy. Located on a busy crossroads, Cowra is a both a destination in itself and a popular spot to break the journey for a night or two. This Caravan Park is located on the Lachlan River walking distance from the recently upgrade main street and attractions. The project will improve the accommodation experience for an important segment of the visitor economy. This builds on recent upgrade of the precinct of pathways, a river beach and boat launching area.
Forbes Gum Swamp Experience	Develop Gum Swamp and to expand the Sculpture Trail.	\$1.54M	Gum Swamp is an important bird habitat where twitching is a product this region is growing as part of the tourist offering. The project aligns with the Destination Management Plans 2013 and 2016 where the focus includes nature experiences. The addition to the Sculpture Trail will further add to the visitor experience. This project has been included in the Centroc Tourism Infrastructure Prioritisation Matrix and ranks well.
Lachlan Condobolin Tourism Precinct	Construction of the National Jockey's Memorial, relocation of the Utes in the Paddock, design and construction of a Visitor Information Centre with truckstop and landscaping the entire site along with internal roads.	\$5M	Councils in Central NSW recurrently annually expend nearly \$20m in support of the visitor economy. This project pulls together two visitor experiences into a Visitor Information Centre to better support and inform visitors coming into Lachlan via Condobolin. The project builds on

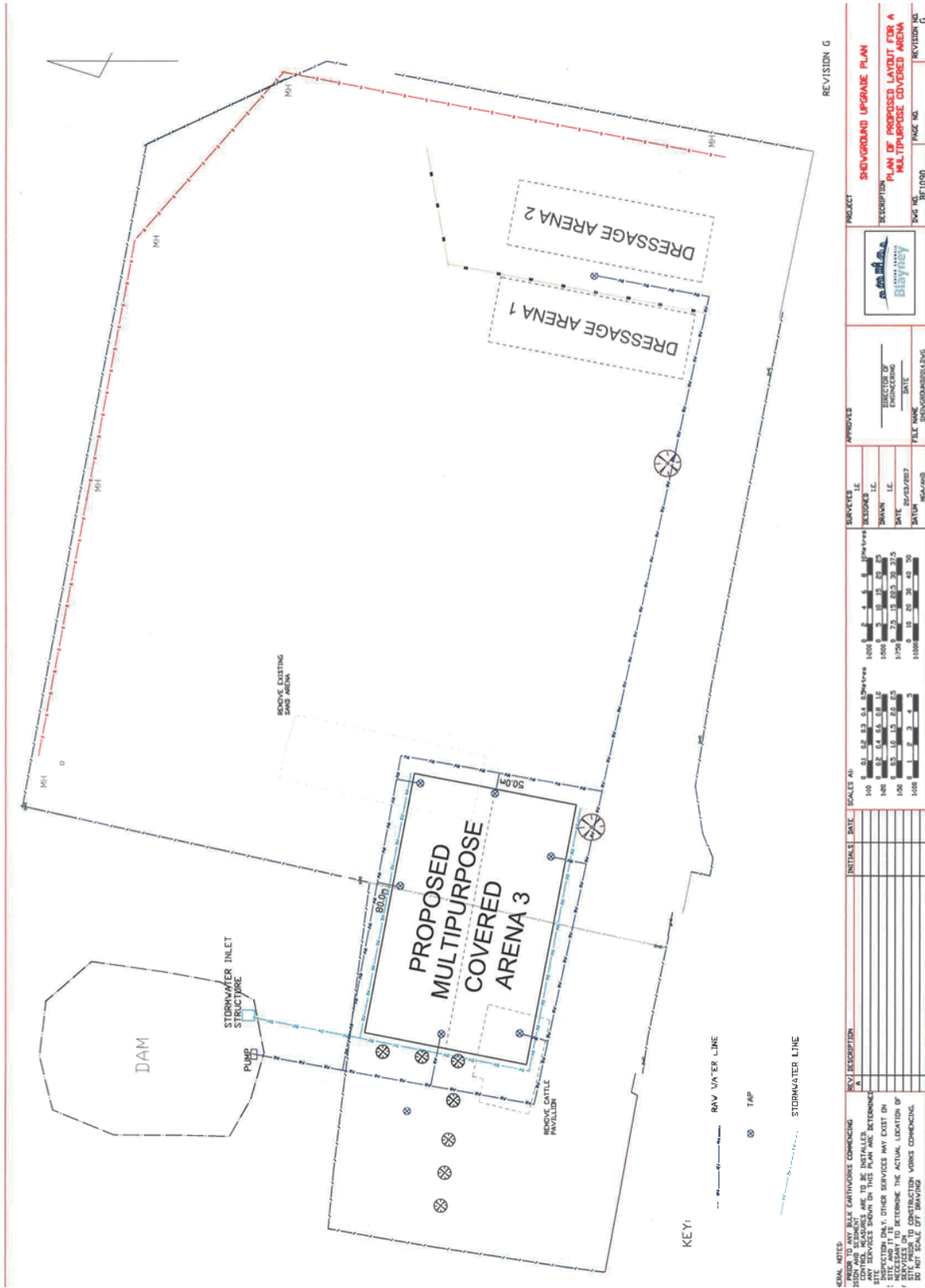
Making the case for investment in Tourism Infrastructure in Central NSW

Council	Detail	Total Project Cost	Alignment with the Centroc Prioritisation Matrix and the Central NSW Tourism 2013 and 2016 Destination Management Plans
Lithgow			growing linkages west of the Newell and recognises the visitor by car segment
Lithgow Cultural Heritage Recreation Trail	This project aims to increase tourism to Lithgow by developing a two kilometre long cultural heritage and recreational trail linking a number of key heritage and recreation sites, with Lithgow Blast Furnace as the anchor attraction.	\$1M	This project has alignment with the Destination Management Plans 2013 and 2016 as it supports cultural heritage. It builds on the current upgrade of the Lithgow Blast Furnace.
Orange			
Mount Canobolas Mountain Bike Trail MTB	Design and construct of a MTB Trail Centre	\$10M	This project includes improving access to Mount Canobolas, upgrading accommodation and delivering a world class mountain bike track. This region has a growing product offering for cyclists including major events such as the Blayney to Bathurst, cycleways in towns and between them and businesses that support cycling tourism. The proposed track design would offer international standing. This project has alignment with the Destination Management Plans 2013 and 2016 as it supports both sports and nature experiences. It ranks highly in the Centroc Prioritisation Matrix for tourism infrastructure and is a priority for the region.
Scout Camp	Upgrade to amenities and accessibility	\$1M	This project is a component of the above project. The accommodation will be used for other tourism related purposes than cycling.
Parkes			
Multipurpose Facility Cooke Park	The Parkes CBD Vibrancy Strategy (adopted July 2016) highlighted the need to improve linkages between the ParkesCBD and Cooke Park as well as redefine the parkland to become a more effective venue for events, festivals, outdoor eating and as a meeting place. The intention of the multipurpose building is to utilise both indoor and outdoor spaces to maximise the usability of the park for large and small events and activities. The design of the multipurpose building should allow for a wide range of temporary activities, including stage performances (e.g. theatre, music, dance, poetry) and associated change room areas, outdoor theatre, meeting room	\$2M	Councils in Central NSW recurrently annually expend nearly \$20m in support of the visitor economy. Events are in important anchor to the visitor economy in Central NSW and recognised in both the 2013 and 2016 Destination Management Plans. This project enables existing and future events in Parkes. The CBD Vibrancy Strategy, of which this project is a part, ranks highly in the Centroc Prioritisation Matrix for community infrastructure and is a priority for the region.

Making the case for investment in Tourism Infrastructure in Central NSW

Council	Detail	Total Project Cost	Alignment with the Centroc Prioritisation Matrix and the Central NSW Tourism 2013 and 2016 Destination Management Plans
Upgrade to Lower Clarinda Street	for clubs and community groups, art gallery, celebrations, public toilets and the like. Lower Clarinda Street is immediately adjacent to the Cooke Park Precinct and through road closures becomes an important asset for events. The Parkes CBD Vibrancy Strategy.	\$3.3M	Councils in Central NSW recurrently annually expend nearly \$20m in support of the visitor economy. Events are in important anchor to the visitor economy in Central NSW and recognised in both the 2013 and 2016 Destination Management Plans. This project enables existing and future events in Parkes. The CBD Vibrancy Strategy, of which this project is a part, ranks highly in the Centroc Prioritisation Matrix for community infrastructure and is a priority for the region.
Upper Lachlan Upgrade of Wombeyan Caves Road	Sealing 3.5km of gravel Wombeyan Caves Road and safety improvements at Mares Forest Intersection	\$3.5M	This project ranks highly in the Centroc roads matrix and has the added benefit of providing a safer, all weather travel experience for tourists.

Central West Equestrian and Livestock Centre Project																	
Current Facilities							with addition of the proposed Multipurpose Covered Arena										
Event description, level, name, category / program or summary	No of times event held per year	Duration (Days)	Duration (Nights)	Number of Competitors	Number of Spectators	No day Visitors	No Overnight Visitors	Number Overseas Visitors	Event description, level, name, category / program or summary	No of times event held per year	Duration (Days)	Duration (Nights)	Number of Competitors	Number of Spectators	No day Visitors	No Overnight Visitors	Number Overseas Visitors
Dressage and Showjumping Competition	6	1	-	80	40	720	-	2	Dressage and Showjumping Competition	6	1	-	100	40	840	-	5
Weekend Spectacular	1	2	1	100	50	300	100	3	Weekend Spectacular	1	2	1	100	50	300	100	5
CWOG Official Dressage Competitions	6	1	-	45	30	450	-	-	Twilight Friday Night Showjumping Competition	10	1	1	50	10	600	500	-
CWOG Official Dressage Competitions	8	1	-	50	35	680	-	-	Weekend Clinics	3	2	1	40	30	420	120	3
CWOG Training/Protocol Days	2	1	-	30	20	100	-	-	Heavy Horse Working Competition	1	1	-	60	40	100	-	5
Monthly Club Rally Day	12	1	-	60	100	1,920	-	-	Working Equitation	1	1	-	80	40	120	-	5
Zone Showjumping Competition	1	1	-	60	110	170	-	-	Indoor Country NSW Showjumping Championships	1	4	5	120	80	800	600	10
Club/Zone Showjumping & Dressage Competition	1	1	-	70	120	190	-	-	CWOG Official Dressage Competition	10	2	1	80	90	3,400	800	4
Club / Zone Annual Gymkhana	1	1	-	50	90	140	-	-	CWOG Participation Competitions (Unofficial)	12	1	2	100	150	3,000	2,400	-
Zone Equitation (Showjumping)	1	2	-	48	90	276	-	-	CWOG Training/Protocol days	12	1	1	60	60	1,440	720	-
Blayney Show	1	1	-	400	1,100	1,500	-	-	Judges Clinics	1	1	1	30	20	50	30	-
									National and international Dressage events Young rider Championships	1	4	2	120	300	1,680	240	5
									Monthly Club Rally Day	12	1	-	100	150	3,000	-	-
									Zone Showjumping Competition Club/Zone Showjumping & Dressage Competition	1	1	-	100	170	270	-	1
									Club / Zone Annual Gymkhana	1	1	-	100	170	270	-	1
									Zone Equitation (Showjumping)	1	2	-	90	150	480	-	1
									Combined Training Day	2	1	-	60	120	360	-	1
									Pony Club Camp Weekend	1	3	2	150	300	1,350	300	-
									Invitation to other Equestrian assoc. and clubs to hold events. Eg- Specific Horse Breed shows/ Competitions	2	1	-	150	300	900	-	-
									Blayney Show	1	1	-	400	1,100	1,500	-	-
									Junior Judging and Feeding	1	1	-	200	400	600	-	-
										82	34	17	2,410	3,970	21,600	5,810	46
TOTAL	40	13	1	993	1,785	6,446	100	5									
	No of times event held per year	Duration (Days)	Duration (Nights)	Number of Competitors	Number of Spectators	No day Visitors	No Overnight Visitors	Number Overseas Visitors									
	42	21	16	1,417	2,485	15,354	5,710	41									
	Average			34	52	365	136	1									





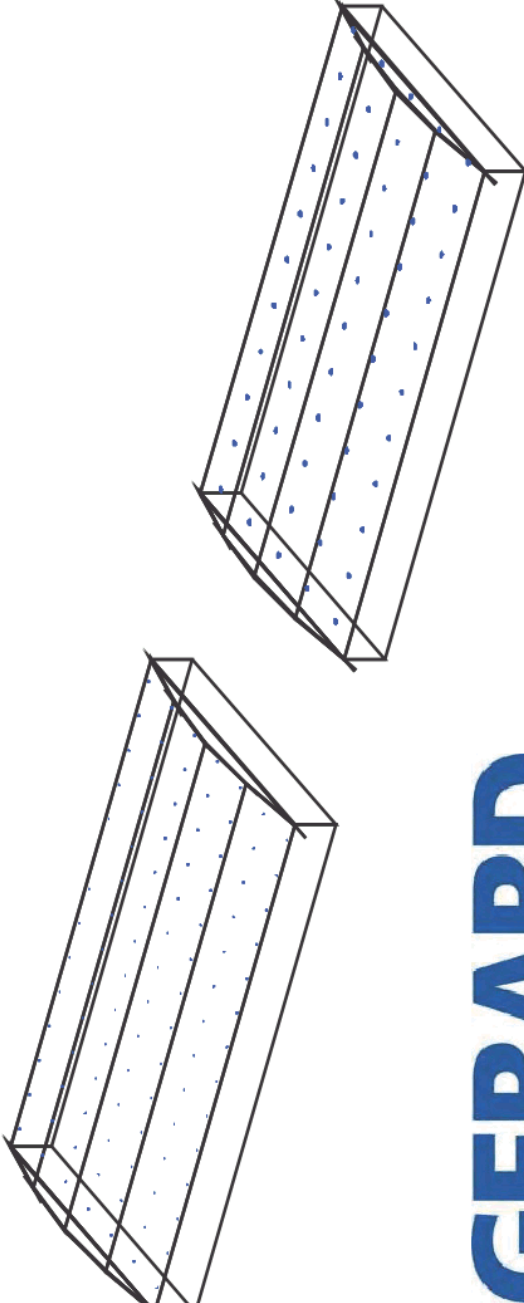






Schedule		Quantity	Manufacturer	Catalog Number	Description	Lumens Per Lamp	Light Loss Factor	Wattage
B	55	Gerard Lighting	ECOHB150W850	Pierlux ECO LED Highway	16500	0.85	150	
C	98	Gerard Lighting	ECOHB200W850	Pierlux ECO LED Highway 200W 5000K	22000	0.85	203.2	

Statistics					
Description	Symbol	Avg	Max	Min	Min/Avg
Equestrian Floor Australian Std Compliance	+	405.5 lux	444.3 lux	291.1 lux	0.66
Equestrian Floor not Australian Std Compliance	+	168.5 lux	200.7 lux	120.2 lux	0.71



GERARD South East View

L I G H T I N G

Equestrian Arena
Laser Electrical Orange
Mark Wilson

Designer
D.Sidoti

Date
3/23/2017

Scale
Not to Scale

Drawing No.


Summary
Not for construction purposes

1 of 3

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Text Label

Compling Design



Pierlux ECO LED Highbay

The Pierlux Eco LED highbay is a quality high bay designed to reduce maintenance costs. Ideal one-for-one replacement of conventional highbay systems such as HID and fluorescent.

Specification

- 5000K colour temperature
- Luminous flux to 16500lm
- Instant start and restrike
- Rated 50,000 hours average lamp life
- CRI >80 provides good visual performance



Product Codes

Code	Version	Dim (mm)	Mass (kg)
ECOHB150W850	150W 5000K 16500lm Black	(H) 195 x (W) 342	6

Quick Specification

Design Application

Factories, warehouses, workshops, gyms, sports halls, industrial facilities

Image type unknown

http://www.pierlite.com/data/content/_p.jpg

Performance



Max Dim (mm)
342 (W) x 195 (H)

PDF Prepared: 01.03.2016 13:03pm, Last page update: Feb 2016



PIERLUX ECO LED HIGHBAY



IP65	IK07		Ta ₅₀		LED (PCBA)	
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- 5000K colour temperature
- Luminous flux to 16500lm
- Instant start and restrike
- Rated 50,000 hours average lamp life
- CRI >80 provides good visual performance



- Weather protection IP65
- Distinctive round shape for added aesthetics
- Die cast aluminium with black powder coated body with tempered glass lens
- Instant start and restrike
- Light weight construction makes for easier installation
- Instant start and restrike
- Ideal one-for-one replacement of conventional highbay systems
- Long life of 50,000 hours provides low maintenance costs

SPECIFICATIONS

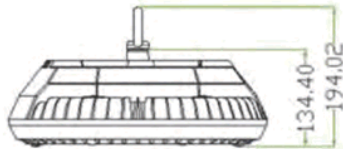
Item Code	Width	Height	Weight	Length	Lumen Output	Lumen Maintenance	CRI
ECOHB200W850	342mm	195mm	6kg	342mm	22000Lm	70	80

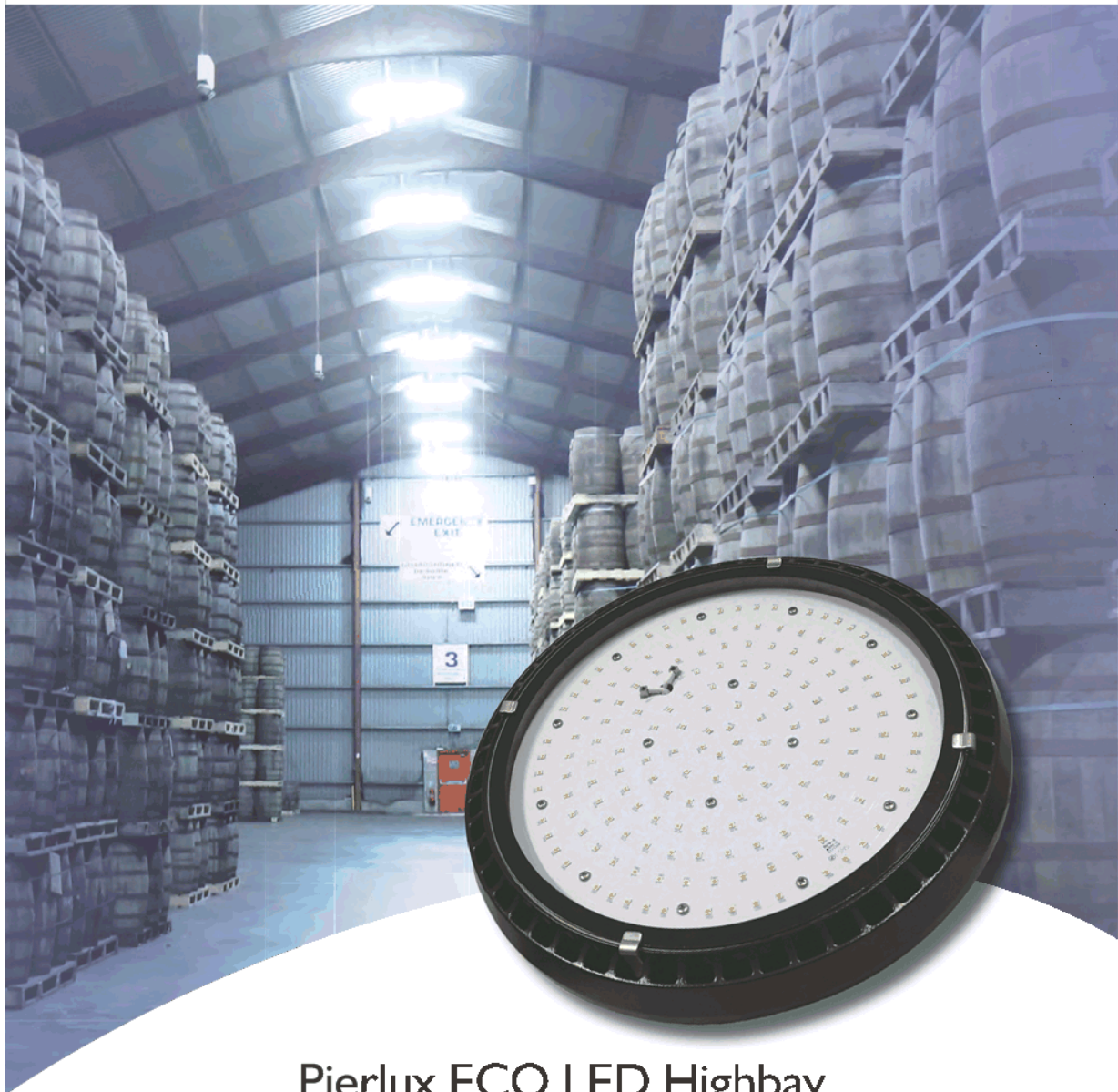
Item Code	Colour Temperature	Colour	Rated Average Life	Voltage	Beam Angle	Beam Distribution	Circuit Wattage
ECOHB200W850	5000K	Black	50000 hours	240V	120	Symmetric	209W

Item Code	Wattage	Finish	Heat Sink Material	Operating Temperature (Max)	UV Treated
ECOHB200W850	200W	Powdercoated	Aluminium (Die Cast)	40	no

PRODUCT ATTRIBUTES

Item Code
Pierlux ECO LED Highbay





Pierlux ECO LED Highbay

The affordable and reliable LED highbay

This compact LED highbay is a reliable, energy efficient solution for your industrial needs.



Pierlux ECO LED Highbay

The Pierlux ECO LED Highbay is a quality luminaire designed to reduce maintenance costs. Ideal one-for-one replacement of conventional high bay systems such as HID and fluorescent.

Features

- 50,000 hours rated average design life*
- 5000K colour temperature
- Luminous flux to 16500lm
- CRI > 80 provides good visual performance
- Flex and plug
- 120° beam angle
- IP65
- Ta40
- Non dimmable

Benefits

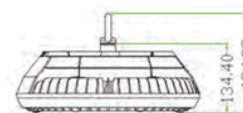
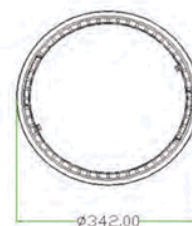
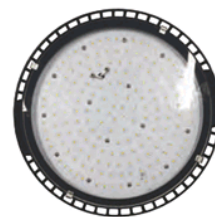
- Long life of 50,000 hours provides low maintenance costs
- Light weight construction makes for easier installation
- Distinctive round shape for added aesthetics
- IP65 protection rating, ideal for outdoor locations
- Instant start and restrike

Key Applications

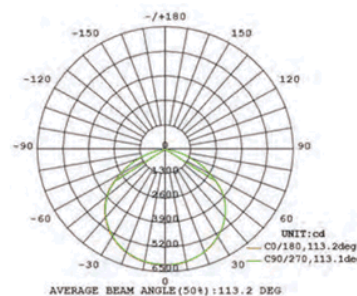
Factories, warehouses, workshops, gyms, sports halls, industrial facilities

Luminaire Construction

- Die-cast aluminium with black powder coated body
- Tempered glass lens



Photometrics Data



Product Code	Description	Wattage	Lumen	Colour Temp	Dimensions (mm)	Mass (Kg)
ECOHB150W850	ECOLEDHB 150W 5000K 16500Lm	150W	16,500Lm	5000K	Ø342x195	6
ECOHB200W850	ECOLEDHB 200W 5000K 22000Lm	200W	22,000Lm	5000K	Ø342x195	6

Issue: 20/04/16



*Rated average design life is in accordance with IEC standards. Actual product life may vary dependent upon frequency of maintenance and product application.

GERARD
LIGHTING

Pierlite is a brand of Gerard Lighting Pty Ltd

pierlite.com.au



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